

SUBARU CORPORATION

Financial Report for

The Year Ended March 31, 2026

(Under IFRS)

1 [Consolidated Financial Statements and Notes]
[Consolidated Financial Statements]
(1) Consolidated Statement of Financial Position

		(Unit: Millions of yen)	
	Note	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Assets			
Current assets			
Cash and cash equivalents	7	941,460	1,005,334
Trade and other receivables	8,21, 32	411,723	476,322
Inventories	9	667,391	801,377
Income taxes receivable		17,633	62,645
Other financial assets	10,32	1,019,469	877,671
Other current assets		133,372	151,056
Subtotal		3,191,048	3,374,405
Assets held for sale		172	—
Total current assets		3,191,220	3,374,405
Non-current assets			
Property, plant and equipment	11	1,061,846	1,221,752
Intangible assets and goodwill	12	316,535	265,936
Investment property	13	21,742	22,839
Investments accounted for using equity method	14	5,410	5,617
Other financial assets	10	145,386	192,614
Other non-current assets		243,444	305,931
Deferred tax assets	26	102,663	103,207
Total non-current assets		1,897,026	2,117,896
Total assets		5,088,246	5,492,301

		(Unit: Millions of yen)	
	Note	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Liabilities and equity			
Liabilities			
Current liabilities			
Trade and other payables	15,32	425,778	541,727
Financing liabilities	16,29	47,000	47,200
Other financial liabilities	17,29, 32	56,747	85,286
Income taxes payable		51,829	7,649
Provisions	18	194,287	289,983
Other current liabilities	21	486,822	557,213
Total current liabilities		1,262,463	1,529,058
Non-current liabilities			
Financing liabilities	16,29	352,500	337,300
Other financial liabilities	17,29, 32	105,263	123,139
Employee benefits	19	66,661	69,991
Provisions	18	184,038	191,041
Other non-current liabilities	21	401,473	459,439
Deferred tax liabilities	26	140	672
Total non-current liabilities		1,110,075	1,181,582
Total Liabilities		2,372,538	2,710,640
Equity			
Equity attributable to owners of parent			
Capital stock	20	153,795	153,795
Capital surplus	20	160,430	160,430
Treasury stocks	20	(4,649)	(4,751)
Retained earnings	20	2,106,478	2,067,283
Other components of equity	20	298,463	403,650
Total equity attributable to owners of parent		2,714,517	2,780,407
Non-controlling interests		1,191	1,254
Total equity		2,715,708	2,781,661
Total liabilities and equity		5,088,246	5,492,301

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income
Consolidated Statement of Income

		(Unit: Millions of yen)	
	Note	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Revenue	6,21	4,685,763	4,784,965
Cost of sales	22	(3,705,419)	(4,065,478)
Gross profit		980,344	719,487
Selling, general and administrative expenses	23	(420,738)	(373,610)
Research and development expenses		(142,448)	(169,424)
Other income	24	4,526	5,798
Other expenses	24	(16,386)	(142,297)
Share of profit (loss) of investments accounted for using equity method	14	10	166
Operating profit		405,308	40,120
Finance income	25	89,969	81,375
Finance costs	25	(46,770)	(14,026)
Profit before tax		448,507	107,469
Income tax expense	26	(110,355)	(16,564)
Profit for the period		338,152	90,905
Profit for the period attributable to			
Owners of parent		338,062	90,842
Non-controlling interests		90	63
Profit for the period		338,152	90,905
Profit for the period per share attributable to owners of parent			
Basic (yen)	27	458.03	125.50
Diluted (yen)	27	458.00	125.49

Consolidated Statement of Comprehensive Income

		(Unit: Millions of yen)	
	Note	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Profit for the period		338,152	90,905
Other comprehensive income (after deduction of tax)			
Items that will not be reclassified to profit or loss			
Remeasurements of defined benefit plans		(51)	10,105
Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	31	(33,248)	26,196
Share of other comprehensive income of investments accounted for using equity method	14	(207)	(114)
Items that may be reclassified to profit or loss			
Exchange differences on translation of foreign operations		(19,250)	78,778
Net changes in revaluation of debt instruments measured at fair value through other comprehensive income	31	3,845	(111)
Share of other comprehensive income of investments accounted for using equity method	14	206	294
Other comprehensive income (after deduction of tax) total	20	(48,705)	115,148
Comprehensive income		289,447	206,053
Comprehensive income attributable to			
Owners of parent		289,357	205,990
Non-controlling interests		90	63
Comprehensive income		289,447	206,053

(3) Consolidated Statement of Changes in Equity
FYE2025 (April 1, 2024 to March 31, 2025)

(Unit: Millions of yen)

	Note	Equity attributable to owners of parent					Total	Non-controlling interests	Total Capital
		Capital stock	Capital surplus	Treasury stocks	Retained earnings	Other components of equity			
Balance at the beginning of the year		153,795	160,031	(4,616)	1,906,933	347,061	2,563,204	2,190	2,565,394
Comprehensive income									
Profit for the period		—	—	—	338,062	—	338,062	90	338,152
Other comprehensive income (after deduction of tax)	20	—	—	—	—	(48,705)	(48,705)	—	(48,705)
Comprehensive income total		—	—	—	338,062	(48,705)	289,357	90	289,447
Transfer to retained earnings	20	—	—	—	(107)	107	—	—	—
Transactions with owners									
Dividends paid	28	—	—	—	(78,736)	—	(78,736)	—	(78,736)
Purchase of Treasury Stocks		—	—	(60,003)	—	—	(60,003)	—	(60,003)
Disposal of Treasury Stocks		—	21	275	—	—	296	—	296
Cancellation of treasury stock		—	(59,695)	59,695	—	—	—	—	—
Transfer from retained earnings to capital surplus		—	59,674	—	(59,674)	—	—	—	—
Changes in ownership interest in subsidiaries		—	399	—	—	—	399	(1,089)	(690)
Total transactions with owners		—	399	(33)	(138,410)	—	(138,044)	(1,089)	(139,133)
Balance at the end of the year		153,795	160,430	(4,649)	2,106,478	298,463	2,714,517	1,191	2,715,708

FYE2026 (April 1, 2025 to March 31, 2026)

(Unit: Millions of yen)

		Equity attributable to owners of parent							
Note	Capital stock	Capital surplus	Treasury stocks	Retained earnings	Other components of equity	Total	Non-controlling interests	Total Capital	
	Balance at the beginning of the year	153,795	160,430	(4,649)	2,106,478	298,463	2,714,517	1,191	2,715,708
	Comprehensive income								
	Profit for the period	—	—	—	90,842	—	90,842	63	90,905
20	Other comprehensive income (after deduction of tax)	—	—	—	—	115,148	115,148	—	115,148
	Comprehensive income total	—	—	—	90,842	115,148	205,990	63	206,053
20	Transfer to retained earnings	—	—	—	9,961	(9,961)	—	—	—
	Transactions with owners								
28	Dividends paid	—	—	—	(90,387)	—	(90,387)	—	(90,387)
	Purchase of Treasury Stocks	—	—	(50,005)	—	—	(50,005)	—	(50,005)
	Disposal of Treasury Stocks	—	(46)	338	—	—	292	—	292
	Cancellation of treasury stock	—	(49,565)	49,565	—	—	—	—	—
	Transfer from retained earnings to capital surplus	—	49,611	—	(49,611)	—	—	—	—
	Changes in ownership interest in subsidiaries	—	—	—	—	—	—	—	—
	Total transactions with owners	—	—	(102)	(139,998)	—	(140,100)	—	(140,100)
	Balance at the end of the year	153,795	160,430	(4,751)	2,067,283	403,650	2,780,407	1,254	2,781,661

(4) Consolidated Statement of Cash Flows

		(Unit: Millions of yen)	
	Note	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Net cash provided by (used in) operating activities			
Profit before tax		448,507	107,469
Depreciation and amortization		232,541	271,106
Impairment losses (reversals)		—	46,292
Share of loss (profit) of investments accounted for using equity method		(10)	(166)
Finance income		(89,969)	(81,375)
Finance costs		46,770	14,026
Decrease (increase) in trade and other receivables		(31,045)	(61,162)
Decrease (increase) in inventories		(92,481)	(103,628)
Increase (decrease) in trade and other payables		19,792	99,094
Increase (decrease) in provisions and employee benefits		45,934	98,522
Others		24,117	30,925
Subtotal		604,156	421,103
Interest received		59,296	58,760
Dividends received		6,483	6,682
Interest paid		(4,605)	(6,776)
Income taxes paid		(173,194)	(121,542)
Net cash provided by (used in) operating activities		492,136	358,227
Net cash provided by (used in) investing activities			
Net decrease (increase) in time deposits		(124,308)	214,331
Purchase of property, plant and equipment		(170,861)	(234,366)
Proceeds from sale of property, plant and equipment		2,175	4,217
Purchase of intangible assets and expenditure on internally generated intangible assets		(94,427)	(75,338)
Purchase of securities		(161,061)	(125,323)
Proceeds from sale of securities		137,594	108,949
Payments of loans receivable		(179,664)	(181,486)
Collection of loans receivable		189,054	178,060
Others		(2,579)	(3,694)
Net cash provided by (used in) investing activities		(404,077)	(114,650)
Net cash provided by (used in) financing activities			
Repayments of long-term borrowings	29	(59,000)	(37,000)
Proceeds from long-term borrowings	29	59,000	45,500
Redemption of bonds	29	(10,000)	(23,500)
Proceeds from issuance of bonds	29	10,000	—
Repayments of lease liabilities	29	(47,929)	(62,577)
Payments for acquisition of interests in subsidiaries from non-controlling interests		(690)	—
Purchase of treasury stock		(60,003)	(50,005)
Dividends paid to owners of parent		(78,642)	(90,290)
Others		(56)	56
Net cash provided by (used in) financing activities		(187,320)	(217,816)
Effect of exchange rate changes on cash and cash equivalents		(7,279)	38,113
Net increase (decrease) in cash and cash equivalents		(106,540)	63,874
Cash and cash equivalents at beginning of period		1,048,000	941,460
Cash and cash equivalents at end of period	7	941,460	1,005,334

【Notes to Consolidated Financial Statements】

SUBARU CORPORATION AND CONSOLIDATED SUBSIDIARIES

1. Reporting Entity

SUBARU CORPORATION (“the Company”) is a public company domiciled in Japan.

The Company’s consolidated financial statements comprise the Company and its consolidated subsidiaries (“the Group”) and the Group’s interests in affiliates.

Principal manufacturing facilities are located in Japan and the United States of America.

In automotive business, the Group manufactures, sells, and repairs automobiles and related parts.

In aerospace business, the Group manufactures, sells, and repairs aircrafts, space-related devices, and the parts.

2. Basis of Preparation

(1) Compliance of consolidated financial statements with IFRS Accounting Standards

The Group’s consolidated financial statements have been prepared in accordance with IFRS as prescribed in Article 312 of Ordinance on Consolidated Financial Statements as it satisfies the requirement of a “Specified Company” set forth in Article 1-2 (i) of Ordinance on Consolidated Financial Statements.

The public announcement of the consolidated financial statements for the consolidated fiscal year ended March 31, 2026 has been approved by Atsushi Osaki, the Representative Director of the Board, President and Chief Executive Officer, and Shinsuke Toda, Director, Managing Executive Officer, Chief Financial Officer, on June 22, 2026.

(2) Functional currency and presentation currency

The Group’s consolidated financial statements are presented in Japanese yen, which is the Company’s functional currency. Amounts presented in Japanese yen are rounded to the nearest million yen, except when otherwise indicated.

(3) Basis of measurement

The Group’s consolidated financial statements have been prepared on the historical cost basis, except for certain assets and liabilities separately stated in "3. Material Accounting Policies".

3. Material Accounting Policies

The following accounting policies applied in the preparation of the consolidated financial statements have been consistently applied to all the reporting periods presented.

(1) Basis of consolidation

1. Subsidiaries

Subsidiaries are entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

Financial statements of subsidiaries are included in the consolidated financial statements from the date when the control is obtained until the date when the control is lost.

The financial statements of subsidiaries have been adjusted in order to ensure consistency with the accounting policies adopted by the Company as necessary. Intragroup balances and transactions, and any unrealized gain or loss arising from intragroup transactions are eliminated in preparation of the consolidated financial statements. Changes in the Company's ownership interests in subsidiaries that do not result in a loss of control are accounted for as equity transactions. The difference between adjustment of non-controlling interests and fair value of any consideration paid is recognized directly in equity as the interest attributed to the owners of the parent.

Non-controlling interests of consolidated subsidiaries are recognized separately from the interests of the Group. Comprehensive income of a subsidiary is attributed to the owners of the parent and non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When control over a subsidiary is lost, any gain or loss on disposal of the interest sold is recognized in profit or loss.

2. Affiliates

Affiliates are entities over which the Group has a significant influence over the decisions on financial and operating policies, but does not have control.

Investment in an affiliate is initially recognized at cost and then is accounted for using the equity method of accounting.

The financial statements of affiliates have been adjusted, if necessary, when their accounting policies differ from those of the Group.

(2) Foreign currency translation

1. Foreign currency transactions

Each company in the Group specifies its own functional currency, the currency of the primary economic environment in which the entity operates, and measures transactions based on the functional currency.

When the entity prepares its financial statements, the foreign currency transactions are translated into the functional currency at the exchange rates prevailing at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rates prevailing at the fiscal year end date.

Exchange differences arising from the translation and settlement are usually recognized in profit or loss. However, exchange differences arising from the translation of equity instruments designated as measuring fair value through other comprehensive income are recognized in other comprehensive income.

2. Financial statements of foreign operations

All the assets and liabilities of foreign operations are translated at the exchange rate at the end of the reporting period. Revenue and expense of foreign operations are translated into Japanese yen at the average exchange rate for the period, unless exchange rate significantly fluctuates during the period. If the exchange rate significantly fluctuates, revenue and expense of foreign operations are translated at the foreign exchange rate at the date of the transaction.

Exchange difference arising from translation of foreign operations' financial statements is recognized in other comprehensive income. When foreign operations are disposed of, the cumulative amount of exchange difference relating to the foreign operations is recognized in profit or loss.

(3) Financial instruments

1. Financial assets

(i) Initial recognition and measurement

The Group classifies financial assets as financial assets measured at fair value through profit or loss, financial assets measured at fair value through other comprehensive income, or financial assets subsequently measured at amortized cost.

The Group initially recognizes trade receivables on the date when they arise. All other financial instruments are initially recognized when the Group becomes a party to the contractual provision of a financial instrument.

Financial assets are initially measured at their fair value plus transaction costs that are directly attributable to the acquisition of the financial asset, unless they are classified as measured at fair value through profit or loss. Trade receivables that do not contain a significant financing component are initially measured at the transaction price.

Financial assets are classified as financial assets measured at amortized cost if both of the following conditions are met:

- A financial asset is held within a business model whose objective is to hold the asset in order to collect the contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Investments in debt instrument are classified as financial assets measured at fair value through other comprehensive income if both of the following conditions are met:

- The financial asset is held within the Group's business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

When any of the above-mentioned conditions is not met for financial assets except for equity instruments, the financial assets are classified as financial assets measured at fair value through profit or loss.

Equity instruments may be designated as financial assets measured at fair value through other comprehensive income on an individual basis, except for equity instruments held for trading purposes. The designation has been applied continuously. Equity instruments that are not designated as such are classified as measured at fair value through profit or loss.

(ii) Subsequent measurement

Financial assets are subsequently measured based on the classification of the asset as follows.

Financial assets measured at amortized cost are measured at amortized cost using the effective interest method. Changes in the fair value of financial assets measured at fair value through profit or loss are recognized in profit or loss.

Changes in the fair value of debt instruments measured at fair value through other comprehensive income are recognized in other comprehensive income, except for interest income, exchange gain and loss, and impairment loss recognized in net profit and loss. Profit or loss is recognized at derecognition.

Meanwhile, changes in the fair value of equity instruments measured at fair value through other comprehensive income are recognized in other comprehensive income. The dividends from relevant financial assets are recognized in profit or loss as part of the financial income. The cumulative amount recognized in other comprehensive income is reclassified not to profit or loss but to retained earnings when the financial asset is derecognized or the fair value of the asset declines significantly.

(iii) Impairment of financial assets

For impairment of financial assets measured at amortized cost, debt instruments measured at fair value through other comprehensive income, lease receivables, and contract assets, expected credit losses are recognized as a loss allowance.

The Group determines, at the end of each reporting period, whether credit risk on the asset has increased significantly since initial recognition. When the credit risk has not increased significantly since initial recognition, an amount equal to 12-month expected credit losses is measured as the loss allowance. When the credit risk has increased significantly since initial recognition, an amount equal to lifetime expected credit losses is measured as the loss allowance.

However, for trade receivables, lease receivables and contract assets, the loss allowance is measured at an amount equal to the lifetime expected credit losses.

Expected credit losses of financial instruments are estimated using the following methods:

- An unbiased and probability-weighted amount determined by evaluating a range of possible outcomes;
- The time value of money; and
- Reasonable and supportable information about past events, current conditions and forecasts of future economic conditions that is available without undue cost or effort at the reporting date.

The amounts of these measurements are recognized in profit or loss.

If the amount measured as expected credit losses decreases after recognition of impairment loss, the decreased amount is reversed and recognized in profit or loss.

(iv) Derecognition of financial assets

The Group derecognizes its financial assets only if the contractual rights to receive the cash flows from the financial assets expire, or if the Group transfers substantially all the risks and rewards of ownership of the financial asset.

2. Financial liabilities

(i) Initial recognition and measurement

The Group classifies financial liabilities as financial liabilities measured at fair value through profit or loss, or financial liabilities measured at amortized cost. The Group determines the classification at initial recognition. The Group recognizes financial liabilities when the Group becomes a party to the contractual provisions of the instruments.

