

Corporate Information

Domestic Facilities

Name		Location	Land Area (Thousand m ²)	Building Area (Thousand m ²)	Number of Employees (Persons)	Main Products	
Head Office	Head Office (Ebisu)	Tokyo	4	14	656	—	
	SUBARU Training Facility (SUBARU Academy)		Tokyo	10	13	33	—
	Other	Parts Distribution Center, Pre Delivery Inspection Center, parking lot, Vicinity of Oizumi Plant, etc.		Gunma	571 [12]	173	150
Automotive Business Unit	Tokyo Office		Tokyo	158	79	1,664	—
	Gunma Plant	Gunma Main Plant	Gunma	635 [14]	332	4,521	LEVORG, IMPREZA, SUBARU XV, WRX, and SUBARU BRZ
		Gunma Yajima Plant	Gunma	550	327	3,136	LEGACY, OUTBACK, IMPREZA, SUBARU XV, and FORESTER
		Gunma Oizumi Plant	Gunma	304	238	2,797	Automobile engines and transmissions
		Gunma Ota North Plant	Gunma	44	25	0	—
		SUBARU R&E Center (Sano)	Tochigi	1,081	25	171	—
		SUBARU R&E Center (Bifuka)	Hokkaido	3,614	0	0	—
Aerospace Company	Utsunomiya Plant		Tochigi	572	228	1,822	Aircraft
	Handa Plant		Aichi	59	31	282	Aircraft
	Handa West Plant		Aichi	51	13	42	Aircraft
Subtotal (1)			7,653	1,498	15,274		
Other	The site of airport		Gunma	626	0		
	Utsunomiya airstrip		Tochigi	105	0		
	Welfare facility		—	220	98		
	Lease to affiliates		Aichi	37	8		
	Isesaki business office		Gunma	184	66		
	Eco Utsunomiya factory		Tochigi	6	1		
	Saitama Plant		Saitama	143	72		
Subtotal (2)			1,321	245			
Total (1)+(2)			8,974	1,743			

1. []: area of tenancy

2. Welfare facility includes 37 sites of dormitories and company houses

3. Number of employees excludes executive officers, advisors, and dispatches

Main Subsidiaries (Domestic)

(As of April 1, 2019)
(Number of employees: as of March 31, 2019)

Name	Established	Location	Representative	Capital (Millions of yen)	Equity Interest* (%)	Number of Employees (Persons)	FYE March 2019 Net sales (Millions of yen)	Operations
Fuji Machinery Co., Ltd.	1950. 7. 18	Gunma	Tamaki Kamogawa	480	100.0	455	40,401	Manufacture and sales of automobile parts, industrial product parts and agricultural transmissions
Ichitan Co., Ltd.	1951. 2. 2	Gunma	Satoshi Maeda	480	100.0	231	18,330	Manufacture and sales of forging parts of automobile and industrial machinery
KIRYU INDUSTRY Co., Ltd.	1960.12.23	Gunma	Toshiaki Tamegai	400	97.7	276	10,993	Manufacture of specially-equipped SUBARU automobiles, engines, sheet metal repair parts and remanufacture of transmissions
Subaru Tecnica International Inc.	1988. 4. 2	Tokyo	Yasuo Hiraoka	250	100.0	100	5,203	Management of motor sports activities, sales of motor sports parts and merchandise, technical development, R&D support, and automobile maintenance
Subaru Used cars Sales & Marketing Co., Ltd.	1988. 4. 2	Kanagawa	Masahiro Maeda	100	100.0	20	3,045	Tack-related operation of used cars, head office of SUAA Kanto, sales of supplies
Subaru Auto Accessories Ltd.	1987. 3. 9	Saitama	Toshio Masuda	70	100.0	72	13,058	Sales, research & development, licensing of technology and import-export business of automobile accessories, parts and service materials
Subaru Logistics Co., Ltd.	1986. 3.27	Gunma	Masaki Okawara	96	100.0	365	23,204	Shipping, land freight, warehousing, maintenance and insurance for automobiles and their components
H. B. C. Co., Ltd.	1983. 8.29	Kanagawa	Kei Ono	490	68.0	9	781	Storing and shipping of automobiles for international sales
Subaru Finance Co., Ltd.	1988. 7. 1	Tokyo	Mitsuru Takahashi	2,000	100.0	221	23,080	Leasing and rental of SUBARU automobiles, credit, financing and sales of auto insurance
SUBARU TECHNO CORPORATION	1985. 3. 2	Tokyo	Tatsuhiko Mukawa	70	100.0	904	8,600	Design, plan, research, experiment, examination and compile technical material of automobile, aircraft, general-purpose engine and environmental tool
Subaru Intelligent Service Ltd.	2005. 3. 1	Tokyo	Yoshinori Saito	40	75.0	57	2,775	Development of technical service documents including service manuals and owners manuals
Yusoki Kogyo K. K.	1950. 7. 15	Aichi	Eiji Tanikawa	100	100.0	132	1,977	Manufacture and sales of aircraft parts
Fuji Aircraft Maintenance Co., Ltd.	1988.10.31	Tokyo	Takayuki Kobayashi	30	100.0	179	1,427	Inspection, service and maintenance of aircraft and onboard equipment
Fuji Aerospace Corporation	1991. 6. 14	Tochigi	Yasuhiro Hamanaka	30	100.0	142	1,527	Processing and assembly of aircraft parts
Fuji Aerospace Technology Co., Ltd.	1994. 4. 1	Tochigi	TBD	20	100.0	103	2,583	Contract design, drafting, translation, calculation, analytical testing and software development for aircraft
Fuji Heavy Industries House Co., Ltd.	1999. 9. 1	Gunma	Kazuo Terauchi	200	87.2	39	2,455	Rental/lease/sales of temporary houses, transport and set up of temporary houses, deal of used houses
Subaru Kohsan Co., Ltd.	1977. 2. 2	Tokyo	Yasuo Kosakai	675	100.0	76	6,828	Deal/rental of real estate, administrative operation of rental hall and conference room, administrative operation/rental of parking ground, travel agency
SUBARU IT CREATIONS CORPORATION	1993. 4. 1	Saitama	Nozomu Oyama	100	100.0	279	17,537	Development, maintenance and operation of information systems and related consulting services; sales and leasing of information equipment
Subaru Living Service Co., Ltd.	1988. 4. 2	Tokyo	Masami Iida	20	100.0	365	17,780	Sales of office supplies and daily commodities, real estate services, and personal import services

