

< Reference for the First Half of FYE 2021 Consolidated Financial Results >

						(Yen in 100 millions, Units				in thousands)
		FYE2020				FYE2020				
		1st Half	1st Half			Full Year	Full Year		Full Year	
		[2019. 4-9]	[2020. 4-9]			['19.4-'20.3]	[2020.4 - 2021.3]		['20.4-'21.3]	
		RESULTS	RESULTS		RESULTS	FORECASTS		PREVIOUS FORECASTS		
				Change	%			Change	%	
Revenue		16,057	12,184	(3,873)	(24.1)	33,441	29,500	(3,941)	(11.8)	29,000
	Japan	2,975	2,102	(873)	(29.3)	5,727	5,397	(330)	(5.8)	_
	Overseas	13,082	10,082	(3,000)	(22.9)	27,714	24,103	(3,611)	(13.0)	_
Operating profit		948	306	(642)	(67.7)	2,103	1,100	(1,003)	(47.7)	800
	Profit margin (%)	5.9	2.5			6.3	3.7			2.8
Profit before tax		931	361	(570)	(61.2)	2,077	1,170	(907)	(43.7)	870
	Profit margin (%)	5.8	3.0			6.2	4.0			3.0
Profit for the period	attributable to	683	237	(446)	(65.3)	1,526	800	(726)	(47.6)	600
owners of parent	Profit margin (%)	4.3				4.6	2.7			2.1
Factors contributing to change in operating profit		/	Decrease in SG&A exp., etc. Sales volume, mix, etc. Increase in R&D (1,27)		/	Decrease in SG&A 404		404	/	
		/				/	exp., etc.		/	
		/			(1,149)	/	etc.		(929)	
		/			(407)	/	Effects of foreign		(070)	/
		/	exp.		(127)	/	exchange rates (272)		/	
		/	Cost reduction (1		(106)	/	Increase in R&D (137)		/	
		/	Effects of foreign		` ′	/	Cost reduction		/	
		/	exchange rates ((67)		efforts, etc. (82)		/	
			<u> </u>		23				13	
Exchange rates JPY/US\$ JPY/EUR		109/US\$	107/US\$			109/US\$	106/US\$		105/US\$	
		123/EUR	120/EUR		121/EUR	120/EUR		120/EUR		
Capital expenditures		732	334		1,260	1,000		1,000		
Depreciation		457	471		961	1,000		1,000		
R&D expenditures *		548	506		1,187	1,000		1,000		
Interest bearing debts		1,333	3,353			2,392				_
Performance description		/	- First decrease in revenue in 2 yrs.				- First decrease in revenue in 2 yrs.			/
			- First decrease in profit at each				- First decrease in profit at each			
			stage in 2 yrs.				stage in 2 yrs.			
			- First decrease in consolidated				- First decrease in consolidated			
			unit sales in 2 yrs.			unit sales in 2 yrs.				
Consolidated unit sales		68	43	(25)	(37.4)	126	117	(8)	(6.7)	
< Japan >	Passenger Cars	55	33	(22)	(/		95	(7)	(6.5)	
	Minicars	13	10	(3)	(23.1)	24	22	(2)	(7.4)	_
Consolidated unit s		436	321	(115)	(26.4)	908	793	(115)	(12.6)	_
< Overseas >	North America	364	284	(80)	(21.9)	762	687	(75)	(9.8)	
	Europe	17	7	(10)	(59.6)	46	23	(23)	(49.4)	
	China	11	13	2	21.3	21	29	8	38.2	_
Consolidated!4 =	Other	44	17	(27)	(62.1)	80	55	(25)	(31.6)	
Production units total		504 498	363 354	(140) (144)	(27.9)	1,034 1,031	911 881	(123) (150)	(11.9) (14.5)	900 880
i ioduction units tol	Japan	326	221	(105)	(32.2)	664	556	(107)	(14.5)	000
	U.S.	172	133	(39)	(22.7)	367	325	(42)	(11.5)	
Revenue by business segment	Automobile	15,303	11,688	(3,615)	(23.6)		020	(-TZ)	(11.0)	
	Aerospace	710	472	(238)	(33.5)	1,421	1			
	Other	44	24	(20)	(44.6)	80	1		,	
Operating profit by business segment	Automobile	874	316	(558)	(63.9)	2,003				
	Aerospace	51	(30)	(81)		51			-	
	Other	24	20	(4)	(17.0)	36				
	Elimination & Corporate	0	1	1	227.3	14				
	Corporate	1				I				

^{* &}quot;R&D expenditures" indicate R&D activity related costs incurred during the reporting period. Under IFRS, a part of these costs that meets capitalization criteria is recognized as an intangible asset and amortized over its estimated useful life; thus, the amount of "R&D expenditures" stated here does not match that of "R&D expenses" stated on the

< Forward-looking statements in this document are based on the information available at the time of the announcement and are subject to various risks and uncertainties that could cause actual results to vary materially. >