All the financial liabilities are initially measured at fair value. However, financial liabilities measured at amortized cost are measured at their fair value less transaction costs that are directly attributable to the acquisition.

(ii) Subsequent measurement

Financial liabilities are subsequently measured according to the classification as follows.

Derivatives are included in financial liabilities measured at fair value through profit or loss. They are subsequently measured at fair value, and changes in the fair value are recognized in profit or loss for the period.

Financial liabilities measured at amortized cost are subsequently measured at amortized cost using the effective interest method.

Amortization using the effective interest method and gains and losses on derecognition are recognized in profit or loss for the period as part of the financial income or costs.

(iii) Derecognition of financial liabilities

The Group derecognizes financial liabilities when they are extinguished, i.e. when the obligation specified in the contract is discharged or canceled, or expires.

3. Presentation of financial assets and liabilities

Financial assets and liabilities are offset and the net amount is presented in the consolidated statement of financial position only when the Group currently has a legal right to set off the recognized amounts and intends either to settle on a net basis, or to realize the asset and settle the liability simultaneously.

4. Derivatives and hedge accounting

The Group enters into forward exchange contracts in order to fix cash flows related to the recognized financial assets and liabilities and future transaction. Interest rate swaps are used in order to fix cash flows of interest paid related to the borrowings.

There are no derivatives stated above to which hedge accounting is applied.

(4) Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, demand deposits and short-term investments with maturities of three months or less that is readily convertible to cash and subject to insignificant risk of change in value.

(5) Inventories

Inventories are measured at the lower of acquisition cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less estimated cost of completion and estimated selling expenses. The acquisition cost is generally calculated using the cost method based on the moving average method and comprises all the costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

(6) Property, plant and equipment

Property, plant, and equipment is measured based on the cost model and stated at acquisition cost less accumulated depreciation and impairment losses.

The acquisition cost includes costs directly attributable to the acquisition of the asset, costs related to disassembly, retirement and site restoration, as well as borrowing costs to be capitalized.

Depreciation of assets other than land and construction in progress is calculated on the straight-line method over the estimated useful lives of the assets. The estimated useful lives of major assets are as follows;

- Buildings and structures: 2 to 60 years
- Machinery and vehicles: 2 to 20 years
- Tools, furniture and fixtures: 2 to 20 years

The estimated useful lives, residual value, and amortization methods are reviewed at the end of each fiscal year, and if there are any changes made, those changes are applied prospectively as a change in an accounting estimate.

(7) Intangible assets and goodwill

1. Goodwill

The Group measures goodwill as the fair value of consideration transferred including the recognized amount of any non-controlling interests in the acquiree at the acquisition date, less the net recognized amount (usually fair value) of the identifiable assets acquired and liabilities assumed at the acquisition date. Goodwill is not amortized. Instead, it is tested for impairment annually and if any indication of potential impairment exists. Any impairment loss for goodwill is recognized in profit or loss and is not reversed in subsequent periods. Goodwill is recorded at acquisition cost less any accumulated impairment losses.

2. Capitalized development costs

Expenditures related to research activities in order to gain new scientific and technical knowledge are recognized as expenses as incurred. Development expenditure is capitalized as intangible assets only when the cost can be measured reliably, there is a technical and commercial feasibility of completing the development, it is probable that the outcome will generate a future economic benefit, and the Group has intention, ability and sufficient resources to use or sell the outcome of the development and to complete the development.

The estimated useful lives of capitalized development costs that are amortized using the straight-line method are as follows.

- Capitalized development costs: 2 to 5 years

3. Other intangible assets

The Group applies the cost method in measuring separately acquired intangible assets, which are recorded at acquisition cost at initial recognition. After initial recognition, intangible assets excluding goodwill are amortized using the straight-line method over their estimated useful lives, and are recorded at acquisition cost less accumulated amortization and impairment losses. Estimated useful lives of major intangible assets are as follows.

The Group has no intangible assets with indefinite useful lives.

- Software: 2 to 10 years

The estimated useful lives and amortization methods are reviewed at the end of each fiscal year, and if there are any changes made, those changes are applied prospectively as a change in an accounting estimate.

(8) Lease

At the inception of the lease contract, the Group assesses whether an arrangement is a lease or contains a lease. When the right to control the use of specific assets transfers in exchange for consideration for a certain period due to a contract, it means lease or includes lease. When the Group determines if the right to control the use of specific assets transfers or not, the Group uses the definition of lease in IFRS 16.

<Lease as a lessee>

The Group recognizes right-of-use assets and lease liabilities at the inception of the lease.

Right-of-use assets are measured at acquisition cost at the inception of the lease. After the commencement date, right-of-use assets are measured by using the cost model at acquisition cost less accumulated depreciation and impairment losses. Right-of-use assets are amortized from the date of inception to the end of estimated useful life of the underlying leased asset if the right to use is transferred to lessee until the end of the lease term or if acquisition cost of right-of-use assets reflects the exercise of a purchase option. Otherwise right-of-use assets are amortized from the date of inception to the earlier of the end of the estimated useful life of the right-of-use assets or the end of the lease term.

Lease liabilities are measured at the present value of the lease payments that are not paid at the date of inception. After the commencement date, the carrying amount of the lease liabilities are increased to reflect interest on the lease liabilities and decreased the lease payments made. Lease liabilities are re-measured and carrying amounts of right-of-use assets are revised or the change is recognized in profit or loss if the Group reviews lease liabilities or if the modification is not accounted for as a separate lease.

As for short-term leases or leases for which the underlying asset is of low value, the Group applies IFRS 16.5, 6, and recognizes lease payments as an expense using the straight-line method over the lease term.

<Lease as a lessor>

Lease transactions are classified as finance leases if all the risks and rewards incidental to ownership of underlying assets are substantially transferred, and all other leases are classified as operating leases.

A receivable from customer held under a finance lease is initially recognized at the amount of the gross investment in the lease discounted at the interest rate implicit in the lease and included in Trade and other receivables in the consolidated statement of financial position.

An underlying asset subject to an operating lease is recognized in the consolidated statement of financial position, and lease payments from operating leases are recognized as revenue over the lease term.

(9) Investment property

Investment property is held to earn rentals or for capital appreciation or both. Investment property is measured by using the cost model and is recorded at acquisition cost less accumulated depreciation and impairment losses. Depreciation of an investment property other than land and construction in progress is recognized on a straight-line basis over the estimated useful lives of the asset. The estimated useful lives of major assets are as follows:

- Buildings and structures: 2 to 50 years

(10) Impairment

At the end of each fiscal year, the Group assesses the carrying amounts of non-financial assets other than inventory and deferred tax assets to determine whether there is any indication of impairment. If any such indication exists, the recoverable amount of the asset is estimated. Recoverable amounts of goodwill and intangible assets that are not yet ready for use are estimated at the same time every year.

The recoverable amount of an individual asset or cash-generating units is the higher of value in use or fair value less costs of disposal. In assessing value in use, the estimated future cash flows are discounted to their present value using a pretax discount rate that reflects the time value of money and the risks specific to the asset. Assets not assessed individually in test of impairment are integrated into the smallest cash-generating unit that generates cash inflows which are largely independent of cash inflows from other assets or a group of assets. Cash-generating units of goodwill are determined on the basis of the units managed for the purpose of internal reporting and are within the scope of operating segments before aggregation. The goodwill acquired in a business combination is allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination.

Corporate assets in the Group do not generate cash inflows independently. If there is any indication that corporate assets may be impaired, the Group practices test of impairment on the basis of the recoverable amount of the cash-generating unit to which corporate asset belongs.

When the carrying amount of an asset or a cash-generating unit exceeds the recoverable amount, an impairment loss is recognized in profit or loss. An impairment loss for a cash-generating unit is recognized by first reducing the carrying amount of any goodwill allocated to the cash-generating unit, and then reducing proportionally the carrying amount of other assets in the unit.

An impairment loss for goodwill is not reversed. The Group assesses whether there is any indication that an impairment loss recognized in prior years for an asset other than goodwill may no longer exist or may have decreased at the end of each fiscal year. An impairment loss is reversed when there has been a change in the estimates used to determine an asset's recoverable amount. Impairment losses are reversed up to the amount not exceeding the carrying amount (net of depreciation) that would have been determined if no impairment losses had been recognized in prior years.

(11) Employee benefits

1. Short-term employee benefits

For short-term employee benefits including salaries, bonuses and paid annual leave, when the employees render related services, the amounts expected to be paid in exchange for those services are recognized as expenses.

2. Retirement benefit plans

The Group sponsors a defined benefit plan and a defined contribution plan as retirement benefit plans for employees.

(a) Defined contribution plans

For defined contribution plans, when the employees render related services, the contribution payables to the defined contribution plan are recognized as expenses.

(b) Defined benefit plans

The Group has adopted lump-sum payment on retirement and defined benefit pension plans as defined benefit plans.

The present value of defined benefit obligations, related current service costs and past service costs are determined using the projected unit credit method.

The discount rates are determined by reference to market yields at the end of the reporting period on high-quality corporate bonds which have maturities corresponding to the future settlements of benefits in each year.

The net defined benefit liability (asset) is determined as the present value of the defined benefit obligation less the fair value of the plan assets. Net interest on the net defined benefit liability (asset) is recognized in profit or loss as financial expenses.

The Group recognizes the difference arising from remeasurement of present value of the defined benefit obligation and the fair value of the plan asset in other comprehensive income when it is incurred, and reclassifies it immediately to retained earnings from other components of equity.

The Group recognizes any past service cost as an expense at the earlier of the following dates.

- (i) when the plan amendment or curtailment occurs; and
- (ii) when related restructuring costs are recognized

(12) Provisions

Provisions are recognized when the Group has present legal or constructive obligations as a result of past events, it is probable that outflows of resources embodying economic benefits will be required to settle the obligations, and reliable estimates can be made of the amount of the obligations. Where the effect of the time value of money is material, the amount of a provision is measured at the discounted present value of the estimated future cash flow using a pre-tax rate that reflects the time value of money and the risks specific to the liability. The unwinding of the discount due to the passage of time is recognized as finance costs.

1. Asset retirement obligations

Provisions for asset retirement obligations are recognized mainly for the estimated cost of restoring the leased site at the end of the lease term.

2. Provision for product warranties

The Group provides product warranties based on the terms and conditions of warranties granted at the time of product sales, as well as free repair services on an individual basis in accordance with the notification to the competent authority. The coverage of product warranties based on the terms and conditions of warranties is determined by the duration, mileage, cause of defects, and other factors in accordance with the terms and conditions of warranties in each country.

The Group recognizes estimated warranty costs for the product warranties when products are sold to customers based on the terms and conditions of warranties. The estimated warranty costs are recorded based on the best estimates of future occurrences, which are based on the past repair experience and past sales volume for the total cost of repairing or replacing parts due to defects occurring within the warranty period.

The estimated expenses related to the warranty items in accordance with notifications to the competent authority are recognized as provision for product warranties when it is probable that outflows of resources embodying economic benefits will be required, and reliable estimates can be made of the amount of the obligations. The estimated expenses are recorded based on the best estimate of the warranty expenses that will be incurred in the future per vehicle and the number of units subject to repair, which is calculated based on historical experience of warranty services provided in the past.

3. Provision for loss on construction contracts

The provision for losses on uncompleted construction contracts in the Aerospace segment is provided when substantial losses on the contracts are anticipated at the fiscal year end and such losses can be reliably estimated.

4. Provision for vehicle environmental control

The provision for vehicle environmental control is recognized for the amount of the estimated expenses for complying with environmental regulations at the end of the fiscal year.

The provision includes expected future outflows of resources embodying economic benefits to be borne by the Group, arising from the relaxation of environmental regulations and regulatory frameworks following changes in electric vehicles related policies in the United States. The provision is recognized when the Group has a present obligation as a result of a past events, such outflows are unavoidable, and a reliable estimate can be made of the amount of the obligation.

(13) Revenue

1. Revenue from contracts with customer

The Group identifies a performance obligation in a contract with a customer, and recognizes as revenue the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to the customer. If variable consideration is included in the consideration promised in a contract with a customer, some or all of an estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. Revenue is measured at the transaction price in a contract with customers, net of discounts, rebates, and other consideration payable to customers, including those arising from consideration-payable transactions.

Revenue is recognized at a point in time or over a certain period of time in accordance with satisfaction of a performance obligation in a contract with a customer.

With regard to revenue from the sale of cars in automotive business, performance obligations are principally considered to be fulfilled at the time of delivery of the cars, at which point customers obtain control of the cars and revenue is recognized.

In automotive business, fare-paying extended warranty service is provided for the products as an option in addition to normal Non-Conformance Liabilities. The revenue from the extended warranty service is recognized over a certain period of time in accordance with the progress of the performance obligation.

The aerospace business has contracts with customers. Revenue from contract construction is recognized over a certain period of time based on the progress of performance obligations. The progress is measured by an input method based on the costs incurred. Payments for contracts are generally made in stages based on the contracts with customers.

2. Revenue from financial lease

When the Group is lessor as the manufacturer or dealer, cost of sales and selling profit or loss corresponding to revenue for a portion identified as sale of products are recognized in profit or loss at the inception of the leases.

Finance income from financial leases is recognized based on a pattern reflecting a constant rate of return on the net investment in the lease of the Group.

3. Revenue from operating leases

Revenue from operating leases is recognized on a straight-line basis over the lease term.

4. Interest income

Interest income is recognized using the effective interest method.

5. Dividend income

Dividend income is recognized when the right to receive the payment is established.

(14) Government grants

Government grants are recognized at fair value when there is a reasonable assurance that the Group complies with the conditions attached to them and the grants will be received. Government grants are recognized in profit or loss over the periods in which the related costs for which the grants are intended to compensate are recognized as expenses. With regard to government grants that are compensation for acquisition of assets, the amount of the grants is deducted from the acquisition cost of the assets.

Government grants intended to cover specific expenses are recognized in consolidated statement of income as deductions from cost of sales in the same period in which the related expenses are incurred.

(15) Income taxes

Income taxes are composed of current and deferred taxes. Income taxes are recognized in profit or loss, except for items that are recognized in other comprehensive income or directly in equity and those arising from business combinations.

Current income taxes are measured at the amount that is expected to be paid to or refunded from the taxation authorities. The amount of these taxes is calculated based on tax rates and tax laws that are enacted or substantively enacted by the end of the consolidated reporting period in the countries where the Group conducts business activities and gains net taxable profit or loss.

Deferred income taxes are recognized based on the temporary differences between the tax base for assets and liabilities and the carrying amounts at the end of the consolidated reporting period, and the carryforward of unused tax losses and unused tax credits.

Deferred tax assets are recognized for all the deductible temporary differences etc. to the extent that it is probable that taxable profit will be available against which the deductible temporary differences etc. can be utilized. Deferred tax liabilities are recognized for all the taxable temporary differences in principle.

However, no deferred tax assets and liabilities are recognized on following temporary differences:

- Taxable temporary differences arising from the initial recognition of goodwill;
- Temporary differences arising from the initial recognition of an asset or liability in a transaction which is not a business combination and, at the transaction, affects neither accounting profit nor taxable profit; and
- Taxable temporary differences associated with investments in subsidiaries and affiliates, where the Group is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to utilize all or part of the benefit of the deferred tax assets. Unrecognized deferred tax assets are reassessed at the end of each reporting period and recognized only to the extent that it is probable that the deferred tax assets can be recovered by future taxable profits.

Deferred tax assets and liabilities are measured at the tax rates and tax laws that are expected to apply to the fiscal year when the assets are realized or the liabilities are settled, based on tax rates and tax laws that are enacted or substantively enacted at the end of the consolidated reporting period.

Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to offset current tax liabilities against current tax assets, and income taxes are levied by the same taxation authority on the same taxable entity.

(16) Earnings per share

Basic earnings per share attributable to owners of parent is calculated by dividing profit for the year attributable to owners of the parent by the weighted average number of capital stock outstanding during the reporting period, adjusted for the number of treasury stock acquired. Diluted earnings per share attributable to owners of parent is calculated by adjusting profit for the year attributable to owners of the parent and the weighted average number of capital stock with considering the influence of diluted stock.

(17) Operating segment

An operating segment is a component of the Group that engages in business activities where revenues are earned and expenses are incurred, including inter-segment transactions. The Board of Directors regularly reviews the operating results of all the operating segments for which discrete financial information is available, in order to make decisions about resources to be allocated to the segments and assess their performance.

(18) Non-current assets held for sale

An asset or asset group of which the carrying amount is expected to be recovered through a sale transaction rather than through continuous use is classified as non-current assets held for sale or disposal group if the following conditions are met: it is highly probable that the asset or asset group will be sold within one year; the asset or asset group is available for immediate sale in its present condition; and the Group management is committed to a sale plan. In such cases, the non-current asset is not depreciated or amortized and is measured at the lower of its carrying amount and fair value less costs to sell.

(19) Equity

1. Capital stock and capital surplus

The common shares issued by the Company are classified as equity, and the proceeds from issuance of common shares are included in capital stock and capital surplus.

2. Treasury stock

Treasury stock is measured at acquisition cost, and deducted from equity. No gain or loss is recognized on the purchase, sale or retirement of the Group's treasury stock. Any difference between the carrying amount and consideration received on the sale of treasury stock is recognized directly in capital surplus.

(20) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset, which necessarily takes a substantial period of time to get ready for its intended use or sale, are capitalized as part of the cost of that asset, until the asset is substantially ready for its intended use or sale.

All other borrowing costs are recognized in profit or loss in the consolidated reporting period in which they are incurred.