*Shareholdings of SUBARU Corporation

Main Subsidiaries (Overseas)

(As of April 1, 2019)
(Number of employees: as of March 31, 2019)

Region	Name	Established	Address	Representative	Equity Interest (%)	Number of Employees (Persons)	Operations
North America	Subaru of America, Inc.	1968.2	One Subaru Drive, Camden, NJ 08103, U.S.A.	Thomas J. Doll	100	1,365	Sales of SUBARU vehicles and supplies
	Subaru of Indiana Automotive, Inc.	1987.3	5500 State Road 38 East, Lafayette, IN 47905, U.S.A.	Eiji Ogino	100	6,015	Manufacture of SUBARU vehicles, purchasing of parts, sales for Subaru of America, Inc.
	North American Subaru, Inc.	1985.9	C/O Subaru of America, Inc. One Subaru Drive, Camden, NJ 08103, U.S.A.	Makoto Ikemura	100	73	Technical research on SUBARU vehicles in North American market, government relations
	Subaru Research & Development, Inc.	1986.6	3995 Research Park Drive, Ann Arbor, MI 48108, U.S.A.	Tetsuo Onuki	100	83	Compiling of technical information about automobile market of North America, research and development of SUBARU vehicles
			6431 Global Drive Cypress, CA 90630, U.S.A. 14382 Chambers Road, Tustin, CA 92780, U.S.A. 46718 Fremont Blvd, Fremont, CA 94538, U.S.A. C/O Subaru of Indiana Automotive, Inc. 5500 State Road 38 East, Lafayette, IN 47905, U.S.A.				
Subaru Canada, Inc.	1989.1	560 Suffolk Court Mississauga, Ontario, L5R 4J7, Canada	Yasushi Enami	100	152	Sales of SUBARU vehicles and supplies	
Europe	Subaru Europe N.V./S.A.	2002.3	Leuvensesteenweg 555 B/8, 1930 Zaventem, Belgium	Takeshi Kubota	100	45	Sales of SUBARU vehicles and supplies
	Subaru Italia S.p.A.	1985.7	Via Montefeltro, 6/A, 20156 Milano, Italy	Kunichika Koshimizu	100	52	Sales of SUBARU vehicles and supplies
	N.V. Subaru Benelux	1974.3	Leuvensesteenweg 555 B/1, 1930 Zaventem, Belgium	Shunsuke Sawada	100	35	Sales of SUBARU vehicles and supplies
	Subaru Vehicle Distribution B.V.	2001.5	Merseyweg 40, 3197 KG Botlek, Netherlands	Shunsuke Sawada	50	1	Contract of discharging and transporting inland for dealers in Middle Europe, PDI operation
Asia	Subaru of China Ltd.	2006.3	Beijing Landmark Towers Office Building 2-1501, 8 North Dongsanhuan Road, Chaoyang District, Beijing 100004, China	Hiroaki Takahashi	60	197	Sales of SUBARU vehicles and supplies
	Subaru Technology Beijing Co., Ltd.	2013.6	Beijing Landmark Towers Office Building 1-802, 8 North Dongsanhuan Road, Chaoyang District, Beijing 100004, China	Hisato Imamura	100	42	Authentication, research and development of SUBARU vehicles in Chinese market

