

## Subaru Corporation Announces Consolidated Financial Results for the First Half of FYE 2024

Tokyo, November 2, 2023 – Subaru Corporation today announced its consolidated financial results for the first half of the fiscal year ending March 31, 2024.

# Results for April-September 2023: Consolidated Revenue

Global production increased 15.9% to 493,000 units as a result of continued initiatives in production and parts purchasing.

Production in Japan rose 13.2% to 320,000 units, while production in the U.S. grew 21.2% to 173,000 units. As a result of the production increase, global unit sales rose 17.8% to 469,000 units, led by steady sales in Subaru's key U.S. market.

Due to the increase in unit sales and other factors, consolidated revenue rose 26.4% to 2,213.5 billion yen.

### Results for April-September 2023: Consolidated Profit and Loss

As sales volume growth, the effects of foreign exchange rates, and other factors more than offset the increases in raw material costs and SG&A expenses, operating profit rose 68.3% to 185.8 billion yen, profit before tax grew 88.2% to 226.5 billion yen, and profit for the period attributable to owners of parent increased 93.9% to 150.9 billion yen.

#### Forecast for FYE 2024

As the effects of foreign exchange rates, an improvement in sales mix, and a decline in market prices, particularly for precious metals, are expected to more than offset the increase in SG&A expenses and potential constraints in parts supply and logistics, the Company is revising its previous forecasts for FYE 2024 (announced on August 2, 2023) as follows:

- Revenue: 4,650 billion yen (an increase of 450 billion yen from the previous forecast)
- Operating profit: 420 billion yen (an increase of 120 billion yen from the previous forecast)
- Profit before tax: 460 billion yen (an increase of 160 billion yen from the previous forecast)
- Profit for the period attributable to owners of parent: 320 billion yen (an increase of 110 billion yen from the previous forecast)

Reflecting the upward revision of the full-year earnings forecast based on the first-half results, and to commemorate the 70th anniversary of the Company's founding, the Company has decided to pay an interim dividend of 48 yen per share, consisting of 38 yen as an ordinary dividend and 10 yen as a commemorative dividend. The Company plans to pay a year-end dividend of the same amount of 48 yen, resulting in an annual dividend of 96 yen per share (76 yen ordinary dividend and 20 yen commemorative dividend).

The forecasts for FYE 2024 are based on exchange rate assumptions of 140 yen to the U.S. dollar and 150 yen to the euro.

#### Notes on figures in the results:

Vehicle volume figures are rounded to the nearest thousand. Yen figures are rounded to the nearest hundred million.

Forward-looking statements in this document, including financial and other projections, are based on information available at the time of publication and are subject to various risks and uncertainties that could cause actual results to vary materially.