4. Significant accounting estimates and judgments

The preparation of consolidated financial statements in accordance with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

The estimates and the underlying assumptions are reviewed on an ongoing basis. The effect of a change in an accounting estimate is recognized in the period of the change and future periods.

Judgments made by management that have significant effects on the amounts reported in the consolidated financial statements are as follows:

- Recognition of intangible assets arising from development (note “3. Material Accounting Policies, (7) Intangible assets and goodwill”); and
- Accounting for contracts including lease (note “3. Material Accounting Policies, (8) Lease”).

Significant accounting estimates made by management are as follows. Please refer each note for recorded amount, the method of calculation, major assumptions, and uncertainty of estimation.

- Accounting treatments of provisions for product warranties.(note “3. Material Accounting Policies, (12) Provisions”, note “18. Provisions”); and
- Recoverability of deferred tax assets (note “3. Material Accounting Policies, (15) Income taxes”, note “26. Notes on Income Taxes”)

5. New accounting standards not yet adopted by the Group

IFRS 18 Presentation and Disclosure in Financial Statements

IFRS 18, which was issued in April 2024, will be adopted for annual reporting periods beginning on or after January 1, 2027. IFRS 18 replaces IAS 1 Presentation of Financial Statements, and IAS 1 is abolished. In IFRS 18 new regulations are set in terms of presentation and disclosure about financial results in the income statement. Additionally, with the issuing IFRS18, IAS 7 “Statement of Cash Flows”, etc. are amended. The effect to consolidated financial statements by these adoptions is under investigation.

6. Segment information

The reportable segments are the components of the Company for which separate financial information is available that is evaluated regularly by the Board of Directors in deciding allocation of management resources and in assessing performance.

The Company recognizes Automotive as its main business, and introduces an internal company system in Aerospace division. This framework makes clearer the responsibility of each division and accelerates business execution. The Company manages the subsidiaries on the basis of this classification. Therefore, the operating segments consist of "Automotive", "Aerospace", and "Others" which neither belongs to Automotive nor Aerospace. The reportable segments are "Automotive" and "Aerospace" segments.

Accounting method for operating segment reported is almost the same as the description in "3. Material Accounting Policies".

Reportable segment profit or loss is based on the operating profit.

Intersegment sales and transfers are based on the current market prices.

Principal products and services of each segment are as follows:

Segment	Principal products and services
Automotive	Automobiles and relevant products
Aerospace	Aircrafts, parts of space-related devices, and relevant products
Others	Real estate lease, etc.

(1) Information about the amount of revenue, profit or loss and other material items for each segment

Operating segment information of the Group as of and for the consolidated fiscal years ended March 31, 2025 and 2026 is as follows:

FYE2025 (April 1, 2024 to March 31, 2025)

	(Unit: Millions of yen)					
	Automotive	Aerospace	Subtotal	Others	Eliminations or Corporate	Consolidated
Revenue						
(1) External customers	4,569,035	111,584	4,680,619	5,144	—	4,685,763
(2) Intersegment	2,124	—	2,124	24,420	(26,544)	—
Total revenue	4,571,159	111,584	4,682,743	29,564	(26,544)	4,685,763
Operating profit (loss)	420,410	(19,642)	400,768	3,687	853	405,308
Finance Income						89,969
Finance Costs						(46,770)
Profit before tax						448,507
Segment assets	4,579,806	464,648	5,044,454	59,200	(15,408)	5,088,246
Other items						
Depreciation and amortization	224,063	6,949	231,012	1,529	—	232,541
Share of profit (loss) of investments accounted for using the equity method	23	—	23	(13)	—	10
Investments accounted for using the equity method	3,848	—	3,848	1,562	—	5,410
Additional non-current assets	388,699	10,693	399,392	886	—	400,278

Note: 1. The method to calculate the operating profit (loss) of each segment is correspondent to the method to calculate the operating profit (loss) in the consolidated statement of income, and Finance income, Finance costs, and Income tax expense are not included. Operating costs which are not allocated to each segment directly are allocated on the basis of the most reasonable standard to allocate.

2. The total amount of segment assets of each segment and Eliminations or Corporate is correspondent to the amount of total assets in the consolidated statement of financial position, and Investments accounted for using the equity method, derivative assets, and deferred tax assets, etc. are included. Assets which are not allocated to each segment directly less the amount included in Eliminations or Corporate are allocated into each segment on the basis of the most reasonable standard to allocate.
3. Eliminations or Corporate includes elimination of intersegment transactions and corporate assets. Corporate assets primarily consist of cash and cash equivalents and financial assets measured at fair value through other comprehensive income.

FYE2026 (April 1, 2025 to March 31, 2026)

	(Unit: Millions of yen)					
	Automotive	Aerospace	Subtotal	Others	Eliminations or Corporate	Consolidated
Revenue						
(1) External customers	4,638,342	141,667	4,780,009	4,956	—	4,784,965
(2) Intersegment	2,374	—	2,374	23,041	(25,415)	—
Total revenue	4,640,716	141,667	4,782,383	27,997	(25,415)	4,784,965
Operating profit (loss)	32,086	3,500	35,586	3,616	918	40,120
Finance Income						81,375
Finance Costs						(14,026)
Profit before tax						107,469
Segment assets	4,979,050	471,953	5,451,003	58,103	(16,805)	5,492,301
Other items						
Depreciation and amortization	263,463	5,980	269,443	1,663	—	271,106
Loss on vehicle environmental control in the United States (non-financial assets)*4	120,574	—	120,574	—	—	120,574
Share of profit (loss) of investments accounted for using the equity method	196	—	196	(30)	—	166
Investments accounted for using the equity method	4,247	—	4,247	1,370	—	5,617
Additional non-current assets	442,944	7,422	450,366	862	—	451,228

- Note: 1. The method to calculate the operating profit of each segment is correspondent to the method to calculate the operating profit (loss) in the consolidated statement of income, and Finance income, Finance costs, and Income tax expense are not included. Operating costs which are not allocated to each segment directly are allocated on the basis of the most reasonable standard to allocate.
2. The total amount of segment assets of each segment and Eliminations or Corporate is correspondent to the amount of total assets in the consolidated statement of financial position, and Investments accounted for using the equity method, derivative assets, and deferred tax assets, etc. are included. Assets which are not allocated to each segment directly less the amount included in Eliminations or Corporate are allocated into each segment on the basis of the most reasonable standard to allocate.
 3. Eliminations or Corporate includes elimination of intersegment transactions and corporate assets. Corporate assets primarily consist of cash and cash equivalents and financial assets measured at fair value through other comprehensive income.

value through other comprehensive income.

4. About Loss on vehicle environmental control in the United States, please refer to the note of " 24. Other income and other expenses, (2) Other expenses".

(2) Information about products and services

Information about products and services is omitted since the classifications of products and services are the same as reportable segments.

(3) Information about geographic areas

The revenue and carrying amounts of non-current assets other than financial instruments and deferred tax assets based on the location of the Group as of and for the consolidated fiscal years ended March 31, 2025 and 2026 are as follows:

FYE2025 (April 1, 2024 to March 31, 2025)

	(Unit: Millions of yen)						
	Japan	North America (U.S.A)		Europe	Asia	Others	Total
Revenue	651,390	3,710,833	3,438,649	98,231	36,701	188,608	4,685,763
Non-current assets (other than financial instruments and deferred tax assets)	1,152,977	488,684	480,465	1,445	461	—	1,643,567

Note: Revenue is based on the location of customers and classified by countries or areas.

FYE2026 (April 1, 2025 to March 31, 2026)

	(Unit: Millions of yen)						
	Japan	North America (U.S.A)		Europe	Asia	Others	Total
Revenue	699,910	3,780,497	3,517,621	105,789	25,312	173,457	4,784,965
Non-current assets (other than financial instruments and deferred tax assets)	1,239,886	574,618	566,983	1,642	312	—	1,816,458

Note: Revenue is based on the location of customers and classified by countries or areas.

(4) Information about major customers

Information about major customers is omitted because there was no specific customer whose revenue is equal to or more than 10% of the revenue on the consolidated statement of income.

7. Cash and cash equivalents

Cash and cash equivalents consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Cash and deposits	911,053	960,239
Short-term investments	30,407	45,095
Total	941,460	1,005,334

Cash and cash equivalents are classified as financial assets measured at amortized cost.

Short-term investments held by the Group are mainly money market funds and short bonds.

There are no cash and cash equivalents which is subject to the limitation of use as of March 31, 2026.

8. Trade and other receivables

Trade and other receivables consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Notes receivable and Accounts receivable-trade	133,489	133,362
Accounts receivable-other	40,788	87,550
Trade loans	182,682	197,268
Others	54,764	58,142
Total	411,723	476,322
Receivables expected to be collected within 12 months	253,209	300,369
Receivables expected to be collected beyond 12 months	158,514	175,953
Total	411,723	476,322

Trade and other receivables other than lease receivables and contract assets are classified as financial assets measured at amortized cost.

9. Inventories

Inventories consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Finished goods and merchandise	413,711	492,856
Work in process	114,910	122,352
Raw materials and supplies	138,770	186,169
Total	667,391	801,377

The amounts of write-down of inventories recognized as an expense for the consolidated fiscal years ended March 31, 2025 and 2026 were 21,967 million yen and 19,711 million yen respectively.

10. Other financial assets

Other financial assets consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Financial assets measured at amortized cost		
Debt instruments*	702,305	526,803
Financial assets measured at fair value through profit or loss		
Derivatives	2,746	72
Debt securities	48,276	62,580
Financial assets measured at fair value through other comprehensive income		
Equity securities	175,566	215,558
Debt securities	235,962	265,272
Total	1,164,855	1,070,285
Financial assets expected to be collected within 12 months	1,019,469	877,671
Financial assets expected to be collected beyond 12 months	145,386	192,614
Total	1,164,855	1,070,285

Note: Debt instruments measured at amortized cost consist of time deposits mainly.

Equity securities including stocks held to maintain or strengthen the business relationship with investees are, at initial recognition, designated as financial assets measured at fair value through other comprehensive income. Major securities included in the equity securities designated as financial assets measured at fair value through other comprehensive income for the consolidated fiscal years ended March 31, 2025 and 2026 consist of the following:

FYE2025 (as of March 31, 2025)

	(Unit: Millions of yen)
	Fair value
TOYOTA MOTOR CORPORATION	117,376
The Gunma Bank, Ltd.	3,510
Mizuho Financial Group, Inc.	1,507
The Kyoritsu Co., Ltd.	1,388
TOKYO LIGHT ALLOY CO., LTD.	1,260
Sakamoto Research & Development Holdings Ltd.	1,252
NIPPON STEEL KOWA REAL ESTATE CO.,LTD.	834
Shigeru Co., Ltd.	808
CHIYODA INDUSTRIES CO., LTD.	692

FYE2026 (as of March 31, 2026)

	(Unit: Millions of yen)
	Fair value
TOYOTA MOTOR CORPORATION	141,874
The Gunma Bank, Ltd.	5,879
Mizuho Financial Group, Inc.	2,265
The Kyoritsu Co., Ltd.	1,395
TOKYO LIGHT ALLOY CO., LTD.	1,342
Sakamoto Research & Development Holdings Ltd.	1,291
NIPPON STEEL KOWA REAL ESTATE CO.,LTD.	896
Shigeru Co., Ltd.	862
CHIYODA INDUSTRIES CO., LTD.	816

(Derecognition of equity securities designated as financial assets measured at fair value through other comprehensive income)

A part of the financial assets measured at fair value through other comprehensive income are sold based on the assessment of business relationship, etc. The fair value of equity securities designated as financial assets measured at fair value through other comprehensive income that are derecognized upon sale and cumulative gains and losses that have been previously recognized in equity as other comprehensive income for the consolidated fiscal years ended March 31, 2025 and 2026 consist of the following:

	(Unit: Millions of yen)	
	FYE2025	FYE2026
	(April 1, 2024 to March 31, 2025)	(April 1, 2025 to March 31, 2026)
Fair value	595	712
Cumulative gains (losses)	(1)	4

In equity securities designated as financial assets measured at fair value through other comprehensive income, there is no amount transferred to retained earnings because of significant drop of fair value for the consolidated fiscal years ended March 31, 2025 and 2026.

Most of dividend received from equity securities designated as financial assets measured at fair value through other comprehensive income arise from the investment held as of the end of reporting period.

11. Property, plant and equipment

(1) The movement of carrying amount, acquisition cost, accumulated depreciation and accumulated impairment losses of "Property, plant and equipment" are the follows:

FYE2025 (April 1, 2024 to March 31, 2025)

Carrying amount

	(Unit: Millions of yen)						
	Buildings and structures	Machinery, equipment and vehicles	Land	Tools, furniture and fixtures	Construction in progress *2	Others	Total
Beginning balance	326,893	183,451	178,272	64,601	64,230	—	817,447
		[13,650]					
Acquisition	53,376	141,713	6,169	23,632	144,920	—	369,810
		[69,097]					
Depreciation *3	(22,504)	(52,026)	—	(29,375)	—	—	(103,905)
		[(7,589)]					
Disposals	(838)	(7,346)	(1,379)	(265)	(443)	—	(10,271)
		[(3,304)]					
Reclassification to assets held for sale	(58)	(13)	(101)	—	—	—	(172)
Foreign exchange differences	(951)	(558)	(142)	(398)	(245)	—	(2,294)
		[(397)]					
Others*4	63	(38,175)	802	(252)	(128,883)	—	(166,445)
		[(44,826)]					
Ending balance	355,981	227,046	183,621	57,943	79,579	—	904,170
		[26,631]					

Note: 1. In "Machinery, equipment and vehicles", [] is the amount of "Vehicles used for operating lease".

2. Construction in progress includes the expenditures related to the property, plant and equipment under construction.

3. Depreciation is included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of income.

4. Others include transfers from inventory to vehicles, from vehicles to inventory, and from construction in progress to other property, plant, and equipment, etc.

FYE2026 (April 1, 2025 to March 31, 2026)

Carrying amount

(Unit: Millions of yen)

	Buildings and structures	Machinery, equipment and vehicles	Land	Tools, furniture and fixtures	Construction in progress *2	Others	Total
Beginning balance	355,981	227,046 [26,631]	183,621	57,943	79,579	—	904,170
Acquisition	30,137	133,785 [49,539]	8,468	79,498	134,588	—	386,476
Depreciation *3	(24,133)	(53,619) [(5,939)]	—	(31,203)	—	—	(108,955)
Disposals	(2,023)	(5,902) [(3,067)]	(1,432)	(214)	(1,273)	—	(10,844)
Reclassification to assets held for sale	—	—	—	—	—	—	—
Foreign exchange differences	5,233	4,691 [1,634]	702	5,004	364	—	15,994
Others*4	95	(36,459) [(40,846)]	(478)	(12)	(128,428)	—	(165,282)
Ending balance	365,290	269,542 [27,952]	190,881	111,016	84,830	—	1,021,559

Note: 1. In "Machinery, equipment and vehicles", [] is the amount of "Vehicles used for operating lease".

2. Construction in progress includes the expenditures related to the property, plant and equipment under construction.

3. Depreciation is included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of income.

4. Others include transfers from inventory to vehicles, from vehicles to inventory, and from construction in progress to each item, etc.

Acquisition costs

(Unit: Millions of yen)

	Buildings and structures	Machinery, equipment and vehicles	Vehicles used for operating lease*1	Land	Tools, furniture and fixtures	Construction in progress *2	Others	Total
FYE2025 (as of April 1, 2024)	635,544	795,445	16,511	187,846	541,448	64,230	129	2,224,642
FYE2025 (as of March 31, 2025)	683,105	859,541	30,879	193,210	533,764	79,579	129	2,349,328
FYE2026 (as of March 31, 2026)	717,816	928,529	31,679	200,335	627,823	84,830	129	2,559,462

Note: 1. Amounts of "Vehicles used for operating lease" are included in "Machinery, equipment and vehicles".

2. Construction in progress includes the expenditures related to the property, plant and equipment under construction.

Accumulated depreciation and accumulated impairment loss

(Unit: Millions of yen)

	Buildings and structures	Machinery, equipment and vehicles	Vehicles used for operating lease*1	Land	Tools, furniture and fixtures	Construction in progress *2	Others	Total
FYE2025 (as of April 1, 2024)	308,651	611,994	2,861	9,574	476,847	—	129	1,407,195
FYE2025 (as of March 31, 2025)	327,124	632,495	4,248	9,589	475,821	—	129	1,445,158
FYE2026 (as of March 31, 2026)	352,526	658,987	3,727	9,454	516,807	—	129	1,537,903

Note: Amounts of "Vehicles used for operating lease" are included in "Machinery, equipment and vehicles".

(2) The carrying amount of property, plant and equipment pledged as collateral for liabilities

For the amount of property, plant and equipment pledged as collateral for liabilities, please refer to "16. Financing liabilities".

(3) Detail of Property, plant and equipment

Property, plant and equipment consist of self-owned property, plant and equipment, and right-of-use assets. Carrying amounts are as follows:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Property, plant and equipment	904,170	1,021,559
Right-of-use assets	157,676	200,193
The ending balance of Property, plant and equipment recorded in Consolidated Statement of Financial Position	1,061,846	1,221,752

(4) Commitment

For our commitments to acquire property, plant and equipment, please refer to "33. Commitments".

