

Consolidated Financial Results for the 1st Quarter of FYE 2020

SUBARU CORPORATION

Toshiaki Okada Corporate Executive Vice President & CFO August 5th, 2019

Consolidated Financial Results for the 1st Quarter (3 months) of FYE 2020

SUBARU Corporation is voluntarily adopting the International Financial Reporting Standards (IFRS) from the first quarter of the fiscal year ending March 2020. Therefore, the figures are based on IFRS.

Please refer to Appendix (2) for changes in the consolidated financial statements as a result of voluntary adoption of IFRS.

Consolidated Unit Sales (by market)

(Thousand Units)

	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Passenger cars (*)	25.9	27.5	+1.6
Minicars (*)	6.5	5.8	-0.7
Domestic total(*)	32.4	33.3	+0.9
US	149.8	179.3	+29.5
Canada	15.7	15.6	-0.1
Russia	2.5	2.2	-0.3
Europe	15.3	5.9	-9.4
Australia	10.9	11.7	+0.8
China	3.4	5.7	+2.4
Others	11.4	8.8	-2.6
Overseas total	209.0	229.3	+20.3
Total	241.3	262.6	+21.2

Reference : JGAAP				
Results 1 st Quarter (3 months) FYE 2019				
22.9				
6.0				
28.9				
149.8				
15.7				
2.5				
15.3				
10.9				
3.4				
11.4				
209.0				
237.9				

^{*} JGAAP : on vehicle registration basis, IFRS : on delivery-to-customer basis

Consolidated Unit Sales / Complete Cars Production

(Thousand Units)

	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Consolidated Unit Sales Total	241.3	262.6	+21.2

(Thousand Units)

	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Production in U.S.	86.7	101.9	+15.2
Production in Japan	154.8	160.0	+5.2
Total	241.5	261.9	+20.4

^{*} Production figures include Toyota 86.

Consolidated Profit Results

(100 Million Yen)

					Reference : JGAAP
		Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance	Results 1 st Quarter (3 months) FYE 2019
Revenue (*1)		7,184	8,334	+1,150	7,092
Domestic		1,397	1,423	+25	1,302
Overseas		5,786	6,912	+1,125	5,790
Operating profit (*2)		621	922	+301	576
Profit before t	ax (*3)	634	893	+260	616
Profit for the per to owners of par	riod attributable rent (*4)	474	665	+190	455
SUBARU	US\$	¥108	¥111	+¥3	¥108
exchange rate	EURO	¥131	¥125	-¥6	¥131
	CAN\$	¥84	¥83	-¥1	¥84

^{*1: &}quot;Net sales" on JGAAP is shown as "Revenue".

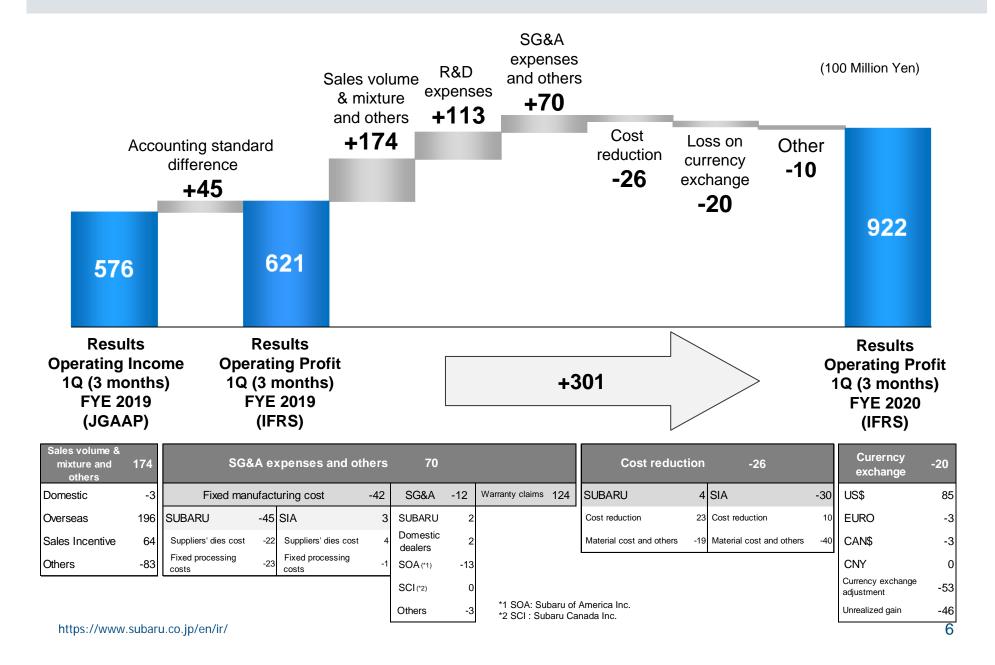
^{*2 : &}quot;Operating income" on JGAAP is shown as "Operating profit".