# Reference for the Second Quarter of FYE 2024 Consolidated Financial Results

Test Half   12023 - 49   RESULTS   RESULTS   FULLYear   12023 - 2023 - 19   RESULTS   RESULTS   TORRICASTS								(Yen	in 100 millio	ons, Units	in thousands)
Revenue											
RESULTS											
Revenue		[ 2022. 4–9 ]								['23.4-'24.3]	
Profit (loss)   Profit (loss			RESULTS	F	RESULTS		RESULTS	FC	RECASTS		
Depart   D											
Operating profit (loss)   Operating profit (loss)   Profit margin (%)   6.3   8.4	Revenue				4,626			46,500	8,755	23.2	42,000
Departure   Depa		·						-	-	-	-
Profit (loss) before tax		Overseas						-	-	-	
Profit (loss) before tax   Profit margin (%)   Profit (loss) before tax   Profit margin (%)   Profit margin (%)   S.9   10.2   Profit for the quarter attributable   Profit margin (%)   4.4   6.8   S.3   2.004   3.200   1.196   59.7   2.100	Operating profit (loss)				754	68.3			1,525	57.0	
Profit for the quarter attributable   779   1,509   731   93.9   2,004   3,200   1,196   59.7   2,1000	- m. n	Profit margin (%)									
Profit of the quarter attributable   779	Profit (loss) before tax	<b>-</b>			1,061	88.2	,		1,816	65.3	
Polit margin (%)   4.4   6.8   5.3   6.9   5.5	D 64 f 41	- , ,			70.4	00.0			4.400	50.7	
Sales volume, mix, etc.   930					731	93.9			1,196	59.7	
Effects of foreign   Change in operating profit   Change in operating profit   Effects of foreign   G25   Change rates   Other   30   Change in SG&A   (451)   Cost impacts   G334   Change rates   G25   Change rates	to owners of parent	Profit margin (%)	4.4	6.8			5.3				5.0
exchange rates   042	Factors contributing to			Sales volume, mix, etc. 930				Sales volume, mix, etc. 1,627		/	
Sexchange rates	change in operating profit			6.72				7/16			
Increase in SG&A (451)				exchange rates 625			exchange rates				
exp., etc.				Other		30		Cost impact	s	39	
Cost impacts	<b>G</b>			(451)			Other 5				
Increase in R&D exp.   (46)				exp., etc.				SG&A	(771)		
Exchange rates				. ,			exp., etc.				
Capital expenditures			/	, ,			/	, , ,		10001100	
Capital expenditures			·				·	· ·		•	
Depreciation				·			-	,			
R&D expenditures *							,	,			
Interest bearing debts	<b>-</b>							'			
Performance description	•							1,350		1,200	
Consolidated unit sales   Sage   Consolidated unit sales   Sage   For three consecutive years   - Increase in consolidated unit sales   For three consecutive years   - Increase in consolidated unit sales   For three consecutive years   - Increase in consolidated unit sales   - Increase in consolidated   - Increase in consolidated unit sales   - Increase in consolidated   - Increase in consoli	Performance description		3,320				3,120	<del></del>			-
- Increase in profit at each stage for three consocutive years - Increase in consolidated unit sales for three consecutive years - Increase in consolidated unit sales for three consecutive years - Increase in consolidated unit sales for three consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in profit at each stage for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidated unit sales for two consecutive years - Increase in consolidate				consecutive years							
three consecutive years								·			
Consolidated unit sales											
Sales for three consecutive years   Sales for two consecutive years   Sa				·				<u> </u>			
< Japan >         Passenger Cars Minicars         40         38         (2)         (4.3)         81         100         19         23.6         107           Consolidated unit sales         350         424         75         21.3         753         894         141         18.7         884           Coverseas >         North America         301         358         57         19.0         635         759         124         19.5         729           Europe         8         15         7         90.2         23         - </th <th colspan="2"></th> <th></th> <th colspan="3"></th> <th></th> <th colspan="2"></th> <th></th>											
Passenger Cars   40   38   (2)   (4.3)   81   100   19   23.6   107     Minicars   9   7   (2)   (20.1)   19   16   (2)   (12.8)   19     Consolidated unit sales   350   424   75   21.3   753   894   141   18.7   884     Coverseas   North America   301   358   57   19.0   635   759   124   19.5   729     Europe   8   15   7   90.2   23   7.9   7.0   7.0     China   6   4   (2)   (39.9)   10   12   1   14.1   14     Other   35   48   13   37.3   84   7.0   7.0   7.0     Consolidated unit sales total   398   469   71   17.8   852   1,010   158   18.5   1,010     Production units total   425   493   68   15.9   874   1,010   136   15.6   1,010     Japan   283   320   37   13.2   575   7.0   7.0   7.0     U.S.   143   173   30   21.2   299   7.0   7.0   7.0     Automobile   17,134   21,635   4,500   26.3   36,906   45,394   8,489   23.0   40,907     Aerospace   351   474   123   35.1   790   1,057   267   33.8   1,045     Other   24   26   2   8.1   49   49   (0)   (0.6)   48     Other   36   30   (7)   (18.9)   63   40   (23)   (36.3)   21     Elimination & 0   3   3   536.2   0   7.0   7.0   7.0     Elimination & 0   3   3   536.2   0   7.0   7.0   7.0     Elimination & 0   3   3   536.2   0   7.0   7.0   7.0     Consolidated unit sales total   7.0   7.0   7.0   7.0     Automobile   1,100   1,837   737   67.1   2,633   4,140   1,507   57.3   2,962     Other   36   30   (7)   (18.9)   63   40   (23)   (36.3)   21     Elimination & 0   3   3   536.2   0   7.0   7.0   7.0     Elimination & 0   3   3   536.2   0   7.0   7.0   7.0     Consolidated unit sales total   7.0   7.0   7.0   7.0     Automobile   1,100   1,837   737   67.1   2,633   4,140   1,507   57.3   2,962     Other   36   30   30   (7)   (18.9)   63   40   (23)   (36.3)   21     Consolidated unit sales total   7.0   7.0   7.0   7.0     Consolidated unit sales total   7.0   7.0   7.	