12. Intangible assets and goodwill

The movement of carrying amount, acquisition cost, accumulated amortization and accumulated impairment losses of Intangible assets and goodwill are as follows:

FYE2025 (April 1, 2024 to March 31, 2025)

Carrying amount

	(Unit: Millions of yen)			
	Software	Capitalized development costs	Others	Total
Beginning balance	60,074	157,246	74,143	291,463
Separate acquisitions	21,955	—	28,591	50,546
Internally generated	—	59,540	—	59,540
Amortization *	(20,593)	(41,475)	(1,791)	(63,859)
Impairment losses	—	—	—	—
Disposals	(54)	(115)	(180)	(349)
Foreign exchange differences	(244)	—	(86)	(330)
Others	374	(197)	(20,653)	(20,476)
Ending balance	61,512	174,999	80,024	316,535

Note: Amortization of intangible assets is included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of income. Amortization of Capitalized development costs is included in "Research and development expenses" in the consolidated statement of income.

FYE2026 (April 1, 2025 to March 31, 2026)

Carrying amount

	(Unit: Millions of yen)			
	Software	Capitalized development costs	Others	Total
Beginning balance	61,512	174,999	80,024	316,535
Separate acquisitions	24,548	—	28,846	53,394
Internally generated	—	41,290	—	41,290
Amortization *1	(22,693)	(52,673)	(1,341)	(76,707)
Impairment losses *2	—	(14,306)	(31,986)	(46,292)
Disposals	(289)	—	(617)	(906)
Foreign exchange differences	1,239	—	527	1,766
Others	122	(396)	(22,870)	(23,144)
Ending balance	64,439	148,914	52,583	265,936

Note 1: Amortization of intangible assets is included in "Cost of sales" and "Selling, general and administrative expenses" in the consolidated statement of income. Amortization of Capitalized development costs is included in "Research and development expenses" in the consolidated statement of income.

2: Impairment losses of intangible assets is included in "Other expenses" in the consolidated statement of income. For the detail of Impairment losses by segments, please refer to "6. Segment information".

Acquisition costs

	(Unit: Millions of yen)			
	Software	Capitalized development costs	Others	Total
FYE2025 (as of April 1, 2024)	165,170	291,383	78,298	534,851
FYE2025 (as of March 31, 2025)	174,516	281,520	84,567	540,603
FYE2026 (as of March 31, 2026)	190,740	320,010	58,040	568,790

Accumulated depreciation and Accumulated impairment losses

	(Unit: Millions of yen)			
	Software	Capitalized development costs	Others	Total
FYE2025 (as of April 1, 2024)	105,096	134,137	4,155	243,388
FYE2025 (as of March 31, 2025)	113,004	106,521	4,543	224,068
FYE2026 (as of March 31, 2026)	126,301	171,096	5,457	302,854

13. Investment property

The movement of carrying amount, acquisition cost, accumulated depreciation and accumulated impairment losses of Investment property are as follows:

(1) The movement of carrying amount of Investment property

Carrying amount

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Beginning balance	21,766	21,742
Acquisition	395	419
Depreciation	(448)	(469)
Disposals	(23)	(8)
Reclassification from (to) Property, plant and equipment	—	1,143
Others	52	12
Ending balance	21,742	22,839

(2) Acquisition costs, accumulated depreciation, accumulated impairment losses, and fair value

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Acquisition costs	33,848	35,293
Accumulated depreciation	(11,419)	(11,796)
Accumulated impairment losses	(687)	(658)
Carrying amount	21,742	22,839
Fair value	38,819	40,760

The fair value of major investment property is based on the assessment by the independent appraiser certified as adequate professional in the area in which the property is located.

The assessment is based on the appraised value by discounted cash flow method or transaction prices in market of observable similar assets, etc.

The level of the fair value hierarchy of investment property is level 3.

For fair value hierarchy, please refer to "31. Fair Value".

(3) Profit and loss from investment property

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Rental income	3,556	3,567
Rental expenses	(1,998)	(2,099)
Profit	1,558	1,468

Rental income is mainly stated in "Revenue" in the consolidated statement of income.

Rental expenses are the expenses corresponding to rental income (costs related to depreciation, repairs, insurance and taxes, etc.), and stated in "Cost of sales" and "Selling, general and administrative expenses", and "Other expenses" in the consolidated statement of income.

14. Investments accounted for using the equity method

The carrying amounts of investments accounted for using the equity method are as follows:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Investments accounted for using the equity method	5,410	5,617

The Group's share of profit (loss) and other comprehensive income (loss) of investments accounted for using the equity method are as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Share of profit (loss) of investments accounted for using the equity method *	10	166
Share of other comprehensive income (loss) of investments accounted for using the equity method	(1)	180
Total	9	346

Note: For the consolidated fiscal year ended March 31, 2025, one affiliate accounted for using the equity method decreased due to the sale of all stocks, and 2,319 million yen of loss on sale of investments accounted for using the equity method has been recorded as "Finance cost".

For the consolidated fiscal years ended March 31, 2025 and 2026, there are no individually significant affiliates or joint ventures in investments accounted for using the equity method.

15. Trade and other payables

Trade and other payables consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Notes payable and Accounts payable-trade	323,341	441,176
Electronically recorded obligations-operating	38,267	31,531
Accounts payable-other	53,923	48,792
Others	10,247	20,228
Total	425,778	541,727
Payables expected to be paid within 12 months	425,778	541,727
Payables expected to be paid beyond 12 months	—	—
Total	425,778	541,727

Trade and other payables are classified as financial liabilities measured at amortized cost.

16. Financing liabilities

(1) Financing liabilities consist of the following:

	(Unit: Millions of yen)			
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)	Average interest rate*1	Payment due date
Current portion of long-term borrowings	37,000	40,500	0.93%	
Long-term borrowings	259,500	264,500	0.93%	2028-2035
Current portion of bonds	10,000	6,700	*2	*2
Bonds	93,000	72,800	*2	*2
Total	399,500	384,500		

Note: 1. Average interest rate represents the weighted-average interest rates on outstanding balances of financing liabilities as of March 31, 2026.

2. For Average interest rate and Payment due date of Bonds, please refer to (2) below.

(2) Bonds consist of the following

(Unit: Millions of yen)

Company Name	Brand	Date of issuance of bonds	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)	Interest rate	Repayment Date
The Company	2nd Unsecured bond Limited to inter-bond transactions with a pari passu clause	December 17, 2019	15,000	6,700 (6,700)	0.21%	December 17, 2026
The Company	3rd Unsecured bond Limited to inter-bond transactions with a pari passu clause	December 17, 2019	15,000	14,400	0.28%	December 17, 2029
The Company	6th Unsecured bond Limited to inter-bond transactions with a pari passu clause	September 10, 2020	20,000	19,200	0.42%	September 10, 2030
The Company	7th Unsecured bond Limited to inter-bond transactions with a pari passu clause	December 16, 2021	10,000	6,200	0.35%	December 16, 2031
The Company	8th Unsecured bond Limited to inter-bond transactions with a pari passu clause (Green Bond)	November 29, 2023	13,000	13,000	1.06%	November 29, 2030
The Company	9th Unsecured bond Limited to inter-bond transactions with a pari passu clause (Green Bond)	November 29, 2023	10,000	10,000	1.40%	November 29, 2033
The Company	10th Unsecured bond Limited to inter-bond transactions with a pari passu clause (Green bond)	September 4, 2024	10,000	10,000	1.56%	September 4, 2034

Note: () is the amount of redemption schedule within one year.

(3) Assets pledged as collateral

① Assets pledged as collateral consist of the following:

(Unit: Millions of yen)

	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Assets pledged as collateral		
Buildings and structures	4,685	3,871
Land	33	33
Total	4,718	3,904

② Secured liabilities

Secured liabilities consist of the following:

(Unit: Millions of yen)

	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Guarantee deposits received	1,500	1,386
Total	1,500	1,386

As is customary in Japan, bank loans are extended under general agreements which provide that security and guarantees for present and future indebtedness will be given upon request from the bank. And in the event of delay in payment or default by the Group, the bank shall have the right to offset cash deposits about all the liabilities and to foreclose depending on the content of agreement.

17. Other financial liabilities

Other financial liabilities consist of the following:

	(Unit: Millions of yen)	
	FYE2025	FYE2026
	(as of March 31, 2025)	(as of March 31, 2026)
Financial liabilities measured at amortized cost		
Liabilities related to chargeable subcontracting	23,976	26,470
Long-term accounts payable-other	559	5,305
Guarantee deposits received	6,587	6,361
Financial liabilities measured at fair value through profit or loss		
Derivatives	44	4,307
Lease liabilities		
Lease liabilities (Current)	32,727	54,509
Lease liabilities (Non-current)	98,117	111,473
Total	162,010	208,425
Liabilities expected to be paid within 12 months	56,747	85,286
Liabilities expected to be paid beyond 12 months	105,263	123,139
Total	162,010	208,425

18. Provisions

FYE2026 (April 1, 2025 to March 31, 2026)

(Unit: Millions of yen)

	Provision for product warranties	Provision for vehicle environmental control*3	Provision for loss on construction contracts	Others*1	Total
Beginning balance	239,503	59,632	22,629	56,561	378,325
Increase during the year	247,955	90,808	3,228	54,026	396,017
Decrease during the year (utilized)	(188,753)	(3,198)	(8,314)	(56,692)	(256,957)
Decrease during the year (reversal)	(238)	(38,979)	—	(412)	(39,629)
Others*2	2,940	—	—	328	3,268
Ending balance	301,407	108,263	17,543	53,811	481,024
Current liabilities	134,959	83,744	17,543	53,737	289,983
Non-current liabilities	166,448	24,519	—	74	191,041
Total	301,407	108,263	17,543	53,811	481,024

Note: 1. Others mainly include Provision for bonuses.

2. Others mainly include the effects of foreign exchange differences.

3. For the consolidated fiscal year ended March 31, 2026, Provision for vehicle environmental control, which was included in "Other" in the previous consolidated fiscal year, is presented separately due to its increased significance. The ending balance of 59,632 million yen of Provision for vehicle environmental control, which was included in "Other" for the consolidated fiscal year ended March 31, 2025, has been reclassified.

(Provision for product warranties)

Provision for product warranties is recognized at the total amount of the following estimations to cover warranty costs for products sold.

1. Estimated amount based on past experiences with consideration given to the expected level of future warranty costs in accordance with the terms and conditions of the warranties
2. Estimated amount calculated as the future warranty costs on specific provision in accordance with the notifications to the competent authorities, etc.

Provision for product warranties is used for expenditures based on the demand from customers and dealers. We believe that we have made sufficient provisions for the warranty costs that we expect to be incurred based on currently available information. However, since the calculation of the provision for product warranties involves the estimate of the warranty costs that would be incurred over multiple years in the future, the actual warranty costs may deviate from the estimates. This could cause the necessity of recording additional provisions for product warranties, and a significant impact on the consolidated financial statements.

(Provision for vehicle environmental control)

The provision for vehicle environmental control is recognized for the estimated expenses for complying with environmental regulations at the end of the fiscal year.

The provision includes expected future outflows of economic benefits to be borne by the Group, arising from the relaxation of environmental regulations and regulatory frameworks following changes in electric vehicles related policies in the United States. The provision is recognized when a present obligation arises from past events as of the reporting date, the related outflows are unavoidable, and the amount can be reliably estimated.

The timing of the outflow is uncertain because of depending on the trend about environmental regulations and regulatory frameworks in the United States; however, such outflows are expected to occur mainly within one year.

(Provision for loss on construction contracts)

To cover loss on contracts in the Aerospace segment, a provision for loss on construction contracts is recognized for uncompleted construction of contracts at the consolidated fiscal year - end for which substantial losses are anticipated and such losses can be reliably estimated. The timing of expenditure depends on the progress of construction contracts in the future.

19. Employee benefits

(1) Outline of employee benefits

The Company and its consolidated domestic subsidiaries have lump-sum retirement payment plans, defined benefit pension plans, and the Company and certain domestic subsidiaries have defined contribution pension plans. In addition, in certain occasions, additional retirement payments are made to employees for their retirement.

Consolidated foreign subsidiaries primarily have defined contribution plans.

As of March 31, 2026, 38 companies including the Company and its consolidated domestic subsidiaries have lump-sum retirement payment plans, and there are 5 defined benefits pension plans, and also 20 defined contribution plans.

In contract-type corporate pension plan, the Company is obliged to comply with laws and regulations, appointments made by Minister of Ministry of Health, as well as to faithfully accomplish their duties for the participants, etc. It is prohibited that the Company signs asset management agreement for the purpose of a third party interest other than self or participants and orders specific method about the management of contribution. In domestic corporate pension plan, the Company makes actuarial review on the basis of corporate financial position and review of asset management every five years, and raises premium when funding standard is not satisfied.

In the management of plan assets, the Company builds most appropriate portfolio for the purpose of the securement of stable income under the acceptable risks to secure employees' future benefit, and makes an effort to keep the allocation of assets based on the portfolio, and reviews the portfolio regularly in response to the change of market environment and status of funding.

Major plans of the Group are exposed to the interest rate risk, etc.

(2) Reconciliation

FYE2025 (April 1, 2024 to March 31, 2025)

(Unit: Millions of yen)

	Plan assets		The present value of the defined benefit obligations		Net defined benefit liabilities(assets)	
	Plans in Japan	Plans outside Japan	Plans in Japan	Plans outside Japan	Plans in Japan	Plans outside Japan
Beginning balance	121,593	10,075	129,781	52,207	8,188	42,132
Current service cost	—	—	6,868	2,965	6,868	2,965
Interest income or expense	1,844	525	1,849	2,663	5	2,138
Remeasurements of net defined benefit liabilities(assets)						
(i) Return on plan assets (excluding amounts included in interest)	(4,988)	(220)	—	—	4,988	220
(ii) Actuarial gains and losses	—	—	(8,933)	3,127	(8,933)	3,127
Actuarial gains and losses arising from changes in demographic assumptions	—	—	4	3,305	4	3,305
Actuarial gains and losses arising from changes in financial assumptions	—	—	(8,937)	(178)	(8,937)	(178)
Effect of changes on foreign exchange rates	—	(131)	—	(776)	—	(645)
Contributions to the plan						
Contributions by the employer	4,010	485	—	—	(4,010)	(485)
Payments from the plan	(6,190)	(671)	(9,842)	(2,317)	(3,652)	(1,646)
Others	(1)	186	131	298	132	112
Ending balance	116,268	10,249	119,854	58,167	3,586	47,918

This reconciliation does not include other employee benefits about welfare program, etc., 1,936 million yen of beginning balance, 1,862 million yen of ending balance.

Assets about retirement benefit, 10,240 million yen of beginning balance, 13,297 million yen of ending balance are included in "Other non-current assets" of Consolidated Statement of Financial Position.

FYE2026 (April 1, 2025 to March 31, 2026)

(Unit: Millions of yen)

	Plan assets		The present value of the defined benefit obligations		Net defined benefit liabilities (assets)	
	Plans in Japan	Plans outside Japan	Plans in Japan	Plans outside Japan	Plans in Japan	Plans outside Japan
Beginning balance	116,268	10,249	119,854	58,167	3,586	47,918
Current service cost	—	—	5,680	3,437	5,680	3,437
Interest income or expense	2,618	542	2,568	3,103	(50)	2,561
Remeasurements of net defined benefit liabilities/assets						
(i) Return on plan assets (excluding amounts included in interest)	748	628	—	—	(748)	(628)
(ii) Actuarial gains and losses	—	—	(10,927)	(2,518)	(10,927)	(2,518)
Actuarial gains and losses arising from changes in demographic assumptions	—	—	(19)	(1,343)	(19)	(1,343)
Actuarial gains and losses arising from changes in financial assumptions	—	—	(10,908)	(1,175)	(10,908)	(1,175)
Effect of changes on foreign exchange rates	—	749	—	4,166	—	3,417
Contributions to the plan						
Contributions by the employer	3,774	137	—	—	(3,774)	(137)
Payments from the plan	(5,174)	(946)	(8,205)	(2,619)	(3,031)	(1,673)
Others	(115)	233	—	348	115	115
Ending balance	118,119	11,592	108,970	64,084	(9,149)	52,492

This reconciliation does not include other employee benefits about welfare program, etc., 1,862 million yen of beginning balance, 1,873 million yen of ending balance.

Assets about retirement benefit, 13,297 million yen of beginning balance, 24,773 million yen of ending balance are included in “Other non-current assets” of Consolidated Statement of Financial Position.

(3) Components of plan assets

(Unit: Millions of yen)

	FYE2025 (as of March 31, 2025)			FYE2026 (as of March 31, 2026)		
	Quoted market prices in active markets			Quoted market prices in active markets		
	With	Without	Total	With	Without	Total
Cash and cash equivalents	1,460	—	1,460	2,152	—	2,152
Shares issued by Japanese companies	12,619	—	12,619	15,834	—	15,834
Shares issued by foreign companies	11,401	—	11,401	13,005	—	13,005
Subtotal	24,020	—	24,020	28,839	—	28,839
Bonds issued in Japan	65,810	—	65,810	60,193	—	60,193
Bonds issued in foreign countries	10,191	—	10,191	10,520	—	10,520
Subtotal	76,001	—	76,001	70,713	—	70,713
Life insurance - General accounts	—	4,252	4,252	—	4,719	4,719
Others	—	20,784	20,784	—	23,288	23,288
Subtotal	—	25,036	25,036	—	28,007	28,007
Total	101,481	25,036	126,517	101,704	28,007	129,711

Note: "Others" is the investment through investment funds of multi-asset, real estate, etc.

(4) Significant actuarial assumptions used to determine the present value of defined benefit obligations at the end of each consolidated fiscal year are as follows:

	FYE2025 (as of March 31, 2025)		FYE2026 (as of March 31, 2026)		
	Plans in Japan	Plans outside Japan	Plans in Japan	Plans outside Japan	
Discount rate		2.3%	5.4%	3.3%	5.6%

Sensitivity analysis about effects on defined benefit obligations due to any change in actuarial assumptions mentioned above are as follows:

	(Unit: Millions of yen)			
	FYE2025		FYE2026	
	(as of March 31, 2025)		(as of March 31, 2026)	
	Plans in Japan	Plans outside Japan	Plans in Japan	Plans outside Japan
Discount rate				
1.0% increase	(8,744)	(5,666)	(7,465)	(6,678)
1.0% decrease	10,398	5,515	8,803	6,587

Sensitivity analysis about effects of each actuarial assumption is calculated on the basis that there are no changes in other actuarial assumptions.