^{*3: &}quot;Income before income tax" on JGAAP is shown as "Profit before tax".

^{*4: &}quot;Net income attributable to owners of parent" on JGAAP is shown as "Profit for the period attributable to owners of parent".

1st Quarter (3 months):

Analysis of Variance in Operating Profit (Consolidated)



Consolidated Statement of Financial Position

(100 Million Yen)

	As of March 2019	As of June 2019	Variance
Total assets	31,806	31,678	-128
Current assets	19,137	18,714	-423
Non-current assets	12,669	12,964	+295
Total liabilities	14,907	14,805	-102
Interest bearing debts	1,037	1,070	+33
Total equity	16,899	16,874	-25
Retained earnings	13,506	13,610	+104
Equity attributable to owners of parent	16,822	16,799	-24
Ratio of equity attributable to owners of parent to total assets	52.9%	53.0%	-
D/E ratio	0.06	0.06	-

Consolidated Statement of Cash Flows

(100 Million Yen)

	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Net cash provided by (used in) operating activities	423	1,367	+944
Net cash provided by (used in) investing activities	-361	-279	+81
Free cash flows	62	1,088	+1,026
Net cash provided by (used in) financing activities	-940	-617	+322
Effect of exchange rate change on cash and cash equivalents	166	-155	-321
Net increase (decrease) in cash and cash equivalents	-712	315	+1,027
Cash and cash equivalents at end of period	6,944	7,339	+394

Operating Results of Subsidiaries in U.S.

(Million US\$)

SOA	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Net sales	4,205	5,261	+1,056
Operating income	-7	160	+167
Net income	3	126	+123
Retail sales (Thousand units)	172.6	182.2	+9.6

SIA	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Net sales	1,980	2,428	+448
Operating income	7	67	+60
Net income	7	54	+47
Production (Thousand units)	86.7	101.9	+15.2

Capex / Depreciation / Interest Bearing Debt / R&D

(100 Million Yen)

	Reference : JGAAP			
	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance	Results 1 st Quarter (3 months) FYE 2019
Capex (*1)	284	357	+73	283
Depreciation (*1)	214	221	+7	213
Interest bearing debt (*1)	603	1,070	+467	567
R&D expenditures (*2)	281	245	-36	

^{*1 :} Leases, capex & amortization for intangible assets and lease liabilities are not included in the results above.

^{*2 :} Research and development activity related costs incurred during the reporting period are written.

In accordance with IFRS, as a part of research and development expenditures is recorded as an intangible asset and amortized over its estimated useful life, this amount is different from "Research and development expenses" on Consolidated Statements of Income on IFRS.