Sales Agents (Domestic)

(As of April 1, 2019)

Area	Group	Head	Agent	Subsidiary	Location	President	New Car Base
Hokkaido Tohoku area (9)			Kushiro Subaru Inc.		Hokkaido	Hiroshi Uehara	1
			Obihiro Subaru Inc.		Hokkaido	Takashi Ishihara	1
			Hokkaido Subaru Inc.	○	Hokkaido	Tomoo Takenaka	20
	Tohoku region	○	Miyagi Subaru Inc.	○	Miyagi	Makoto Hada	11
			Aomori Subaru Inc.	○	Aomori	Kenichi Kobayashi	6
			Iwate Subaru Inc.	○	Iwate	Yasuo Watanabe	9
			Akita Subaru Inc.	○	Akita	Takaharu Mitsui	6
			Yamagata Subaru Inc.	○	Yamagata	Toshiki Sugihara	5
			Fukushima Subaru Inc.	○	Fukushima	Ryoichi Uchida	11
Kanto Hokushinetsu area (12)	Hoku Shinetsu region	○	Niigata Subaru Inc.	○	Niigata	Tatsuya Yamano	11
			Subaru Shinshu Inc.	○	Nagano	Kinya Abe	10
			Hokuriku Subaru Inc.	○	Ishikawa	Shiro Ohta	12
			Nanshin Subaru Inc.		Nagano	Hirotda Shibata	1
			Fuji Subaru Inc.		Gunma	Wataru Miyata	17
			Tochigi Subaru Inc.		Tochigi	Kazumasa Kodaira	12
			Ibaraki Subaru Inc.		Ibaraki	Naoki Otsuki	10
			Saitama Subaru Inc.		Saitama	Hiroshi Yoshizawa	16
			Kanagawa Subaru Inc.	○	Kanagawa	Katsuhisa Iiyama	26
			Chiba Subaru Inc.	○	Chiba	Tsuguto Nakamura	20
	Tokyo/Yamanashi		Tokyo Subaru Inc.	○	Tokyo	Hiroki Kurihara	32
			Yamanashi Subaru Inc.	○	Yamanashi	Hirohiko Kumada	3
Chubu Kinki area (11)			Shizuoka Subaru Inc.		Shizuoka	Shinichi Ishida	12
		○	Nagoya Subaru Inc.	○	Aichi	Takumi Ogasawara	21
			Gifu Subaru Inc.	○	Gifu	Koichi Numa	9
			Mie Subaru Inc.	○	Mie	Masato Yachida	7
	Tokai region		Subaru Higashi Aichi Inc.		Aichi	Yasuo Nishikawa	3
			Fukui Minami Subaru Inc.		Fukui	Satoshi Okada	1
			Nara Subaru Inc.		Nara	Shinichi Takagi	5
	Kinki region	○	Osaka Subaru Inc.	○	Osaka	Motoya Yamamoto	26
			Kyoto Subaru Inc.	○	Kyoto	Tetsuo Inoue	8
			Shiga Subaru Inc.	○	Shiga	Tomio Sogou	7
			Hyogo Subaru Inc.	○	Hyogo	Masamichi Kudo	18
Chugoku Shikoku Kyushu area (12)	Chugoku/ Shikoku region	○	Hiroshima Subaru Inc.	○	Hiroshima	Ken Fukuda	9
			Sanin Subaru Inc.	○	Tottori	Nobuhiro Mori	7
			Okayama Subaru Inc.	○	Okayama	Sadayuki Hata	7
			Yamaguchi Subaru Inc.	○	Yamaguchi	Wataru Ishihara	7
			Higashi Shikoku Subaru Inc.	○	Kagawa	Hiromi Fujita	8
			Shikoku Subaru Inc.	○	Ehime	Tsukasa Morita	7
	Kyushu region	○	Fukuoka Subaru Inc.	○	Fukuoka	Kazuto Sakamoto	16
			Nishi Kyushu Subaru Inc.	○	Nagasaki	Makoto Kimura	7
			Kumamoto Subaru Inc.	○	Kumamoto	Tetsuya Matsumoto	8
			Oita Subaru Inc.	○	Oita	Eiji Akamine	5
			Minami Kyushu Subaru Inc.	○	Kagoshima	Kenichi Hasegawa	10
			Okinawa Subaru Inc.	○	Okinawa	Koichi Okazaki	3
Total		6	44	33	—	—	451

