

Company name: SUBARU CORPORATION Representative: Tomomi Nakamura, Representative Director, President and CEO Code number: 7270 (First Section of Tokyo Stock Exchange) Contact for inquiries: Yasushi Nagae, Vice President and General Manager of Investor Relations Department Phone: +81-3-6447-8825

Notice of Basic Agreement for Merger through Absorption (Simplified Absorption-type Merger)

SUBARU CORPORATION (hereinafter referred to as "the Company") hereby announces its decision to enter into a basic agreement regarding an absorption-type merger with its wholly owned subsidiary, Subaru IT Creations Corporation (hereinafter referred to as "the Merger"), effective April 1, 2024. Details of the Merger are provided below.

Because the Merger is a simplified absorption-type merger of a wholly owned subsidiary, certain disclosure items and details are omitted from this notice.

1. Purpose of the Merger

In order to respond swiftly to changes in the business environment resulting from the rapid advancement and propagation of digital technologies, the Subaru group will use the Merger to consolidate its IT resources, pursue the strengthening of IT governance and development of human resources from both quantitative and qualitative perspectives, and achieve a stronger IT system to serve growth and transformation into the future, as well as enhancing the group's value proposition to customers.

2. Summary of the Merger

(1) Schedule of the Merger

Date of approval and signing of basic agreement for the merger	February 15, 2022
Date of merger agreement	September 30, 2023 (tentative)
Date of merger (effective date)	April 1, 2024 (tentative)

(2) Method of the Merger

The merger will be conducted through an absorption-type merger method in which the Company will be the surviving company and Subaru IT Creations will be dissolved as the absorbed company.

(3) Allocations Relating to the Merger

Because this is a merger of a wholly owned subsidiary, no shares will be issued or consideration paid in conjunction with the Merger.

(4) Treatment of Share Subscription Rights and Bonds with Share Subscription Rights

No applicable matters.

3. Overview of the Parties to the Merger

		Surviving Company		Absorbed Company	
(1) Company Name		SUBARU CORPORATION		SUBARU IT CREATIONS	
				CORPORATION	
(2) Address		1-20-8 Ebisu, Shibuya-ku, Tokyo		1-854-1 Miyaharacho, Kita-ku,	
				Saitama-shi, Saitama	
(3) Representative		Tomomi Nakamura,		Nozomu Oyama, Representative Director, President and CEO	
		Representative Director,			
		President and CEO			
(4)	Manufacture, repair, and sale of		le of		
Business Description		automobiles and parts therefor;		Planning and proposal of IT	
		manufacture, sale, and repair of		systems, and their development,	
		aircraft and space-related		maintenance, and operation	
		equipment and parts therefor, etc.			
(5)	Capital	153,795 million yen		100 million yen	
(6)	Date Established	July 17, 1953		April 1, 1993	
(7)	Number of Shares	769,175,873 shares		2,000 shares	
	Issued				
(8)	Fiscal Year-End	Ν	March 31	Ν	March 31
(9)					
	Major Shareholders	Toyota Motor Corporation	20.02%	SUBARU CORPORATION	100%
	and Percentage of	The Master Trust Bank of Japan,	13.14%		
	Shares Held	Ltd. (for trust)			
	(as of September 30, 2021)	Custody Bank of Japan, Ltd. (for	4.69%		
	*The percentage of shares	trust)			
	held is calculated after	BNYM TREATY DTT 15	2.71%		
	exclusion of treasury	MIZUHO SECURITIES ASIA	1.32%		
	stock.	LIMITED - CLIENT A/C			
(10)	Financial Condition and	l Financial Performance in th	e Most Re	ecent Fiscal Vear	
(10)		SUBARU CORPORATION		SUBARU IT CREATIONS	
Fiscal Year-End		(consolidated/ IFRS)		CORPORATION	
		March 31, 2021		March 31, 2021	
Equity Attributable to Owners					
of the P		1,777,735 million yen		3,281 million yen	
Total Assets		3,411,712 million yen		11,078 million yen	
Equity per Share Attributable		2,318.17 yen		1,640,650.67 yen	
to Owners of the Parent					
Revenue		2,830,210 million yen		25,261 million yen	
Operating Profit		102,468 million yen		810 million yen	
Profit Before Income Taxes		113,954 million yen		843 million yen	
Profit fo	or the Year Attributable		-		-
to Owners of the Parent		76,510 million yen		555 million yen	
Basic Earnings per Share		99.77 yen		277,510.51 yen	

4. Status After the Merger

There will be no changes to the Company's name, address, name and title of representative, business description, capital, or fiscal year-end after the Merger.

5. Business Impact

Because the Merger is with a wholly owned subsidiary, its impact on the Company's consolidated financial results is insignificant.