(It matches with R&D expenses in consolidated statement of income on JGAAP)

Forecasts for FYE 2020

FYE 2020 Plan:

Consolidated Unit Sales (by market)

(Thousand Units)

	Results FYE 2019	Plan FYE 2020	Variance	Results FYE 2019	
Passenger cars (*)	110.2	112.3	+2.1	109.7	
Minicars (*)	26.0	28.2	+2.1	25.6	
Domestic total(*)	136.2	140.5	+4.3	135.3	
US	659.7	693.2	+33.5	659.7	
Canada	56.8	60.0	+3.2	56.8	
Russia	8.1	8.6	+0.4	8.1	
Europe	32.1	37.7	+5.6	32.1	
Australia	41.7	45.9	+4.2	41.7	
China	22.8	25.2	+2.4	22.8	
Others	43.3	47.2	+3.9	43.3	
Overseas total	864.6	917.8	+53.2	864.6	
Total	1,000.8	1,058.3	+57.5	999.9	

^{*} JGAAP : on vehicle registration basis, IFRS : on delivery-to-customer basis

FYE 2020 Plan:

Consolidated Unit Sales / Complete Cars Production

(Thousand Units)

	Results FYE 2019	Plan FYE 2020	Variance
Consolidated Unit Sales Total	1,000.8	1,058.3	+57.5

(Thousand Units)

	Results FYE 2019	Plan FYE 2020	Variance
Production in U.S.	372.2	388.7	+16.6
Production in Japan	617.0	667.5	+50.5
Total	989.1	1,056.2	+67.1

^{*} Production figures include Toyota 86.

FYE 2020 Plan:

Consolidated Profit Plan

(100 Million Yen)

Reference	JGAAP

		Results FYE 2019	Plan FYE 2020	Variance	Results FYE 2019
Revenue (*1)		31,562	33,100	+1,539	31,605
Domestic		5,941	5,841	-101	5,966
Overseas		25,620	27,260	+1,639	25,639
Operating profit (*2)		1,817	2,600	+783	1,955
Profit before tax (*3)		1,860	2,700	+840	1,958
Profit for the period att to owners of parent (*4)		1,414	2,100	+686	1,478
SUBARU	US\$	¥111	¥110	-¥1	¥111
exchange rate	EURO	¥129	¥120	-¥9	¥129
	CAN\$	¥85	¥80	-¥5	¥85

^{*1: &}quot;Net sales" on JGAAP is shown as "Revenue".

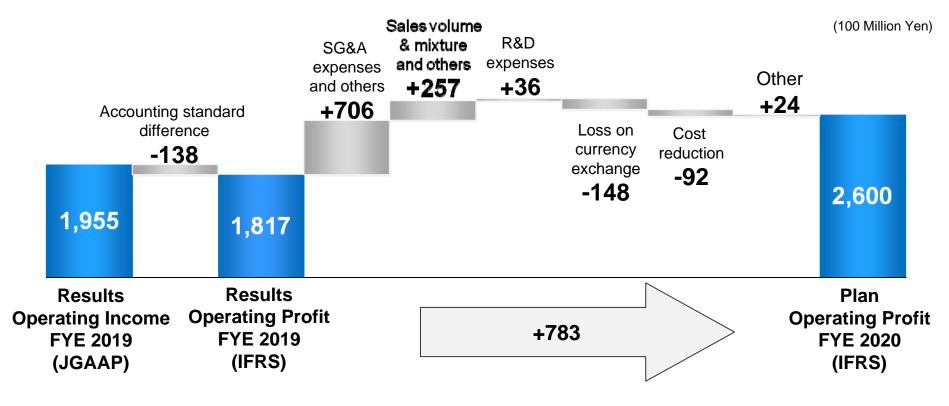
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Plan FYE 2020:

Analysis of Variance in Operating Profit (Consolidated)



SG	&A e	xpenses and ot	hers	706			Sales volume & mixture and others	257	Curerncy exchange	-148	Cost reduct	tion	-92	
Fixed ma	nufact	turing cost	-77	SG&A	-170	Warranty claims 953	Domestic	-38	US\$	-64	SUBARU	29 S	IA	-121
SUBARU	-28	SIA	-49	SUBARU	-37		Overseas	367	EURO	-31	Cost reduction	120 C	Cost reduction	22
Suppliers' dies cost	0	Suppliers' dies cost	-26	Domestic dealers	-4		Sales Incentive	-65	CAN\$	-38	Material cost and others	-91 N	Material cost and others	-143
Fixed processing costs	-28	Fixed processing costs	-23	SOA (*1)	-54		Others	-7	CNY	0				
				SCI (*2)	-45				Currency exchange adjustment	-25				
https://www.s	subar	u.co.jp/en/ir/		Others	-30	*1 SOA: Subaru *2 SCI : Subaru	u of America Inc. ı Canada Inc.		Unrealized gain	10			1	15