Therefore, if these assumptions change in combination, the effects may be different from the amounts stated above.

In addition, approximate amounts are stated above because the projected cash flow is not taken into account for all benefit payments of the plans.

The Group expects to contribute 3,911 million yen from April 1, 2026 to March 31, 2027.

The Group's weighted-average durations of the defined benefit obligations for the consolidated fiscal years ended March 31, 2025 and 2026 were 10 years in Japan and 6 years outside Japan, and 10 years in Japan and 6 years outside Japan, respectively.

(5) Multi-employer plan

Some domestic subsidiaries participated in a pension fund, which is a multi-employer plan; however, they withdrew from the plan during the consolidated fiscal years ended March 31, 2026.

Information such as the most recent funding status of the multi-employer plan, the ratio of contributions by the Group to the fund in the overall plan, has not been disclosed due to the withdrawal from the plan mentioned above.

Information about the multi-employer plan is as follows:

Funding status of the multi-employer plan as a whole

	(Unit: Millions of yen)	
	FYE2025	FYE2026
	(as of March 31, 2025)	(as of March 31, 2026)
Plan assets	6,437	—
Total amount of actuarial liabilities and minimum actuarial reserve for the purpose of pension financing calculation	4,919	—
Difference	1,518	—

Note: The latest figures for each consolidated fiscal year end are mainly disclosed.

Ratio of contributions by the Group to the fund in the overall plan
 FYE2025 7% (Principally, April 1, 2024 to March 31, 2025)

(6) Personnel expenses

Personnel expenses included in the consolidated statement of income are as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Personnel expenses	417,787	423,507
Contributions to defined contribution pension plans	11,401	11,716

Personnel expenses include salaries, bonuses, social security expenses and retirement benefit expenses, etc.

20. Equity and Other components of equity

(1) Management of Capital

The Group makes investments in capital and research and development to improve corporate value through growth on a global basis.

In order to meet these funding needs, the Group makes capital management through consideration of the balance between financing liabilities and equity.

Equity Ratios as of March 31, 2025 and 2026 are as follows:

Equity means "equity attributable to owners of the parent", and Equity Ratio is obtained by dividing equity by total liabilities and equity.

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Equity	2,714,517	2,780,407
Total Liabilities and Equity	5,088,246	5,492,301
Equity Ratio	53.3%	50.6%

(2) Capital stock and capital surplus

The Companies Act of Japan provides that no less than 50% of the paid-in amount or proceeds of issuance of shares shall be incorporated in capital stock, and that the remaining shall be incorporated in capital reserves included in capital surplus. Capital reserves may be incorporated in capital stock upon approval of the General Meeting of Shareholders.

Number of authorized shares as of March 31, 2025 and 2026 is 1,500,000,000. The changes in the number of the paid-in outstanding shares for the consolidated fiscal years ended March 31, 2025 and 2026 are as follows:

	Number of Shares
FYE2025 (as of April 1, 2024)	753,901,573
Change*2	(20,844,100)
FYE2025 (as of March 31, 2025)	733,057,473
Change*3	(15,722,200)
FYE2026 (as of March 31, 2026)	717,335,273

Note: 1. All shares issued by the Company are no-par-value stock with no restriction on rights.

2. Decrease of 20,844,100 shares of Common stock was due to cancellation of Treasury Stock.

3. Decrease of 15,722,200 shares of Common stock was due to cancellation of Treasury Stock.

(3) Retained Earnings

The Companies Act of Japan provides that earnings in an amount equal to 10% of the cash dividends from retained earnings shall be appropriated as capital reserves or legal retained earnings on the date of distribution of retained earnings until an aggregated amount of capital reserve and legal reserve equals 25% of the capital stock. The amount of legal retained earnings can be used to compensate for deficits. Legal reserves may be used upon approval of the General Meeting of Shareholders.

(4) Treasury stock

Under the Companies Act of Japan, the number of shares and total value of treasury stock acquisition may be determined, upon approval of the General Meeting of Shareholders, within the amount available for distribution. Furthermore, treasury stock may be acquired through market transactions or tender offers in accordance with the articles of incorporation within the conditions set forth in the Companies Act, upon approval of the Board of Directors.

The changes in the treasury stock as of April 1, 2024 and March 31, 2025 and 2026 are as follows:

	Number of Shares
FYE2025 (as of April 1, 2024)	2,107,449
Increase	20,845,711
Decrease	(20,929,682)
FYE2025 (as of March 31, 2025)	2,023,478
Increase	15,724,009
Decrease	(15,840,588)
FYE2026 (as of March 31, 2026)	1,906,899

The increase of 20,845,711 treasury stock in the consolidated fiscal year ended March 31, 2025 is mainly due to purchase of treasury stock. The decrease of 20,929,682 treasury stock in the consolidated fiscal year ended March 31, 2025 is mainly due to cancellation of treasury stock.

The increase of 15,724,009 treasury stock in the consolidated fiscal year ended March 31, 2026 is mainly due to purchase of treasury stock. The decrease of 15,840,588 treasury stock in the consolidated fiscal year ended March 31, 2026 is mainly due to cancellation of treasury stock.

(5) Other Components of Equity

1. Remeasurements of defined benefit plans

The amount of remeasurements of defined benefit plans is comprised of the amounts of the difference between the actuarial assumptions and actual results at the beginning of the consolidated fiscal year, changes in actuarial assumptions and revenue from plan assets excluding amount included in interest. This amount is recognized as other comprehensive income and immediately transferred from other components of equity to retained earnings.

2. Net changes in revaluation of equity instruments designated as measured at fair value through other comprehensive income and net changes in revaluation of debt instruments measured at fair value through other comprehensive income.

Cumulative gain or loss on revaluation of financial assets measured at fair value through other comprehensive income.

3. Exchange differences on translating foreign operations

Exchange differences arising from translation of the financial statement of consolidated foreign operations from the respective functional currencies to Japanese yen, which is the presentation currency of the Group.

The changes in the components of accumulated other components of equity as of March 31, 2025 and 2026 are as follows:

(Unit: Millions of yen)						
	Remeasurements of defined benefit plans	Net changes in revaluation of equity instruments measured at fair value through other comprehensive income	Net changes in revaluation of debt instruments measured at fair value through other comprehensive income	Exchange differences on translating foreign operations	Other comprehensive income under the equity method	Total
FYE2025 (as of April 1, 2024)	—	85,108	(3,389)	265,054	288	347,061
Adjustment during the year	(51)	(33,248)	3,845	(19,250)	(1)	(48,705)
Reclassification to retained earnings	51	(8)	—	—	64	107
FYE2025 (as of March 31, 2025)	—	51,852	456	245,804	351	298,463
Adjustment during the year	10,105	26,196	(111)	78,778	180	115,148
Reclassification to retained earnings	(10,105)	(1)	—	—	145	(9,961)
FYE2026 (as of March 31, 2026)	—	78,047	345	324,582	676	403,650

(6) Other Comprehensive Income

Each component of other comprehensive income and related tax effect including non-controlling interests for the consolidated fiscal years ended March 31, 2025 and 2026 are as follows:

(Unit: Millions of yen)

	FYE2025 (April 1, 2024 to March 31, 2025)			FYE2026 (April 1, 2025 to March 31, 2026)		
	Before tax	Tax benefit (expense)	Net of tax	Before tax	Tax benefit (expense)	Net of tax
Items that will not be reclassified to profit or loss:						
Remeasurements of defined benefit plans:						
Amount incurred during the year	236	(287)	(51)	14,400	(4,295)	10,105
Net changes	236	(287)	(51)	14,400	(4,295)	10,105
Net changes in revaluation of equity instruments designated as measured at fair value through other comprehensive income:						
Amount incurred during the year	(47,342)	14,094	(33,248)	37,182	(10,986)	26,196
Net changes	(47,342)	14,094	(33,248)	37,182	(10,986)	26,196
Share of other comprehensive income of investments accounted for using the equity method:						
Amount incurred during the year	(296)	89	(207)	(166)	52	(114)
Net changes	(296)	89	(207)	(166)	52	(114)
Items that may be reclassified subsequently to profit or loss:						
Exchange differences on translating foreign operations:						
Amount incurred during the year	(19,250)	—	(19,250)	78,778	—	78,778
Reclassification to profit or loss	—	—	—	—	—	—
Net changes	(19,250)	—	(19,250)	78,778	—	78,778
Net changes in revaluation of debt instruments measured at fair value through other comprehensive income						
Amount incurred during the year	3,076	(646)	2,430	377	(80)	297
Reclassification to profit or loss	1,791	(376)	1,415	(517)	109	(408)
Net changes	4,867	(1,022)	3,845	(140)	29	(111)
Share of other comprehensive income of investments accounted for using the equity method:						
Share of other comprehensive income						
Amount incurred during the year	206	—	206	294	—	294
Reclassification to profit or loss	—	—	—	—	—	—
Net changes	206	—	206	294	—	294
Total other comprehensive income	(61,579)	12,874	(48,705)	130,348	(15,200)	115,148

21. Revenue

(1) Breakdown of revenue

The Group has adopted “IFRS 15 Revenue from Contracts with Customers” and recognizes revenue based on the following five—step approach.

Step 1: Identify the contracts with a customer

Step 2: Identify the performance obligations in the contracts

Step 3: Determine the transaction price

Step 4: Allocate the transaction price to performance obligations

Step 5: Recognize revenue when performance obligations are satisfied

The automotive segment is mainly engaged in manufacturing and sales of automobiles as well as providing services such as maintenance.

For sale of vehicles, revenue is recognized primarily at the time of delivery of the product as we consider that upon delivery the customer obtains control of the product and the performance obligation is satisfied. Maintenance and other service revenue are recognized over a certain period of time. Payment for the sale of a product is generally made within 30 days of the transfer of control of the product to the customer.

The contract with the customer for the sale of the product includes a clause that guarantees that the product complies with the agreed specifications and the Group recognizes the provision for product warranty for the costs related to that warranty. For details of the provision for product warranty, please refer to "3. Material Accounting Policies (12) Provisions 2. Provision for product warranty".

The aerospace segment has contracts with customers. Revenue from contract construction is recognized based on the progress of performance obligations. The progress is measured by an input method based on the costs incurred. Payments for contracts are generally made in stages based on the contracts with customers.

As described in “6. Segment Information” in the notes to the consolidated financial statements, the Group's operating segment is classified into three categories: automotive, aerospace, and others. Revenue is broken down by region based on the location of the customer. The relationship between these disaggregated revenues and the revenue of each reportable segment is as follows:

FYE2025 (April 1, 2024 to March 31, 2025)

	(Unit: Millions of yen)			
	Automotive	Aerospace	Others*3	Total
Revenue from contracts with customers				
Japan	579,354	61,869	1,657	642,880
North America	3,655,693	49,714	53	3,705,460
Europe	98,230	1	—	98,231
Asia	36,692	—	9	36,701
Others	188,593	—	15	188,608
Total	4,558,562	111,584	1,734	4,671,880
Revenue arising from other sources *2	10,473	—	3,410	13,883
Total	4,569,035	111,584	5,144	4,685,763

Note: 1. The amounts mentioned above reflect elimination of internal transactions.

2. Revenue recognized from other sources includes lease income, etc. of products that are accounted for in accordance with "IFRS 16 Leases".

3. Other segment includes real estate leasing business, etc.

FYE2026 (April 1, 2025 to March 31, 2026)

	(Unit: Millions of yen)			
	Automotive	Aerospace	Others	Total
Revenue from contracts with customers				
Japan	618,082	71,759	1,493	691,334
North America	3,706,061	69,906	25	3,775,992
Europe	105,787	2	—	105,789
Asia	25,310	—	2	25,312
Others	173,454	—	3	173,457
Total	4,628,694	141,667	1,523	4,771,884
Revenue arising from other sources *2	9,648	—	3,433	13,081
Total	4,638,342	141,667	4,956	4,784,965

Note: 1. The amounts mentioned above reflect elimination of internal transactions.

2. Revenue recognized from other sources includes lease income, etc. of products that are accounted for in accordance with "IFRS 16 Leases".

3. Other segment includes real estate leasing business, etc.

(2) Contract balances

The balances of receivables, contract assets and contract liabilities arising from contracts with customers as of March 31, 2025 and 2026:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Receivables included in Trade and other receivables	133,489	133,362
Contract assets included in Trade and other receivables	26,844	33,191
Contract liabilities included in other current liabilities	191,629	242,397
Contract liabilities included in other non-current liabilities	346,996	412,400

The contract assets mainly relate to the Group's right to the consideration for the work of contracts for aircraft production and periodic repairs in the aerospace business that have been recognized based on measurement of progress. Contract assets are transferred to receivables when all deliveries of such construction are completed. The contract liabilities mainly relate to deferred compensation of paid extended warranty in the automotive business, and contracts for which revenue is recognized upon completion of aircraft production and periodic repairs in the aerospace business.

Of the revenues recognized in the consolidated fiscal year ended March 31, 2026, the amount included in the contract liability balance at the beginning of the consolidated fiscal year was 146,106 million yen, and the amount in the consolidated fiscal year ended March 31, 2025 was 135,938 million yen.

The amount of revenue recognized in the consolidated fiscal year ended March 31, 2026 from performance obligations satisfied (or partially satisfied) in past periods is immaterial.

(3) Transaction price allocated to the remaining performance obligations

Breakdown of the aggregate amount of the transaction price allocated to the performance obligations that are unsatisfied (or partially unsatisfied) and revenue expected to be recognized for each period are as follows:

There are no significant amounts that are not included in the transaction price among the consideration arising from contracts with customers. In addition, as a practical expedient, transactions whose expected contract periods are equal to or less than one year on an individual basis are not included in the following breakdown calculation.

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Within 1 year	305,261	372,106
Over 1 year	827,459	918,404
Total	1,132,720	1,290,510

(4) Assets recognized from the costs to obtain or fulfil a contract with a customer

The Group has no material incremental costs incurred to obtain or fulfil a contract with a customer that should be recognized as assets.

22. Government grants

Government grants mainly comprise grants related to the Import Adjustment Offset program for automobile parts under Section 232 of the Trade Expansion Act.

This program mitigates tariff costs on imported parts used in automobiles finally assembled in the United States, to the extent of the amounts approved and granted by the relevant authority, which are calculated in accordance with prescribed rules. Grants received under this program are applied to offset such tariffs incurred on imported parts. In the current consolidated fiscal year, the relevant tariffs incurred have been offset, and unused amounts granted will be applied to offset tariffs incurred in the next and subsequent consolidated fiscal years.

Such grants are recognized as a reduction of cost of sales.

Such grants recognized as a reduction of cost of sales to the extent that they compensate for tariff costs incurred for the consolidated fiscal year ended March 31, 2026 are as follows:

	(Unit: Millions of yen)	
	FYE2025	FYE2026
	(April 1, 2024 to March 31, 2025)	(April 1, 2025 to March 31, 2026)
Government grants deducted from cost of sales	—	33,850

There are no unfulfilled conditions or other contingencies attaching to the government assistance that has been recognized.

23. Selling, general and administrative expenses

The breakdown of selling, general and administrative expenses is as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Advertising expenses	108,312	103,372
Salary and bonus	99,097	95,505
Depreciation and amortization expenses	38,856	40,867
Provision of allowance for vehicle environmental control	29,388	23,287
Reversal of provision of allowance for vehicle environmental control*	—	(38,978)
Transportation and warehousing expenses	24,784	24,903
Others	120,301	124,654
Total	420,738	373,610

* Reversal of provision of allowance for vehicle environmental control is recognized arising from the relaxation of vehicle environmental control in the United States.

24. Other income and other expenses

(1) Other income

Breakdown of other income is as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Gain on sales of property, plant and equipment	302	1,059
National subsidies	12	343
Revenue from investment property	305	312
Others	3,907	4,084
Total	4,526	5,798

(2) Other expenses

Breakdown of other expenses is as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Loss on environmental regulations in the United States*	—	120,574
Loss on sales and retirement of property, plant and equipment	8,355	8,749
Compensation expenses	782	563
Others	7,249	12,411
Total	16,386	142,297

* For the consolidated fiscal year ended March 31, 2026, in light of the relaxation of automobile environmental regulations in the United States, the Group reviewed the carrying amounts of its assets and its outlook for future

responses related to these regulatory developments. As a result, the Group recognized a loss of 120,574 million yen as “Other expenses” for the consolidated fiscal year ended March 31, 2026.

This loss includes impairment losses on environmental credits and capitalized development costs related to electrified vehicles, for which future economic benefits are no longer expected. These intangible assets are grouped as individual cash-generating units. Given the limited marketability of these assets and the absence of expected future cash flows, their recoverable amount was assessed as zero, resulting in the recognition of impairment losses of 31,986 million yen and 14,306 million yen, respectively, for the current consolidated fiscal year.

In addition, due to the relaxation of automobile environmental regulations, the unavoidable costs required to fulfill certain contracts related to compliance with environmental regulations and the execution of electrification strategies exceed the economic benefits expected to be derived from such contracts. Accordingly, the Group recognized a provision-related expense of 74,282 million yen for the current consolidated fiscal year.

The outflow of economic benefits related to this provision is expected to occur within one year from the end of the current consolidated fiscal year.