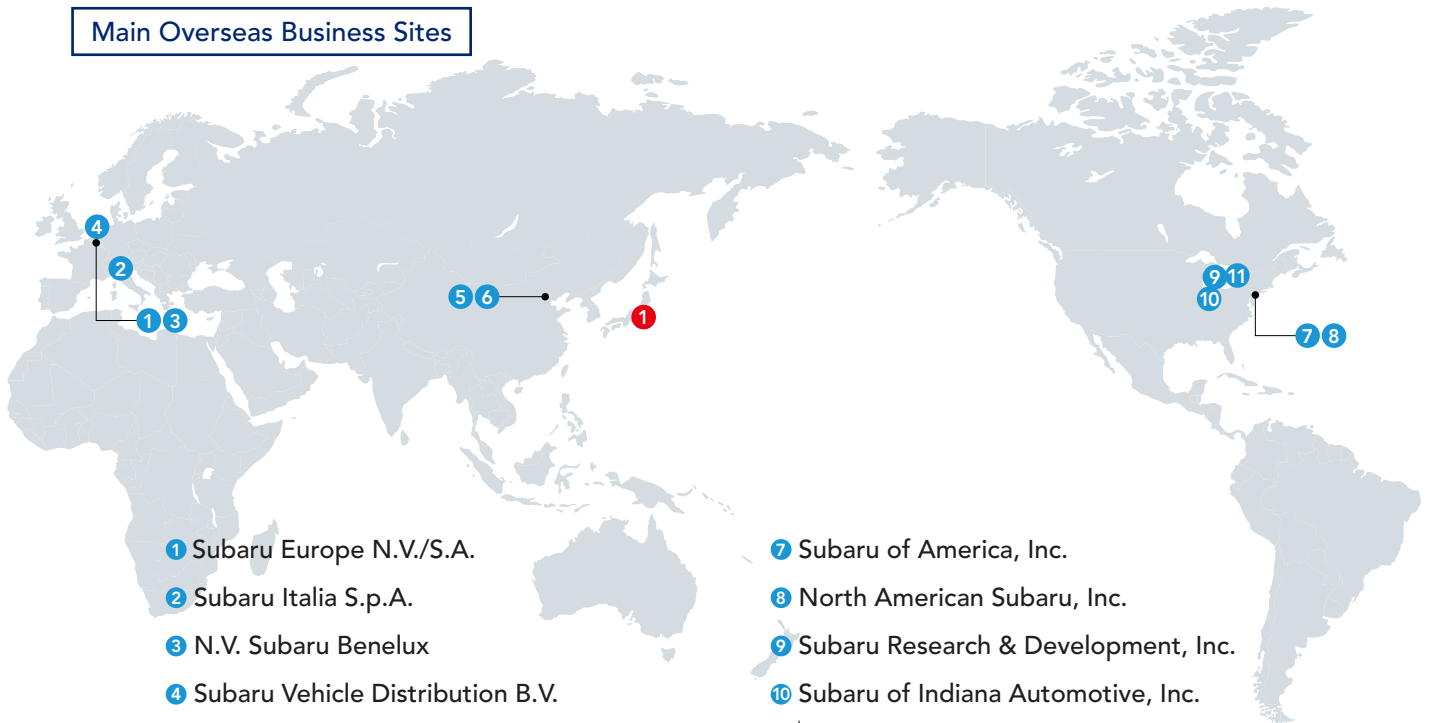
Distributors (Overseas)

(As of April 1 2019)
(Dealer numbers: as of December 31, 2018)