Capex / Depreciation / Interest Bearing Debt / R&D

(100 Million Yen)

				Reference : JGAAP
	Results FYE 2019	Plan FYE 2020	Variance	Results FYE 2019
Capex (*1)	1,140	1,400	+260	1,135
Depreciation (*1)	891	1,000	+110	888
Interest bearing debt (*1)	1,037	1,450	+413	1,004
R&D expenditures (*2)	1,027	1,200	+173	

^{*1 :} Leases, capex & amortization for intangible assets and lease liabilities are not included in the results and forecast above.

^{*2 :} Research and development activity related costs incurred during the reporting period are written.

In accordance with IFRS, as a part of research and development expenditures is recorded as an intangible asset and amortized over its estimated useful life, this amount is different from "Research and development expenses" on Consolidated Statements of Income on IFRS.

(It matches with R&D expenses in consolidated statement of income on JGAAP)

Appendix (1)

- Segment information by Business & Geographic (1st Quarter)
- Overseas Revenue (1st Quarter)
- Non-consolidated Unit Sales (1st Quarter)
- Complete Cars Production / Retail Sales Units

Revenue and Operating profit by Business Segment (Consolidated)

(100 Million Yen)

	Revenue				Operating profit					
	1 st (3 ı	Results Quarter months) 'E 2019	Results 1 st Quarter (3 months) FYE 2020	Variance	1 st (3	Results Quarter months) 'E 2019	Results 1 st Quarter (3 months) FYE 2020	Variance		
Automobile	(6,729)	6,813	7,960	+1,148	(552)	593	878	+285		
Aerospace	(330)	338	355	+16	(16)	17	29	+12		
Other	(33)	33	20	-13	(7)	11	15	+4		
Elimination & Corporate					(1)	1	0	-0		
Total	(7,092)	7,184	8,334	+1,150	(576)	621	922	+301		

^{*} Figure in () : JGAAP

Revenue and Operating Profit by Geographic Area (Consolidated)

(100 Million Yen)

	Revenue				Operating profit				
	1 st (3	esults Quarter months) 'E 2019	Results 1 st Quarter (3 months) FYE 2020	Variance	1 st (3	Results Quarter months) 'E 2019	Results 1 st Quarter (3 months) FYE 2020	Variance	
Japan	(2,070)	2,164	2,193	+28	(454)	503	701	+198	
North America	(4,542)	4,539	5,789	+1,249	(24)	22	234	+212	
Other	(480)	480	353	-128	(-2)	-1	8	+9	
Elimination& Corporate					(99)	98	-20	-118	
Total	(7,092)	7,184	8,334	+1,150	(576)	621	922	+301	

^{*} Figure in () : JGAAP

1st Quarter (3 months): Overseas Revenue (Consolidated)

(100 Million Yen)

	Res 1 st Quarter FYE	(3 months)	Results 1 st Quarter (3 months) FYE 2020	Variance
North America	(4,776)	4,773	6,060	+1,288
Europe	(420)	420	205	-215
Asia	(224)	224	291	+67
Other	(371)	370	356	-15
Total	(5,790)	5,786	6,912	+1,125