25. Finance Income and Finance Costs

(1) Finance income

Finance income for the consolidated fiscal years ended March 31, 2025 and 2026 consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Interest income:		
Financial assets measured at amortized cost	54,413	45,043
Debt instruments measured at fair value through other comprehensive income	9,979	10,015
Gains (losses) on derivatives:		
Financial assets and financial liabilities measured at fair value through profit or loss	14,384	—
Dividends received:		
Equity instruments measured at fair value through other comprehensive income	6,189	6,591
Gains (losses) on securities:		
Debt instruments measured at fair value through profit or loss	3,972	5,411
Debt instruments measured at fair value through other comprehensive income	932	740
Gains on foreign exchange	—	12,956
Others	100	619
Total	89,969	81,375

(2) Finance cost

Finance costs for the consolidated fiscal years ended March 31, 2025 and 2026 consist of the following:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Interest expense:		
Financial liabilities measured at amortized cost	1,866	3,782
Lease liabilities	2,244	2,433
Gains (losses) on derivatives:		
Financial assets and financial liabilities measured at fair value through profit or loss	—	6,937
Gains (losses) on securities:		
Debt instruments measured at fair value through profit or loss	2,039	19
Debt instruments measured at fair value through other comprehensive income	2,723	223
Loss on sale of investments accounted for using the equity method	2,319	—
Losses on foreign exchange	34,938	—
Others	641	632
Total	46,770	14,026

26. Notes on Income Taxes

(1) Income Taxes

① Income tax expense recognized in profit or loss

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Current income tax expense		
Current year	126,301	33,282
Prior year adjustment	295	601
Total current income tax expense	126,596	33,883
Deferred income tax expense		
Recognition and reversal of temporary differences	(13,228)	(16,066)
Write-down of deferred tax assets	(3,013)	(1,253)
Total deferred income tax	(16,241)	(17,319)
Total	110,355	16,564

② Reconciliation between the statutory income tax rate and the average effective tax rate

The statutory income tax rate in Japan for the consolidated fiscal years ended March 31, 2025 and 2026 is 30.5%.

The tax rates for the foreign subsidiaries are calculated based on the general tax rate in each tax jurisdiction.

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Statutory income tax rate	30.5 %	30.5 %
Permanently non-deductible items	0.4 %	1.5 %
Tax credit of research and development cost	(4.8) %	(4.8) %
Modification and refund of income taxes for prior periods	0.1 %	0.6 %
Difference in statutory income tax rates of foreign subsidiaries	(1.3) %	(10.0) %
Changes in unrecognized deferred tax assets	(0.7) %	(1.3) %
Undistributed profits	0.1 %	3.3 %
Impact of change of tax rates	0.1 %	(2.8) %
Others	0.2 %	(1.6) %
Average effective tax rate after applying tax effect accounting	24.6 %	15.4 %

(Change of presentation)

“Impact of change of tax rates”, which was included in “Other” in the previous fiscal year, is presented separately because of its increased materiality. As a result, 0.1 %, which was included in “Other” in the previous consolidated fiscal year, has been reclassified.

(2) Deferred Tax Assets and Deferred Tax Liabilities

① The components by major factor in deferred tax assets and deferred tax liabilities

FYE2025 (April 1, 2024 to March 31, 2025)

(Unit: Millions of yen)

	Beginning balance	Recognized in profit or loss	Recognized in other comprehen sive income	Others (translation gains and losses, etc.)	Ending balance
Deferred tax assets					
Inventories	26,116	8,934	—	(186)	34,864
Property, plant and equipment	11,773	(905)	—	(10)	10,858
Intangible assets	—	—	—	—	—
Retirement benefit liabilities	24,490	(2,395)	(287)	(160)	21,648
Lease liabilities	35,646	1,961	—	(292)	37,315
Deferred income of overseas subsidiaries	35,246	2,289	—	(528)	37,007
Provisions for product warranties	71,945	1,994	—	(163)	73,776
Provision for vehicle environmental control	12,347	5,840	—	—	18,187
Carryforward of unused tax losses	1,898	(529)	—	(10)	1,359
Others	67,608	6,759	—	1,025	75,392
Total deferred tax assets	287,069	23,948	(287)	(324)	310,406
Deferred tax liabilities					
Property, plant and equipment	14,233	(3,196)	—	(118)	10,919
Right of use asset	34,167	1,653	—	(260)	35,560
Retirement benefit assets	2,590	(2,590)	—	—	—
Deferred cost of overseas subsidiaries	58,646	4,288	—	(811)	62,123
Financial assets measured at fair value through other comprehensive income	35,410	—	(13,537)	360	22,233
Reserve for advanced depreciation	1,478	(49)	—	—	1,429
Intangible assets	50,978	7,160	—	(24)	58,114
Undistributed profits	12,977	687	—	(16)	13,648
Others	4,142	(246)	—	(39)	3,857
Total deferred tax liabilities	214,621	7,707	(13,537)	(908)	207,883
Net deferred tax assets (liabilities)	72,448	16,241	13,250	584	102,523

FYE2026 (April 1, 2025 to March 31, 2026)

(Unit: Millions of yen)

	Beginning balance	Recognized in profit or loss	Recognized in other comprehensive income	Others (translation gains and losses, etc.)	Ending balance
Deferred tax assets					
Inventories	34,864	634	—	520	36,018
Property, plant and equipment	10,858	602	—	161	11,621
Intangible assets	—	10,043	—	—	10,043
Retirement benefit liabilities	21,648	693	(4,295)	844	18,890
Lease liabilities	37,315	9,764	—	1,020	48,099
Deferred income of overseas subsidiaries	37,007	1,688	—	2,701	41,396
Provisions for product warranties	73,776	18,597	—	719	93,092
Provision for vehicle environmental control	18,187	15,915	—	—	34,102
Carryforward of unused tax losses	1,359	(472)	—	61	948
Others	75,392	(15,088)	—	(430)	59,874
Total deferred tax assets	310,406	42,376	(4,295)	5,596	354,083
Deferred tax liabilities					
Property, plant and equipment	10,919	10,723	—	1,415	23,057
Right of use asset	35,560	9,453	—	875	45,888
Retirement benefit assets	—	—	—	—	—
Deferred cost of overseas subsidiaries	62,123	4,706	—	4,605	71,434
Financial assets measured at fair value through other comprehensive income	22,233	—	11,014	(60)	33,187
Reserve for advanced depreciation	1,429	(7)	—	—	1,422
Intangible assets	58,114	(4,779)	—	348	53,683
Undistributed profits	13,648	4,561	—	158	18,367
Others	3,857	400	—	253	4,510
Total deferred tax liabilities	207,883	25,057	11,014	7,594	251,548
Net deferred tax assets (liabilities)	102,523	17,319	(15,309)	(1,998)	102,535

(Change of presentation)

“Provisions for product warranties”, which was included in “Provisions”, and “Provision for vehicle environmental control”, which was included in “Other” in the previous fiscal year, are presented separately because of its increased materiality. As a result, “Provisions” is included in “Others” of Deferred tax assets because of its decreased materiality.

Because of these reclassifications, 73,776 million yen of the ending balance of “Provisions for product warranties” included in “Provisions”, 18,187 million yen of the ending balance of “Provision for vehicle environmental control”, 23,798 million yen of the ending balance of “Provisions” in the previous consolidated fiscal year are reclassified.

Deferred tax assets and liabilities recognized in the consolidated statement of financial position are as follows:

(Unit: Millions of yen)

	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Deferred tax assets	102,663	103,207
Deferred tax liabilities	140	672
Net deferred tax assets (liabilities)	102,523	102,535

② Deductible temporary differences and carryforward of unused tax losses and unused tax credits for which deferred tax assets are not recognized are as follows. Deductible temporary differences and carryforward of unused tax losses are presented on a tax amount basis.

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Deductible temporary differences	8,037	6,316
Carryforward of unused tax losses	3,868	4,489
Carryforward of unused tax credits	1,799	992
Total	13,704	11,797

③ The components by expiry of the carryforward of unused tax losses for which deferred tax assets are not recognized are as follows. The following amounts are presented on a tax amount basis.

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Within 1 year	—	66
Within 2 years	82	—
Within 3 years	7	—
Within 4 years	—	22
5 years and thereafter	3,779	4,401
Total	3,868	4,489

④ The components by expiry of the carryforward of unused tax credits for which deferred tax assets are not recognized are as follows,

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Within 1 year	1,562	—
Within 2 years	—	321
Within 3 years	237	671
Within 4 years	—	—
5 years and thereafter	—	—
Total	1,799	992

⑤ The Group has recognized deferred tax liabilities for the taxable temporary differences related to investments in subsidiaries, which relate to undistributed earnings that are expected to be distributed at the end of the reporting period. For the consolidated fiscal years ended March 31, 2025 and 2026, the Group does not recognize deferred tax liabilities for taxable temporary differences related to the investment in subsidiaries, except for the taxable temporary differences mentioned above. This is because the Group can control the timing of the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future. The temporary differences related to the investment in subsidiaries for which deferred tax liabilities are not recognized as of March 31, 2025 and 2026 are 692,743 million yen and 869,068 million yen, respectively.

⑥ Deferred tax assets are recognized to the extent that it is probable that taxable income will be earned against which the deductible temporary differences etc. can be utilized. Deferred tax liabilities are recognized in principle for all taxable temporary differences.

The calculation of deferred tax assets may be affected by changes in uncertain economic conditions and other factors, and if the timing and amount of actual taxable income may differ from the estimates, this could cause a significant impact on the amount of deferred tax assets in the consolidated financial statements for the following fiscal year. In taxable entities who report a loss for the consolidated fiscal years ended March 31, 2025 and 2026, deferred tax assets exceeding deferred tax liabilities are not applicable as of March 31, 2025 and 2026.

⑦ International tax reform - the Pillar Two Model Rules

The Group has adopted a temporary exception of IAS 12 “Income Taxes” (amended on May 23, 2023), and has neither recognized nor disclosed information about deferred tax assets and deferred tax liabilities about income tax arising from the tax system regarding the Pillar Two Model Rules which the Organization for Economic Co-operation and Development (OECD) has published.

⑧ Global minimum Taxation

In Japan, where the Company is located, the Act for Partial Amendment to the Income Tax Act, etc. (Act No. 3 of 2023), which introduces Global Minimum Tax based on Pillar Two Model Rules, was enacted as of March 28, 2023. This act is applied from the fiscal year beginning April 1, 2024.

The Company evaluated the potential impact to income taxes for the consolidated fiscal years ended March 31, 2026. As a result, the Company has determined that an additional top-up tax did not arise on the basis of this rule and that the impact on the Company’s consolidated financial statements is immaterial.

27. Earnings per Share

(1) Basis for calculation of basic earnings per share attributable to owners of the parent

Basic earnings per share attributable to owners of the parent for the consolidated fiscal years ended March 31, 2025 and 2026 are calculated based on the following information.

	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Profit for the year attributable to owners of the parent (millions of yen)	338,062	90,842
Weighted average number of common shares outstanding, basic (thousands of shares)	738,082	723,851
Basic earnings per share attributable to owners of the parent (yen)	458.03	125.50

(2) Basis for calculation of diluted earnings per share attributable to owners of the parent

Diluted earnings per share attributable to owners of the parent for the consolidated fiscal years ended March 31, 2025 and 2026 are calculated based on the following information.

	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Profit for calculation of diluted earnings per share attributable to owners of the parent (millions of yen)	338,062	90,842
Weighted average number of common shares outstanding, basic (thousands of shares)	738,082	723,851
The number of increase of common shares by the performance-based restricted stock compensation plan (thousands of shares)	47	46
Weighted average number of common shares outstanding, diluted (thousands of shares)	738,130	723,897
Diluted earnings per share attributable to owners of the parent (yen)	458.00	125.49

28. Dividends

(1) Dividend payout

The amounts of dividends paid are as follows:

FYE2025 (April 1, 2024 to March 31, 2025)

Resolution	Type of shares	Total amount of dividends (millions of yen)	Dividend per share (yen)	Record date	Effective date	Source for dividend
The 93rd Ordinary General Meeting of Shareholders on June 19, 2024*	Common shares	43,627	58.0	March 31, 2024	June 20, 2024	Retained earnings
The Board of Directors Meeting on November 1, 2024	Common shares	35,109	48.0	September 30, 2024	December 6, 2024	Retained earnings

Note: Cash dividends per share of the 93rd Ordinary General Meeting of Shareholders on June 19, 2024 include a Commemorative dividends of 10.00 yen.

FYE2026 (April 1, 2025 to March 31, 2026)

Resolution	Type of shares	Total amount of dividends (millions of yen)	Dividend per share (yen)	Record date	Effective date	Source for dividend
The 94th Ordinary General Meeting of Shareholders on June 25, 2025	Common shares	49,006	67.0	March 31, 2025	June 26, 2025	Retained earnings
The Board of Directors Meeting on November 10, 2025	Common shares	41,381	57.0	September 30, 2025	December 10, 2025	Retained earnings

(2) Dividends payable for the case when resolution made on or after April 1, 2026

Dividends payable for the case when the record date is in the consolidated fiscal year ended March 31, 2026, effective on or after April 1, 2026 is as follows:

FYE2025 (April 1, 2024 to March 31, 2025)

Resolution	Type of shares	Total amount of dividends (millions of yen)	Dividend per share (yen)	Record date	Effective date	Source for dividend
The 94th Ordinary General Meeting of Shareholders on June 25, 2025	Common shares	49,006	67.0	March 31, 2025	June 26, 2025	Retained earning

FYE2026 (April 1, 2025 to March 31, 2026)

Resolution	Type of shares	Total amount of dividends (millions of yen)	Dividend per share (yen)	Record date	Effective date	Source for dividend
The 95th Ordinary General Meeting of Shareholders on June 24, 2026*	Common shares	41,876	58.5	March 31, 2026	June 25, 2026	Retained earning

Note: This matter is scheduled to be submitted as a proposal to the Ordinary General Meeting of Shareholders on June 24, 2026.

29. Cash Flow Information

Reconciliation of liabilities arising from financing activities

FYE2025 (April 1, 2024 to March 31, 2025)

(Unit: Millions of yen)

	Beginning balance	Cash flow	Non-cash changes			Ending balance
			Acquisitions	Changes in foreign currency exchange rates	Others	
Long-term borrowings	296,500	—	—	—	—	296,500
Bonds	103,000	—	—	—	—	103,000
Lease liabilities	123,849	(47,929)	56,605	(1,117)	(564)	130,844
Total	523,349	(47,929)	56,605	(1,117)	(564)	530,344

FYE2026 (April 1, 2025 to March 31, 2026)

(Unit: Millions of yen)

	Beginning balance	Cash flow	Non-cash changes			Ending balance
			Acquisitions	Changes in foreign currency exchange rates	Others	
Long-term borrowings	296,500	8,500	—	—	—	305,000
Bonds	103,000	(23,500)	—	—	—	79,500
Lease liabilities	130,844	(62,577)	92,103	3,917	1,695	165,982
Total	530,344	(77,577)	92,103	3,917	1,695	550,482

30. Financial Risk Management

(1) Risk Management

The Group's business activities are affected by the business environment and the financial market environment. Financial instruments held or assumed during the course of the business activities are subject to inherent risks. The risks include (1) credit risk, (2) market risk and (3) liquidity risk.

The Group establishes an internal management system and implements crisis management to minimize the impact on the Group's financial condition and business performance using financial instruments.

Specifically, the Group manages those risks according to the following methods.

(2) Credit Risk

(a) Credit risk of financial assets held by the Group

Credit risk is the risk that a party to a financial instrument defaults on its contractual obligations and causes a financial loss for the Group. Specifically, the Group is exposed to the following credit risks:

1. The Group's trade receivables, lease receivables, contract assets and other receivables are exposed to the credit risk of customers and counterparties.
2. Bonds and other securities held to manage surplus funds are exposed to the credit risk of the issuers.
3. Derivative transactions conducted by the Group for the purpose of hedging foreign exchange and interest rate risks as well as banking transactions are exposed to the credit risk of the financial institutions that are counterparties to the transactions.

(b) The Group's response to the risks

Regarding credit risk of customers, the Group has a system where the due date and balances of each customer are managed and the credit status is monitored in accordance with the credit management standards of each company.

For receivables except for trade receivables, lease receivables and contract assets, the Group determines that the credit risk of a financial asset has increased significantly since initial recognition if the financial asset is 30 days or more past the contractual due date (including a request for a grace period) after the transaction date.

However, the Group does not determine that the credit risk has increased significantly if it is due to temporary demand for funds and the risk of default is low and it is obvious that the customer has the ability to meet contractual cash flow obligations in the near future based on objective data such as external ratings even if there is a delay in payment and a request for a grace period.

For debt instruments recorded as securities, the Group determines that the credit risk has increased significantly from initial recognition if the credit risk is not assessed to be low based on the rating information provided by the major rating agencies.

Expected credit losses are measured and recognized based on financial information available during the transaction and credit risk management processes, taking into account macroeconomic conditions such as the number of bankruptcies and material changes in the actual or expected performance of the debtor.

If the debtor does not pay within 90 days after the due date or the debtor commences legal liquidation proceedings due to bankruptcy, etc., it is determined as a default.

If there is a default, or if there is evidence of impairment of the issuer or debtor, such as significant financial difficulties, it is determined that the credit is impaired. The Group directly reduces the gross carrying amount of a financial asset when the Group has no reasonable expectations of recovering the financial asset in its entirety or a portion thereof and determines that write-off is appropriate based on a credit check.

Even if a financial asset is written down, the collection activities are continued for fulfillment and the amounts collected are recorded in profit or loss.

The Group's receivables do not have a significant concentration of credit risk on a particular business partner or group of business partners.