Consolidated unit sales		49	45	(4)	(7.3)	100	116	17	16.9	126
Minicars   9   7   (2)   (20.1)   19   16   (2)   (12.8)   19   19   10   (12.8)   19   10   10   10   10   10   10   10	< Japan >	Passenger Cars	40	38		` ,	81	100	19	23.6	107
Consolidated unit sales         350         424         75         21.3         753         894         141         18.7         884           < Overseas >         North America         301         358         57         19.0         635         759         124         19.5         729           Europe         8         15         7         90.2         23         - <t< td=""><td></td><td>Minicars</td><td>9</td><td>7</td><td></td><td></td><td>19</td><td>16</td><td>(2)</td><td>(12.8)</td><td>19</td></t<>		Minicars	9	7			19	16	(2)	(12.8)	19
Europe   R   15   7   90.2   23   -   -   -   -   -   -   -     -	Consolidated unit sales		350	424			753	894		, ,	884
China   6	< Overseas >	North America	301	358	57	19.0	635	759	124	19.5	729
Other   35		Europe	8	15	7	90.2	23	<b>-</b>	-	-	-
Consolidated unit sales total   398   469   71   17.8   852   1,010   158   18.5   1,010		China	6	4	(2)	(39.9)	10	12	1	14.1	14
Production units total		Other						-	-	-	-
Japan   283   320   37   13.2   575   -   -   -   -   -   -   -   -   -			398	469	71	17.8	852	1,010	158	18.5	1,010
U.S.   143   173   30   21.2   299   -   -   -   -   -   -   -	Production units total							1,010	136	15.6	1,010
Automobile   17,134   21,635   4,500   26.3   36,906   45,394   8,489   23.0   40,907								-	-	-	-
Aerospace   351   474   123   35.1   790   1,057   267   33.8   1,045								-	-	-	<u> </u>
Merospace         351         474         123         35.1         790         1,057         267         33.8         1,045           Other         24         26         2         8.1         49         49         (0)         (0.6)         48           Automobile         1,100         1,837         737         67.1         2,633         4,140         1,507         57.3         2,962           by business segment         Aerospace         (32)         (11)         21         -         (21)         20         41         -         17           Other         36         30         (7)         (18.9)         63         40         (23)         (36.3)         21           Elimination &         0         3         3         536.2         0         -	Revenue by business segment	Automobile	17,134	21,635	4,500	26.3	36,906	45,394	8,489	23.0	40,907
Other 24 26 2 8.1 49 49 (0) (0.6) 48  Automobile 1,100 1,837 737 67.1 2,633 4,140 1,507 57.3 2,962  Operating profit (loss) by business segment Other 36 30 (7) (18.9) 63 40 (23) (36.3) 21  Elimination & 0 3 3 3 536.2 0 0 5 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		Aerospace	351	474	123	35.1	790	1,057	267	33.8	1,045
Operating profit (loss) by business segment         Aerospace         (32)         (11)         21         -         (21)         20         41         -         17           Other         36         30         (7)         (18.9)         63         40         (23)         (36.3)         21           Elimination &         0         3         3         536.2         0         -		Other	24	26	2	8.1	49	49	(0)	(0.6)	48
by business segment Other 36 30 (7) (18.9) 63 40 (23) (36.3) 21	Operating profit (loss) by business segment	Automobile	1,100	1,837	737	67.1	2,633	4,140	1,507	57.3	2,962
Segment         Other         36         30         (7)         (18.9)         63         40         (23)         (36.3)         21           Elimination &         0         3         3         536.2         0         -		Aerospace	(32)	(11)	21	-	(21)	20	41	-	17
Elimination & 0 3 3 536.2 0			36	30	(7)	(18.9)	63	40	(23)	(36.3)	21
COLDOIALO		Elimination & Corporate	0	3	3	536.2	0	-	<u> </u>	<b>-</b>	-

<sup>\* &</sup>quot;R&D expenditures" indicate R&D activity related costs incurred during the reporting period. Under IFRS, a part of these costs that meets capitalization criteria is recognized as an intangible asset and amortized over its estimated useful life; thus, the amount of "R&D expenditures" stated here does not match that of "R&D expenses" stated on the Consolidated Statement of Income.

<sup>&</sup>lt; Forward-looking statements in this document are based on the information available at the time of the announcement and are subject to various risks and uncertainties that could cause actual results to vary materially. >