^{*} Figure in () : JGAAP

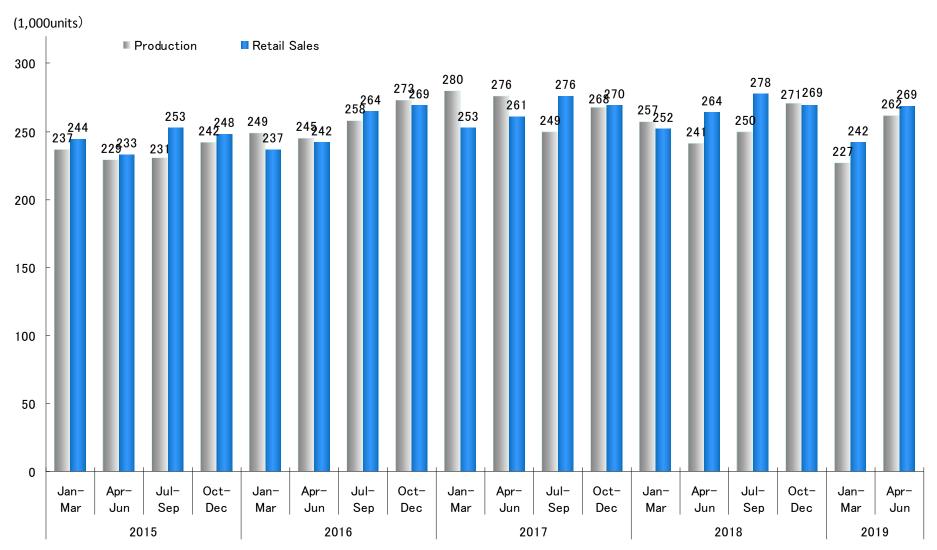
1st Quarter (3 months): Non-consolidated Unit Sales

(Thousand Units)

	Results 1 st Quarter (3 months) FYE 2019	Results 1 st Quarter (3 months) FYE 2020	Variance
Domestic production	154.8	160.0	+5.2
Domestic sales	30.5	31.2	+0.7
Passenger cars	24.6	25.3	+0.7
Minicars	5.9	5.9	-0.0
Number of exported vehicles	122.9	132.3	+9.5
Components for overseas production	90.1	88.0	-2.1
Total	243.4	251.5	+8.1

^{*} Domestic production figures include Toyota 86.

Complete Cars Production / Retail Sales Units



^{*} Production figures include Toyota 86.

Appendix (2)

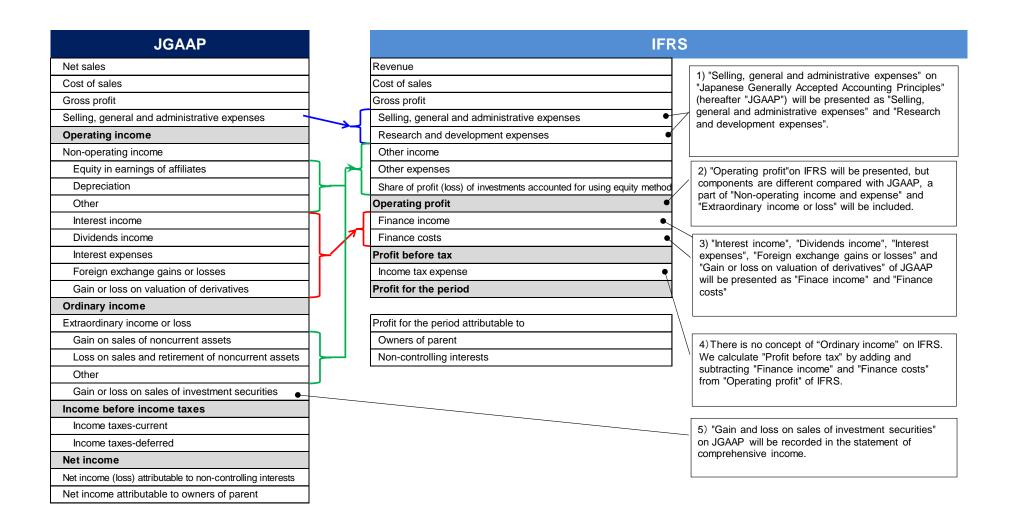
Changes in Consolidated Financial Statements Due to Voluntary Adoption of

International Financial Reporting Standards (IFRS)