Since the Group conducts derivative transactions and banking transactions only with financial institutions with high creditworthiness, there is little credit risk due to the default of the counterparties. In addition, the Group conducts surplus investment and derivative transactions only with highly rated financial institutions in order to reduce the occurrence of credit risk beforehand. The finance and accounting department obtains the approval by the applicable person set forth in the authority rules for each case based on each company's internal rules and related policies that define the details.

There are few past due receivables.

Aggregation of the net carrying value of financial assets and the amount of guarantee obligation recognized in the consolidated statement of financial position without taking into account the value of the collateral received as credit enhancement is the maximum exposure to credit risk.

The Group generally holds on products that have been sold as collateral for operating loans to customers.

(Measurement of expected credit losses on other receivables and debt instruments)

If the credit risk on other receivables and debt securities is not found to have increased significantly since initial recognition as of the closing date, the Group calculates the loss allowance for the financial instruments by estimating the 12-month expected credit losses using grouping by similar credit risk characteristics and based on historical credit loss experience and forecast information.

On the other hand, if the credit risk is found to have increased significantly since initial recognition as of the closing date, the Group calculates the loss allowance by estimating the lifetime expected credit losses for the collection of the financial instrument based on historical credit loss experience and forecast information.

(Measurement of expected credit losses on trade receivables, lease receivables, and contract assets)

For all trade receivables, lease receivables and contract assets, the loss allowance is calculated based on the lifetime expected credit losses until the trade receivables, lease receivables or contract assets, as applicable, are collected using a simplified approach and grouping by similar credit risk characteristics.

For trade receivables, the loss allowance is calculated by estimating the lifetime expected credit losses based on historical bad debt experience and forecast information on the age of receivables for each trade receivable.

(Unit: Millions of yen)

	Loss allowance for expected credit loss measured at an amount equal to 12-month expected credit losses	Loss allowance for expected credit loss measured at an amount equal to the lifetime expected credit losses			Total
		Assets that are not credit-impaired financial assets	Credit-impaired financial assets	Trade receivables, lease receivables, contract assets	
FYE2025 (Balance as of April 1, 2024)	110	181	371	151	813
Increase during the period (provision)	—	—	—	3	3
Decrease during the period (intended use)	—	—	(1)	—	(1)
Others*1	(29)	(11)	(23)	—	(63)
FYE2025 (Balance as of March 31, 2025)	81	170	347	154	752
Increase during the period (provision)	—	36	41	4	81
Decrease during the period (intended use)	—	—	(39)	△9	(48)
Others*1	(39)	—	(52)	20	(71)
FYE2026 (Balance as of March 31, 2026)	42	206	297	169	714

Note: 1. Others mainly include the reversal of loss allowance due to collection.

2. All debt instruments measured at fair value through other comprehensive income have high credit ratings and no material provisions are recognized for them.

Guarantee contract

The Group mainly provides guarantees to subsidiaries' business partners, but credit risk is not included in the above table because it is limited and immaterial.

The amount of the guarantees is described in "35. Contingencies".

(3) Market risk

1) Foreign currency exchange risk

(Foreign currency exchange risk management)

The Group hedges foreign currency fluctuation risks of trade receivables and payables denominated in foreign currencies that are identified by currency and by month by using, in principle, forward exchange contracts and currency options. Depending on the exchange rate situation, forward exchange contracts and other transactions are used against the net position of trade receivables and trade payables denominated in foreign currencies for a maximum of six months.

(Currency sensitivity analysis)

Sensitivity analysis of the foreign currency exchange risk associated with financial instruments held at the end of the consolidated fiscal years ended March 31, 2025 and 2026 is as follows. The following scenario demonstrates the impact of a 1% appreciation (increase) of the Japanese yen against the US dollar on profit after tax, holding all variables other than the foreign currency exchange rate as constant, for foreign exchange risk exposure arising from deposits, trade receivables and payables denominated in foreign currencies of which foreign exchange differences are recognized at the end of the consolidated fiscal year in profit or loss.

	(Unit: Millions of yen)	
	FYE2025	FYE2026
	(as of March 31, 2025)	(as of March 31, 2026)
Impact on profit after income taxes	(3,319)	(1,752)

(4) Liquidity Risk

Liquidity Risk Management

The Group raises funds by borrowings from financial institutions and corporate bonds. The Group is exposed to a risk that the Group would not be able to repay liabilities by the due date in the event of disruptions of financial system and financial markets or a significant reduction of credit rating by rating agencies. (Hereinafter referred to as "Liquidity risk".)

In order to ensure liquidity and stability, the Group has sufficient cash and cash equivalents as well as maintains liquidity that satisfies the level of cash required by entering into commitment line agreements, etc. with major financial institutions.

The unused portions of the committed lines are as follows:

	(Unit: Millions of yen)	
	FYE2025	FYE2026
	(as of March 31, 2025)	(as of March 31, 2026)
Specified commitment line contract	201,000	301,000

(Maturity analysis of financial liabilities)

1) Non-derivative financial liabilities

Non-derivative financial liabilities by maturity as of March 31, 2025 and 2026 are as follows:

FYE2025 (as of March 31, 2025)

	(Unit: Millions of yen)							
	Carrying amount	Within 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Over 5 years	Total contractual cash flows
Trade and other payables	425,778	425,778	—	—	—	—	—	425,778
Financing liabilities	399,500	49,992	58,471	2,782	8,282	20,761	282,191	422,479
Other financial liabilities	161,966	56,703	20,823	15,623	11,335	10,566	63,454	178,504
Total	987,244	532,473	79,294	18,405	19,617	31,327	345,645	1,026,761

FYE2026 (as of March 31, 2026)

	(Unit: Millions of yen)							
	Carrying amount	Within 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Over 5 years	Total contractual cash flows
Trade and other payables	541,727	541,727	—	—	—	—	—	541,727
Financing liabilities	384,500	59,251	3,652	9,152	21,631	73,579	257,639	424,904
Other financial liabilities	204,118	80,979	42,611	13,569	11,173	10,465	61,222	220,019
Total	1,130,345	681,957	46,263	22,721	32,804	84,044	318,861	1,186,650

Financial guarantee contracts cause payment obligation on the basis of demand for performance. Guarantees to the clients are described in “35. Contingencies”.

2) Derivative financial liabilities

Derivative financial liabilities by maturity as of March 31, 2025 and 2026 are as follows:

FYE2025 (as of March 31, 2025)

	(Unit: Millions of yen)							
	Carrying amount	Within 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Over 5 years	Total contractual cash flows
Revenue	—	3,471	—	—	—	—	—	3,471
Expenditure	—	(3,515)	—	—	—	—	—	(3,515)
Derivative financial liabilities	(44)	(44)	—	—	—	—	—	(44)

FYE2026 (as of March 31, 2026)

	(Unit: Millions of yen)							
	Carrying amount	Within 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	Over 5 years	Total contractual cash flows
Revenue	—	967	—	—	—	—	—	967
Expenditure	—	(5,274)	—	—	—	—	—	(5,274)
Derivative financial liabilities	(4,307)	(4,307)	—	—	—	—	—	(4,307)

31. Fair Value

(1) Definition of Fair Value Hierarchy

The Group uses a three-level hierarchy system when measuring fair value. The following is a description of the three levels of hierarchy:

Level 1: Quoted prices in active markets for identical assets or liabilities that the Group has the ability to access as of the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly or indirectly

Level 3: Unobservable inputs for the assets or liabilities

(2) Method of Fair Value Measurement

The fair values of assets and liabilities are determined based on relevant market information and through the use of an appropriate valuation method.

The measurement methods and assumptions used in the measurement of assets and liabilities are as follows:

(Cash and cash equivalents, Trade and other receivables, Trade and other payables)

Cash and cash equivalents, Trade and other receivables, and Trade and other payables are measured at amortized cost. Lease receivables are measured in accordance with IFRS 16 "Lease".

The fair value of operating loans and lease receivables is calculated based on the present value of the receivables discounted by the interest rate, taking into account the maturity period and credit risk, for each receivable classified by a certain period. Therefore, fair value measurements are classified as Level 3 because credit risks are not observable.

The fair values of financial assets other than lease receivables and operating loans approximate their carrying amounts of those financial assets due to their short-term maturities.

(Other debt instruments)

Debt instruments (instruments measured at fair value) consist mainly of government bonds, corporate bonds, investment trust, and fund for investment partnership, etc.

The fair value of government bonds and investment trust with an active market is measured by using quoted market prices. Fair value measurement for government bonds and investment trust is classified as Level 1.

The fair value of corporate bonds, etc. is measured based on the proprietary pricing models provided by financial institutions using observable inputs in the market such as credit ratings and discount rates. Fair value measurements for other debt instruments are classified as Level 2.

The fair value of fund for investment partnership is measured by the amount corresponding to equity holding on fair value concerned, after the estimation of fair value of property of partnership. Fair value measurement for fund for investment partnership is classified as Level 3 because unobservable inputs are used.

Other debt instruments are reported as other financial assets (current), or other financial assets (non-current).

(Equity instruments)

Equity instruments consist mainly of stocks.

The fair value of equity instruments with an active market is measured by using quoted market prices.

Fair value measurement for equity instruments with an active market is classified as Level 1.

As a general rule, the fair value of equity instruments with no active market is measured mainly by using the comparable company valuation method and other appropriate valuation methods. Fair value measurement for equity instruments with no active market is classified as Level 3.

Equity instruments are reported as other financial assets (current and non-current).

Such fair value measurements are conducted in accordance with the Group accounting policy approved by the

appropriate person of authority and based upon valuation methods determined by an accountant of the Group.

(Financing liabilities)

Financing liabilities are measured at amortized cost. The fair value of financing liabilities is measured by discounting future cash flows using interest rates currently available for liabilities of similar terms and remaining maturities. Fair value measurement for financing liabilities is mainly classified as Level 2.

(Derivatives)

Derivatives consist mainly of foreign currency forward exchange contracts, and interest rate swap agreements. The fair values of derivatives are measured based on observable inputs such as foreign exchange rates and quoted prices obtained from the financial institutions. Fair value measurements for these derivatives are classified as Level 2.

Derivatives are reported as other financial assets (current) or other financial liabilities (current).

(Other financial liabilities)

Other financial liabilities other than derivatives mainly include liabilities related to chargeable subcontracting. Liabilities related to chargeable subcontracting are measured at amortized cost.

Lease liabilities are measured in accordance with IFRS 16 "Lease".

Fair values of other financial liabilities approximate their carrying amounts.

(3) Assets and Liabilities Measured at Fair Value on a recurring basis

FYE2025 (as of March 31, 2025)

	(Unit: Millions of yen)			
	Level 1	Level 2	Level 3	Total
Other financial assets				
Financial assets measured at fair value through profit or loss:				
Derivatives	—	2,746	—	2,746
Debt instruments	45,176	82	3,018	48,276
Total	45,176	2,828	3,018	51,022
Financial assets measured at fair value through other comprehensive income:				
Equity instruments	166,976	—	8,590	175,566
Debt instruments	96,018	139,944	—	235,962
Total	262,994	139,944	8,590	411,528
Total	308,170	142,772	11,608	462,550
Other financial liabilities:				
Financial liabilities measured at fair value through profit or loss:				
Derivatives	—	44	—	44
Total	—	44	—	44

FYE2026 (as of March 31, 2026)

(Unit: Millions of yen)

	Level 1	Level 2	Level 3	Total
Other financial assets				
Financial assets measured at fair value through profit or loss:				
Derivatives	—	72	—	72
Debt instruments	58,206	82	4,292	62,580
Total	58,206	154	4,292	62,652
Financial assets measured at fair value through other comprehensive income:				
Equity instruments	206,645	—	8,913	215,558
Debt instruments	108,295	156,977	—	265,272
Total	314,940	156,977	8,913	480,830
Total	373,146	157,131	13,205	543,482
Other financial liabilities:				
Financial liabilities measured at fair value through profit or loss:				
Derivatives	—	4,307	—	4,307
Total	—	4,307	—	4,307

The Group recognizes the transfers between the levels of the fair value hierarchy at the end of the day on which an event or change in conditions that causes the transfer has occurred.

There were no material transfers between the levels.

The changes in Level 3 assets and liabilities measured at fair value on a recurring basis for the consolidated fiscal years ended March 31, 2025 and 2026 are as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	
	Equity instruments	Debt instruments
Beginning balance	7,482	2,190
Total gains or losses:		
Profit or loss	—	47
Other comprehensive income	1,108	—
Purchases	—	781
Sales	—	—
Exchange differences on translating foreign operations	—	—
Ending Balance	8,590	3,018
Unrealized gains or losses included in profit or loss on assets held at March 31, 2025	—	223

	(Unit: Millions of yen)	
	FYE2026 (April 1, 2025 to March 31, 2026)	
	Equity instruments	Debt instruments
Beginning balance	8,590	3,018
Total gains or losses:		
Profit or loss	—	550
Other comprehensive income	323	—
Purchases	—	724
Sales	—	—
Exchange differences on translating foreign operations	—	—
Ending Balance	8,913	4,292
Unrealized gains or losses included in profit or loss on assets held at March 31, 2026	—	533

Note: 1. Gains or losses included in profit or loss for the consolidated fiscal years ended March 31, 2025 and 2026 are included in finance income and finance costs in the consolidated statement of income.

2. Gains or losses included in other comprehensive income for the consolidated fiscal years ended March 31, 2025 and 2026 are included in net changes in revaluation of equity instruments designated as measured at fair value through other comprehensive income in the consolidated statement of comprehensive income.

3. Unrealized gains or losses included in profit or loss on debt instruments held at March 31, 2025 and 2026, are included in finance income in the consolidated statement of income.

(4) Financial Assets and Financial Liabilities that are not measured at fair value

The carrying amounts and fair values of financial assets and financial liabilities that are not measured at fair value as of March 31, 2025 and 2026 are as follows:

	(Unit: Millions of yen)			
	FYE2025 (as of March 31, 2025)		FYE2026 (as of March 31, 2026)	
	Carrying amount	Fair value	Carrying amount	Fair value
Trade and other receivables				
Operating loans	182,682	184,358	197,268	195,418
Lease receivables	11,167	11,969	11,355	11,860
Account receivables and other receivables*1	217,874	—	267,699	—
Other financial asset*1&2	702,305	—	526,803	—
Financing liabilities				
Borrowings	296,500	289,687	305,000	288,664
Bonds payables	103,000	98,280	79,500	73,099
Trade and other payables*1	425,778	—	541,727	—
Other financial liabilities*1&3	31,122	—	38,136	—

Note: 1. Disclosure of fair value is omitted because the fair values approximate their carrying amounts due to their short-term maturities.

2. Items disclosed in “(3) Assets and Liabilities Measured at Fair Value on a recurring basis” are not included.

3. Other financial liabilities do not include derivatives of 44 million yen (March 31, 2025) and 4,307 million yen (March 31, 2026) and lease liabilities of 130,844 million yen (March 31, 2025) and 165,982 million yen (March 31, 2026).

4. Cash and cash equivalents are not included in this table because the carrying amounts and fair values of cash and cash equivalents are approximative.

(5) Assets and Liabilities Measured at Fair Value on a non-recurring basis

There are no assets and liabilities measured at fair value on a non-recurring basis as of March 31, 2025 and 2026.

32. Offsetting of Financial Assets and Financial Liabilities

Information about offsetting of financial assets and financial liabilities as of March 31, 2025 and 2026 is as follows:

FYE2025 (as of March 31, 2025)

(Unit: Millions of yen)

	Gross amounts of recognized financial assets and financial liabilities	Amounts offset in the consolidated statement of financial position	Net amounts presented in the consolidated statement of financial position	Amounts subject to master netting agreements or similar agreements that do not meet offsetting criteria	Net amounts
Other financial assets					
Derivatives	2,746	—	2,746	(2)	2,744
Other financial liabilities					
Derivatives	44	—	44	(2)	42

FYE2026 (as of March 31, 2026)

(Unit: Millions of yen)

	Gross amounts of recognized financial assets and financial liabilities	Amounts offset in the consolidated statement of financial position	Net amounts presented in the consolidated statement of financial position	Amounts subject to master netting agreements or similar agreements that do not meet offsetting criteria	Net amounts
Trade and other receivables	40,571	(38,984)	1,537	—	1,537
Other financial assets					
Derivatives	72	—	72	(72)	—
Trade and other payables	45,560	(38,984)	6,576	—	6,576
Other financial liabilities					
Derivatives	4,307	—	4,307	(72)	4,235

Amounts that do not meet offsetting criteria are financial assets and financial liabilities subject to enforceable master netting agreements that the Group does not intend to settle on a net basis.

Amounts of “Trade and other receivables” and “Trade and other payables” offset in Consolidated Statement of Financial Position are related to paid supply transactions.

33. Commitments

The following table shows commitments for the purchase of assets after the reporting period:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Purchase of property, plant and equipment	88,062	115,794
Purchase of intangible assets	127,715	5,061
Total	215,777	120,855

34. Leases

(1) Information as Lessee

① Information as Lessee

(i) Costs and cash flows related to lease contracts

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Real estate	11,756	12,199
Machinery	2,576	2,592
Vehicles	17	38
Tools, furniture and fixtures	49,980	70,147
Total depreciation charge for right-of-use assets	64,329	84,976
Interest expense on lease liabilities	2,244	2,433
Lease expenses with the exemption of short-term lease*1	4,777	3,944
Lease expenses with the exemption of leases of low-value assets*2	216	338
Total lease expense (net)	71,566	91,691
Total cash outflow for leases	55,166	69,292

There is no material income from sub-leasing of right-of-use assets.

Note: 1. The Group applies IFRS 16.6 to short-term leases.

