

Please note that the following is an unofficial English translation of the Japanese original text of the Notice of Resolutions at the 95th Ordinary General Meeting of Shareholders of Subaru Corporation. The Company provides this translation for reference and convenience purposes only and without any warranty as to its accuracy or otherwise. In the event of any discrepancy between this translation and the Japanese original, the latter shall prevail.

(Securities Code: 7270)

June 24, 2026

SUBARU CORPORATION

1-20-8, Ebisu, Shibuya-ku, Tokyo, Japan

Notice of Resolutions of the 95th Ordinary General Meeting of Shareholders

Dear Shareholders,

We hereby inform you of the presentations and resolutions approved by the 95th Ordinary General Meeting of Shareholders held today as follows.

Sincerely,
Atsushi Osaki,
President and CEO

- Matters Reported:**
1. Presentation of the Business Report and the Consolidated Financial Statements for the 95th Fiscal Year (April 1, 2025, through March 31, 2026), as well as the Independent Auditors' Reports of the Accounting Auditors and the Audit & Supervisory Board on the Consolidated Financial Statements
 2. Presentation of the Non-Consolidated Financial Statements for the 95th Fiscal Year (April 1, 2025, through March 31, 2026)

Matters Resolved:

- Proposal No. 1:** Approval of the Proposed Appropriation of Retained Earnings
The proposal was approved and adopted as proposed to pay the year-end dividend of ¥58.5 per share. As a result, the annual dividend for the year under review is ¥115.5 per share including the paid interim dividend.
- Proposal No. 2:** Partial Amendment to the Articles of Incorporation
The resolution was approved as originally proposed.
- Proposal No. 3:** Election of Seven (7) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
The proposal was approved and adopted as proposed. Fumiaki Hayata, Atsushi Osaki, Tetsuo Fujinuki, Shinsuke Toda, Fuminao Hachiuma, Shigeru Yamashita, and Kayako Omura were elected as Directors (Excluding Directors Who Are Audit and Supervisory Committee Members), and each assumed office.
Fuminao Hachiuma, Shigeru Yamashita, and Kayako Omura are Outside Directors.

[Translation for Reference and Convenience Purposes Only]

- Proposal No. 4:** Election of Four (4) Directors Who Are Audit and Supervisory Committee Members
The proposal was approved and adopted as proposed. Jinya Shoji, Yuri Furusawa, Yasumasa Masuda, and Yukiko Mitsuhashi were elected as Directors Who Are Audit and Supervisory Committee Members, and each assumed office.
Yuri Furusawa, Yasumasa Masuda, and Yukiko Mitsuhashi are Outside Directors.
- Proposal No. 5:** Determination of Amount of Compensation for Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)
The resolution was approved as originally proposed.
- Proposal No. 6:** Determination of Amount of Compensation for Directors Who Are Audit and Supervisory Committee Members
The resolution was approved as originally proposed.
- Proposal No. 7:** Determination of Amount and Details of Restricted Stock Compensation, Etc for Directors (Excluding Outside Directors and Directors Who are Audit and Supervisory Committee Members)
The resolution was approved as originally proposed.

- END -

Representative Directors were elected at a meeting of the Board of Directors held after the closing of the Ordinary General Meeting of Shareholders as follows, and each assumed office.

Representative Director, Chairman
Representative Director, President and CEO

Fumiaki Hayata
Atsushi Osaki

- END -