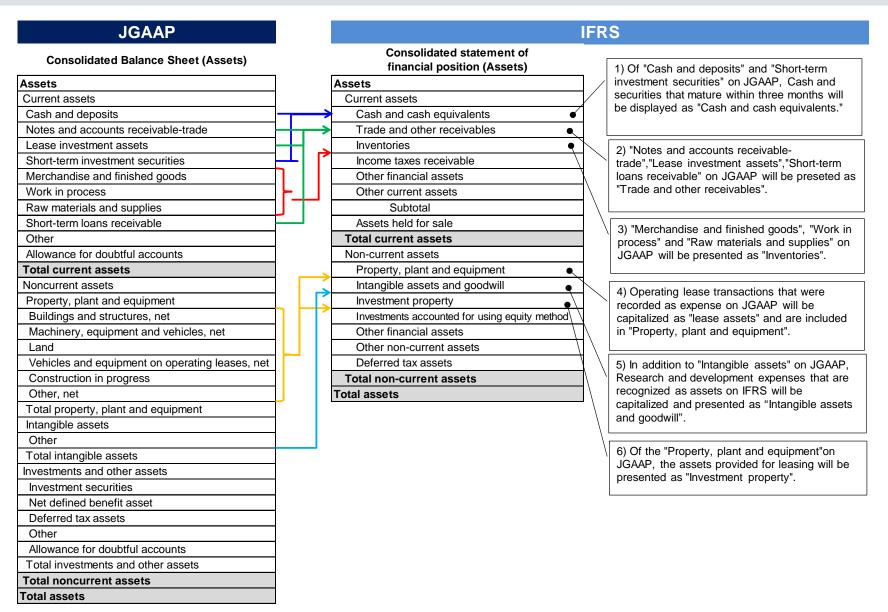
Key differences of JGAAP and IFRS

ltem	Japanese generally accepted accounting principles (JGAAP)	International Financial Reporting Standards (IFRS)		
	Recorded as expenses when it incurred.	In case that it is satisfied with criterion of assets, it will be amortized.		
R&D expenses	Included in Net cash provided by (used in) operating activities.	R&D expenses which is recoded as assets are included in Net cash provided by (used in) investing activities.		
Revenue recognition timing (Only in Japan)	On vehicle registration basis.	On delivery-to-customer basis.		
·	Financing lease is recorded as assets.	Operating lease is also recorded as assets.		
Lease	Operating lease is included in Net cash provided by (used in) operating activities.	Repayments of lease liabilities are included in Net cash provided by (used in) financing activities.		

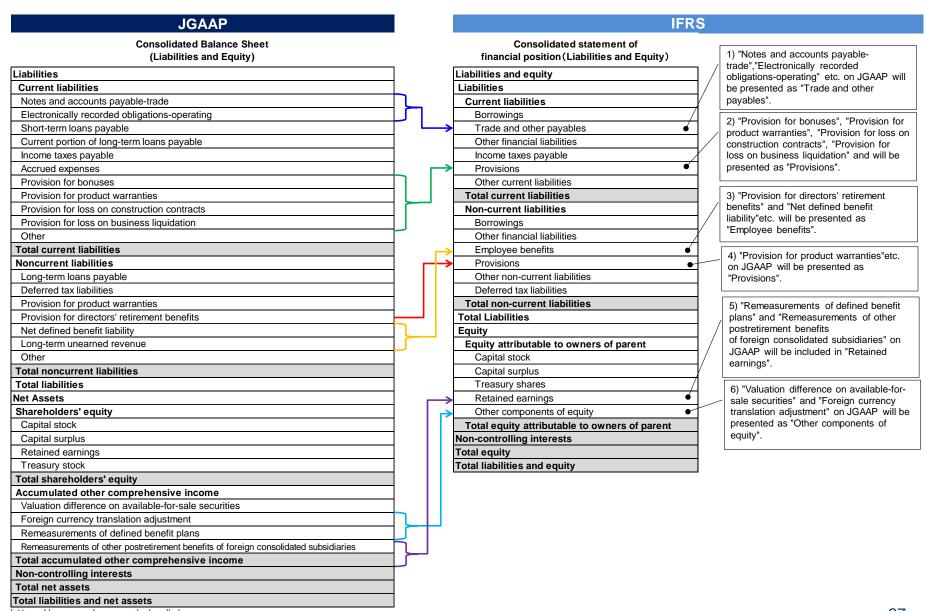
Consolidated Statements of Income



Consolidated Statement of Financial Position (Assets)