2. The Group applies IFRS 16.6 to leases of low-value assets.

(ii) Right-of-use assets included in the carrying amount of property, plant and equipment

(Unit: Millions of yen)

	FYE2025 (as of April 1, 2024)	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Real estate	55,809	72,792	72,218
Machinery	26,760	24,567	24,513
Vehicles	33	83	162
Tools, furniture and fixtures	69,047	60,234	103,300
Total carrying amount of right-of-use assets	151,649	157,676	200,193

(iii) The amount of increase and decrease of Right-of-use assets

(Unit: Millions of yen)

	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
The increase and decrease of Right-of-use assets	(48,395)	73,897

② Maturity analysis of lease liabilities

(Unit: Millions of yen)

	Total	Within 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	After 5 years
FYE2025 (as of March 31, 2025)	149,920	37,265	19,008	14,456	11,335	10,468	59,388
FYE2026 (as of March 31, 2026)	184,538	57,164	36,406	12,443	11,173	10,367	56,985

Management policy for Liquidity Risk

Exposure to liquidity risk is managed by maintaining sufficient capital resources, a sufficient level of liquidity and a sound balance sheet.

③ The nature of the lessee's leasing activities

The Group is the lessee under several operating leases, primarily for production tools such as molds, and network equipment and devices, as well as for real estate such as stores, company-owned houses and warehouses for the automotive business.

④ Future cash outflows to which the lessee is potentially exposed and which are not reflected in the measurement of lease liabilities

There are no material future cash outflows to which the lessee is potentially exposed and which are not reflected in the measurement of lease liabilities.

⑤ Restrictions or covenants imposed by leases

There are no restrictions or covenants imposed by leases (e.g. restrictions on dividends, additional borrowings and additional leases).

⑥ Variable lease payments

For some lease agreements, the amount of lease payment varies based on the transactions with the counterparties. The amounts of variable lease payments recognized as expenses in the consolidated fiscal years ended March 31, 2025 and 2026 are not material.

(2) Information as Lessor

① Finance Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership of the underlying asset. All other leases are classified as operating leases.

A lease receivable under a finance lease is recognized at an amount equal to the net investment in the lease at the commencement date.

The Group purchases insurance to cover physical damages to vehicles.

(i) Lease income

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Selling profit or loss	133	172
Finance income on the net investment in the lease	1,130	1,146

(ii) The nature of the lessor's leasing activities (finance lease)

The Group mainly leases out vehicles under finance leases.

(iii) Significant changes in the carrying amount of the net investment in the lease

Not applicable.

(iv) Maturity analysis of the lease payments receivable

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Within 1 year	3,718	3,807
1 to 2 years	3,344	3,645
2 to 3 years	3,091	2,975
3 to 4 years	2,181	1,980
4 to 5 years	1,386	1,422
After 5 years	15	11
Total	13,735	13,840
Unearned financial income	2,707	2,590
Present value of unguaranteed residual value	139	105
The net investment in the lease	11,167	11,355

② Operating Lease

(i) Lease income

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Lease income	9,268	8,363

(ii) The nature of the lessor's leasing activities (operating lease)

The Group leases out vehicles and real estate such as office buildings under operating leases.

(iii) Maturity analysis of lease payments

	(Unit: Millions of yen)						
	Total	Within 1 year	1 to 2 years	2 to 3 years	3 to 4 years	4 to 5 years	After 5 years
FYE2025 (as of March 31, 2025)	1,331	922	307	47	27	18	10
FYE2026 (as of March 31, 2026)	1,001	467	219	129	91	58	37

The Group purchases insurance to cover physical damages to vehicles.

Most of the amounts disclosed in (i) lease income are vehicle rental fees at overseas subsidiaries and real estate rental income from office buildings, etc. Vehicle rental fees are paid in full at the time the contract starts, and the possibility that lessee's option of cancellation is not exercised by lessee is not secure reasonably as for real estate rental income. Therefore, (iii) the maturity analysis of lease payments does not include the amounts related to those transactions.

35. Contingencies

(1) Guarantees

Guarantees provided by the Group to the clients are as follows:

	(Unit: Millions of yen)	
	FYE2025 (as of March 31, 2025)	FYE2026 (as of March 31, 2026)
Customers of SUBARU Canada Inc.	27,652	22,930
Guarantee Companies contracted with Subaru of America, Inc.	—	11,515
Employees	1,714	1,240
Total	29,366	35,685

(2) Other Contingencies

Based on the modified agreement between the U.S.A. subsidiary of Takata Co., Ltd.(Current, TKJP Corporation) and the National Highway Traffic Safety Administration (NHTSA) of the United States dated May 4, 2016, Notification "Extended schedule of the recalls of airbag inflators manufactured by Takata Co., Ltd." released by the Ministry of Land, Infrastructure, Transport and Tourism (MLIT) of Japan dated May 27, 2016, and recall policies in other regions including China and Australia in consideration of the request by the U.S.A. and Japanese authorities, expenses for extension of recall for airbag inflators manufactured by Takata Co., Ltd. are accrued to the extent that the amount can be reasonably estimated. There is a possibility that additional accrual may be required due to events in the future.

36. Significant subsidiaries

Significant subsidiaries as of March 31, 2026

Name of Subsidiary	Location	Capital stock	Percentage of Voting Rights of The Company	Main Businesses
Fuji Machinery Co., Ltd.	Gunma	480 million yen	100.0%	Manufacture and sales of automotive parts
Ichitan Co., Ltd.	Gunma	480 million yen	100.0%	Manufacture and sales of automotive parts
KIRYU INDUSTRY Co., Ltd.	Gunma	400 million yen	100.0%	Manufacturing of repair parts for Subaru cars, Subaru vehicle rust prevention works, Manufacture of custom-build car, etc.
Subaru Logistics Co., Ltd.	Gunma	96 million yen	100.0%	Shipping, land freight and warehousing of Subaru vehicles, etc.
H.B.C. Co., Ltd.	Kanagawa	490 million yen	68.0%	Storing and shipping of Subaru vehicles
Hokkaido Subaru Inc.	Hokkaido	98 million yen	100.0%	Sales of Subaru vehicles and components
Subaru Tohoku Co., Ltd.	Miyagi	80 million yen	100.0%	Sales of Subaru vehicles and components
Niigata Subaru Inc.	Niigata	100 million yen	100.0%	Sales of Subaru vehicles and components
Kanagawa Subaru Inc.	Kanagawa	100 million yen	100.0%	Sales of Subaru vehicles and components
Chiba Subaru Inc.	Chiba	100 million yen	100.0%	Sales of Subaru vehicles and components
Tokyo Subaru Inc.	Tokyo	100 million yen	100.0%	Sales of Subaru vehicles and components
Nagoya Subaru Inc.	Aichi	100 million yen	100.0%	Sales of Subaru vehicles and components
Osaka Subaru Inc.	Osaka	100 million yen	100.0%	Sales of Subaru vehicles and components
Subaru Chu Shikoku Co., Ltd.	Hiroshima	92 million yen	100.0%	Sales of Subaru vehicles and components
Fukuoka Subaru Inc.	Fukuoka	50 million yen	100.0%	Sales of Subaru vehicles and components
Subaru Finance Co., Ltd.	Tokyo	2,000 million yen	100.0%	Leasing and rental of Subaru vehicles; credit and financing related to Subaru vehicles
Subaru USA Holdings Inc.	U.S.A	869,757 thousands of USD	100.0%	Provision of corporate services to US Subsidiaries
Subaru of Indiana Automotive, Inc. (SIA)	U.S.A	794,045 thousands of USD	100.0%	Purchasing of production parts for Subaru vehicles, sales of completed vehicles to Subaru of America Inc. (SOA) and others
Subaru of America, Inc. (SOA)	U.S.A	241 thousands of USD	100.0%	Sales of Subaru manufactured vehicles, Subaru of Indiana Automotive, Inc. (SIA) manufactured vehicles and parts
Subaru Canada, Inc. (SCI)	Canada	30,000 thousands of CAD	100.0%	Sales of Subaru manufactured vehicles, Subaru of Indiana Automotive, Inc. (SIA) manufactured vehicles and parts

Name of Subsidiary	Location	Capital stock	Percentage of Voting Rights of The Company	Main Businesses
Subaru Europe N.V./S.A. (SE)	Belgium	87,504 thousands of EUR	100.0%	Sales of Subaru vehicles and components
Subaru of China Ltd. (SOC)	China	187,354 thousands of CNY	100.0%	Sales of Subaru vehicles and components
North American Subaru Inc. (NASI)	U.S.A	5 thousands of USD	100.0%	Technical investigation for Subaru manufactured vehicles, Subaru of Indiana Automotive, Inc. (SIA) manufactured vehicles in North America market, automobile related regulatory compliance in the U.S.A
Yusoki Kogyo K.K.	Aichi	100 million yen	100.0%	Manufacture and sales of aircraft parts to Subaru
Fuji Aircraft Maintenance Co., Ltd.	Tokyo	30 million yen	100.0%	Inspection, service and maintenance of Aircraft
Subaru Kohsan Co., Ltd.	Tokyo	675 million yen	100.0%	Rental and management of real estate

Note: 1. At the end of March 2026, there are 62 consolidated subsidiaries including the above 26 companies, and 6 equity method affiliates.

2. As of April 1, 2025, Miyagi Subaru Motors Co. changed its name to Subaru Tohoku Co., Ltd., as a result of a merger between the five sales subsidiaries in the Tohoku region.

3. As of April 1, 2025, Hiroshima Subaru Inc. changed its name to Subaru Chu Shikoku Co., Ltd., as a result of a merger between the five sales subsidiaries in the Chugoku and Shikoku regions.

37. Related Parties

Compensation to Key Management

Compensation paid to the directors and corporate auditors of the Company is as follows:

	(Unit: Millions of yen)	
	FYE2025 (April 1, 2024 to March 31, 2025)	FYE2026 (April 1, 2025 to March 31, 2026)
Short-term employee benefits	626	439
Stock compensation	122	123

38. Significant Subsequent Event

Acquisition and cancellation of the Company's treasury stock

The Company resolved, at a meeting of its Board of Directors held on May 15, 2026, the matters concerning the acquisition of treasury stock pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, Paragraph 3 and the cancellation of treasury stock in accordance with Article 178 of the Act.

1. Reason for conducting acquisition and cancellation of treasury stock

The Company acquires and cancels its treasury stock for the purpose of improving efficiency of its capital structure.

2. Details of the share acquisition

- (1) Type of stock to be acquired: Shares common stock
- (2) Total number of shares to be acquired: 80 million shares (upper limit)
Ratio of total number of issued shares: 11.2%
(excluding treasury stock)
- (3) Total share acquisition cost: 150,000 million yen (upper limit)
- (4) Acquisition period: From May 18, 2026 to March 16, 2027 (scheduled)
- (5) Acquisition method: Purchase on Tokyo Stock Exchange
Market purchases based on a discretionary trading contract regarding acquisition of treasury stock.

3. Details of the share cancellation

- (1) Type of stock to be cancelled: Company's common stock
- (2) Total number of shares to be cancelled: 80 million shares
(All treasury stock acquired pursuant to 2. above)
- (3) Scheduled date of the cancellation: March 23, 2027

2[Others]

1. Quarterly information for the current consolidated fiscal year,

	Unit	1st half	FYE2026
Revenue	(millions of yen)	2,385,662	4,784,965
Profit before tax	(millions of yen)	129,479	107,469
Profit for the period attributable to owners of parent	(millions of yen)	90,415	90,842
Profit for the period per share, basic	(yen)	123.90	125.50

2. Audit Fees

a. Fees to the Accounting Auditors

Category	(Unit: Millions of yen)			
	FYE2025		FYE2026	
	(April 1, 2024 to March 31, 2025)		(April 1, 2025 to March 31, 2026)	
	Audit fees	Non-audit fees	Audit fees	Non-audit fees
The Company	263	2	277	—
The Company's subsidiaries	18	0	18	2
Total	281	2	295	2

Notes: 1. A non-audit service provided by the Accounting Auditors to the Company is preparation of comfort letter related to the issue of bonds for the consolidated fiscal years ended March 31, 2025. A non-audit service provided to the consolidated subsidiary is agreed upon procedures for the consolidated fiscal year ended March 31, 2025.

2. A non-audit service provided to the consolidated subsidiary is agreed upon procedures for the consolidated fiscal year ended March 31, 2026.

b. Fees to companies in the same network as the Accounting Auditors (except for a.)

(Unit: Millions of yen)

Category	FYE2025		FYE2026	
	(April 1, 2024 to March 31, 2025)		(April 1, 2025 to March 31, 2026)	
	Audit fees	Non-audit fees	Audit fees	Non-audit fees
The Company	—	7	—	4
The Company's subsidiaries	506	149	511	100
Total	506	156	511	104

Notes: Non-audit services for the consolidated subsidiaries are primarily tax related operations for the consolidated fiscal years ended March 31, 2025 and 2026.

Independent Auditor's Report

To the Board of Directors of SUBARU CORPORATION:

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of SUBARU CORPORATION (“the Company”) and its consolidated subsidiaries (collectively referred to as “the Group”), which comprise the consolidated statement of financial position as at March 31, 2026, and the consolidated statements of income, comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising material accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2026, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board prescribed in Article 312 of “the Regulation on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements” (IFRS Accounting Standards).

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements of public interest entities in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Reasonableness of the estimate of a specific provision for product warranties pursuant to notifications to the competent authority	
The key audit matter	How the matter was addressed in our audit
<p>As described in Note 18. “Provisions” to the consolidated financial statements, the Group recorded provisions for product warranties of 134,959 million yen in current liabilities and 166,448 million yen in non-current liabilities in its consolidated financial statements within the automobile segment. These amounts include a specific provision for product warranties pursuant to notifications to the competent authority, among others.</p> <p>The Group recognizes a specific provision for product warranties for future expenses related to the covered repairs under warranty pursuant to</p>	<p>The primary procedures we performed to assess whether the estimate of a specific provision for product warranties pursuant to notifications to the competent authority was reasonable are set forth below. As part of these procedures, we involved the component auditor of the subsidiary in the U.S.A., directed and supervised them, and reviewed their work to conclude on whether sufficient and appropriate audit evidence was obtained.</p> <p>(1) Internal control testing</p>

<p>notifications to the competent authority when it is probable that outflows of resources embodying economic benefits will be required, and reliable estimates can be made of the amount of the obligations.</p> <p>The aforementioned future warranty expenses are calculated by estimating the expected number of vehicles for which warranty services will be provided (hereinafter, “Expected Number of Affected Units”) and the warranty expenses that will be incurred in the future per vehicle (hereinafter, “Per-unit Future Warranty Expense”) based on the historical experience of warranty services provided in the past, and multiplying these two figures. As the estimates of the Expected Number of Affected Units and the Per-unit Future Warranty Expense included significant management judgment, there was a risk that the provision for product warranties may not be properly measured.</p> <p>We, therefore, determined that the reasonableness of the estimate of a specific provision for product warranties pursuant to notifications to the competent authority was of most significance in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</p>	<p>We tested the design and operating effectiveness of certain of the Group’s internal controls relevant to estimating a specific provision for product warranties pursuant to notifications to the competent authority, including controls related to the determination of assumptions used for the estimate and those related to the completeness and accuracy of underlying data.</p> <p>(2) Assessment of the reasonableness of the estimate of a specific provision for product warranties</p> <p>In order to evaluate the appropriateness of the assumption used for the estimate and completeness and accuracy of underlying data in assessing the reasonableness of a specific provision for product warranties pursuant to notifications to the competent authority, we performed the following audit procedures:</p> <ul style="list-style-type: none"> assessed the appropriateness of key assumptions related to the estimate of the Expected Number of Affected Units and the Per-unit Future Warranty Expense by inquiring of personnel in the relevant departments about the methods used to estimate the Expected Number of Affected Units and Per-unit Future Warranty Expense and by inspecting the meeting minutes and the supporting materials; assessed whether any changes in key assumptions underlying the estimate of the Expected Number of Affected Units and the Per-unit Future Warranty Expense were necessary by performing a data analysis in which we compared the trend of actual warranty expenses for each claim with the provision balance; and assessed whether underlying data used to estimate the Expected Number of Affected Units and the Per-unit Future Warranty Expense were consistent with the supporting materials and the historical data of warranty services provided in the past.
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Other Information

The other information comprises the information included in the Financial Report, but does not include the consolidated financial statements and our auditor’s report thereon. Management is responsible for the preparation and presentation of the other information. Corporate auditors and the board of corporate auditors are responsible for overseeing the directors’ performance of their duties with regard to the design, implementation and maintenance of the reporting process for the other information.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Management and Corporate Auditors and the Board of Corporate Auditors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with IFRS Accounting Standards and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Corporate auditors and the board of corporate auditors are responsible for overseeing the directors' performance of their duties with regard to the design, implementation and maintenance of the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of our audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, while the objective of the audit is not to express an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we

conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate whether the presentation and disclosures in the consolidated financial statements are in accordance with IFRS Accounting Standards, the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purpose of the group audit. We remain solely responsible for our audit opinion.

We communicate with corporate auditors and the board of corporate auditors regarding, among other matters, the planned scope and timing of the audit, significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide corporate auditors and the board of corporate auditors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with corporate auditors and the board of corporate auditors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Fee-related Information

Fees paid or payable to our firm and to other firms within the same network as our firm for audit and non-audit services provided to the Company and its subsidiaries are described in "2. Audit Fees" included in "2 [Others]" of the Financial Report.

Interest required to be disclosed by the Certified Public Accountants Act of Japan

We do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

KENJI TANAKA

Designated Engagement Partner
Certified Public Accountant

TAKASHI HASUMI

Designated Engagement Partner
Certified Public Accountant

SHUJI YASUZAKI

Designated Engagement Partner
Certified Public Accountant

KPMG AZSA LLC

Tokyo Office, Japan

June 22, 2026