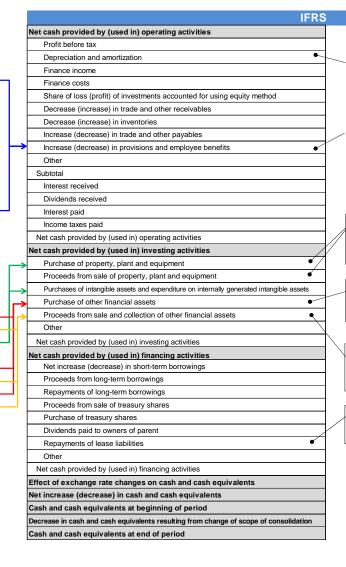


Consolidated Statement of Financial Position (Liabilities and Equity)



Consolidated Statements of Cash Flows

	JGAAP
Net ca	sh provided by (used in) operating activities
Inc	come (loss) before income taxes
De	epreciation and amortization
Inc	crease (decrease) in allowance for doubtful accounts
Inc	crease (decrease) in provision for product warranties
Int	erest and dividends income
Int	erest expenses
Lo	ss (gain) on sales and retirement of noncurrent assets
Lo	ss (gain) on sales and valuation of investment securities
De	ecrease (increase) in operating loans receivable
De	crease (increase) in notes and accounts receivable-trade
De	crease (increase) in inventories
Inc	crease (decrease) in notes and accounts payable-trade
Inc	crease (decrease) in accrued expenses
Ot	her, net
Subt	otal
Int	erest and dividends income received
Int	erest expenses paid
Inc	come taxes paid
Net	cash provided by (used in) operating activities
Net ca	sh provided by (used in) investing activities
Ne	et decrease (increase) in time deposits
Pι	rchase of short-term investment securities
Pr	oceeds from sales of short-term investment securities
Pι	irchase of non-current assets
Pr	oceeds from sales of non-current assets
Pι	rchase of investment securities
Pr	oceeds from sales of investment securities
Pa	yments of loans receivable
Co	ollection of loans receivable
Ot	her, net
Net	cash provided by (used in) investing activities
Net ca	sh provided by (used in) financing activities
Ne	et increase (decrease) in short-term loans payable
	oceeds from long-term loans payable
	epayments of long-term loans payable
	irchase of treasury shares
	ash dividends paid
	her, net
	cash provided by (used in) financing activities
	of exchange rate change on cash and cash equivalents
	crease (decrease) in cash and cash equivalents
	and cash equivalents at beginning of period
	se in cash and cash equivalents resulting from change of scope of consolidation



 Operating lease transactions that were recorded as expense on JGAAP will be capitalized, and their depreciation cost will be included in "Depreciation and amortization".
 And amortization cost of research and development cost will be also included in "Depreciation and amortization".

2) "Increase (decrease) in provision for product warranties" and other provision included in "Other" in "Net cash provided by (used in) operating activities" etc. will be presented as "Increase (decrease) in provisions and employee benefits".

3) "Purchase of non-current assets" on JGAAP will be seperately presented as "Purchase of property, plant and equipment" and "Purchases of intangible assets and expenditure on internally generated intangible assets".

4) "Purchase of short-term investment securities", "Purchase of investment securities" and "Payments of loans receivable" on JGAAP will be presented as "Purchase of other financial assets".

5) Proceeds from sales of short-term investment securities", "Proceeds from sales of investment securities" and "Collection of loans receivable" will be presented as "Proceeds from sale and collection of other financial assets".

6) Operating lease transactions that were recorded as expense on JGAAP will be capitalized and recorded on liabilities. Payments of the liabilities will be presented as "Repayments of lease liabilities".



Forward-looking statements including projections and future strategies mentioned in this presentation are based on currently available information and assumptions and are subject to risks and uncertainties. Actual results may vary materially as a result of various factors including, without limitation, economic conditions, market demand and fluctuations in foreign exchange rates. Investors are asked not to rely solely on the information in this presentation when they make their final investment decisions.