Region	Market	Company	Location	Number of Dealers	SUBARU Ownership
North America	U.S.	Subaru of America, Inc.	Camden, NJ, U.S.A.	632	100%
	Canada	Subaru Canada, Inc.	Mississauga, Ontario, Canada	93	100%
Total	2 countries			—	—
Europe	Germany	SUBARU DEUTSCHLAND GMBH	Friedberg, Germany	163	29%
	Switzerland	SUBARU SCHWEIZ AG	Safenwil, Switzerland	141	0%
	Sweden	Subaru Nordic AB	Arlöv, Sweden	130	0%
Total	32 countries			—	—
CIS, the Middle East, and Africa	Israel	Japanauto-Israel Auto Corporation Ltd.	Petah Tikva, Israel	13	0%
	Russia	SUBARU MOTOR (RUSSIA) LLC	Moscow, Russia	49	33%
	Egypt	ABOU GHALY MOTORS	Cairo, Arab Republic of Egypt	31	0%
Total	16 countries			—	—
Oceania	Australia	Subaru (Aust) Pty Ltd.	Sydney, Australia	119	8%
	New Zealand	Subaru of New Zealand	Auckland, New Zealand	16	0%
Total	8 countries			—	—
Latin America	Chile	Inchcape Automtriz Chile S.A.	Santiago, Chile	29	0%
	Peru	Inchcape Latam Perú S.A.	Lima, Peru	11	0%
	Mexico	SGM Automotoriz de México S.A. de C.V.	Mexico, D.F., Mexico	13	0%
Total	24 countries			—	—
Asia	Taiwan	Subaru of Taiwan Co.,Ltd.	Taoyuan City, Taiwan	24	35%
	Philippines	Motor Image Philipinas, Inc.	Pasig City, Metro Manila, Philippines	18	0%
	Singapore	Motor Image Enterprises Pte Ltd	Singapore	2	0%
Total	10 countries			—	—
	China	Subaru of China Ltd.	Beijing, China	170	60%
Total	1 country			—	—

Global Network

Main Overseas Business Sites



- 1 Subaru Europe N.V./S.A.
- 2 Subaru Italia S.p.A.
- 3 N.V. Subaru Benelux
- 4 Subaru Vehicle Distribution B.V.
- 5 Subaru of China Ltd.
- 6 Subaru Technology Beijing. Co., Ltd.

- 7 Subaru of America, Inc.
- 8 North American Subaru, Inc.
- 9 Subaru Research & Development, Inc.
- 10 Subaru of Indiana Automotive, Inc.

Production Models:
Legacy, Outback, Impreza, and Ascent

- 11 Subaru Canada, Inc.

Main Domestic Business Sites

Automotive Business Unit

Gunma Plant

Plant	Production Models
Main Plant	Levorg, Impreza, SUBARU XV, WRX, and SUBARU BRZ
Yajima Plant	Legacy, Outback, Impreza, SUBARU XV, and Forester
Oizumi Plant	Automobile engines and transmissions

Aerospace Company

Handa Plant
Handa West Plant

Aerospace Company

Utsunomiya Plant



1 Head Office

Tokyo Office

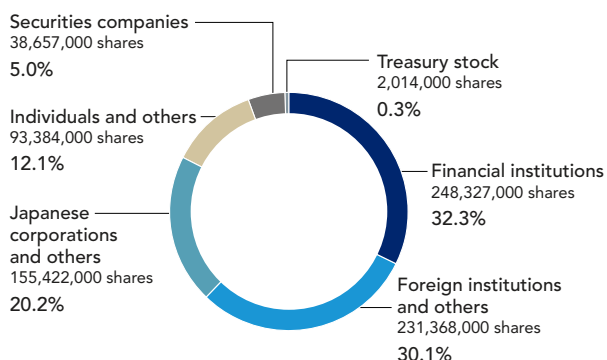
Corporate Data (As of March 31, 2019)

Company Name	SUBARU CORPORATION	Main Businesses	Automotive: The manufacture, sale, and repair of passenger cars and their components
Established	July 15, 1953		Aerospace: The manufacture, sale, and repair of airplanes, aerospace-related machinery, and their components
Paid-In Capital	¥153,795 million		
Fiscal Year-End	March 31		
Accounting Auditors	KPMG AZSA LLC		
		Number of Affiliates	78 consolidated subsidiaries and 10 equity-method affiliated companies
		Number of Employees	15,274 (consolidated: 34,200) (excluding executive officers, advisors and dispatches)
		Website Addresses	Corporate website: https://www.subaru.co.jp/en/ Investor information website: https://www.subaru.co.jp/en/ir/

Stock Information (As of March 31, 2019)

Common Stock Authorized	1,500,000,000 shares
Common Stock Issued	769,175,873 shares
Number of Shareholders	140,393
Number of Shares per Trading Unit	100 shares
Stock Exchange Listing	Tokyo Stock Exchange
Securities Code	7270
Transfer Agent	Mizuho Trust & Banking Co., Ltd. 2-1, Yaesu 1-chome, Chuo-ku, Tokyo 103-8670, Japan Telephone: 0120-288-324 (toll-free)

Breakdown of Shareholders



Major Shareholders

Name	Number of Shares Held (in thousands)	Percentage of Total Shares Held
Toyota Motor Corporation	129,000	16.82%
The Master Trust Bank of Japan, Ltd. (Trust account)	58,090	7.57%
Japan Trustee Services Bank, Ltd. (Trust account)	40,855	5.33%
BNYM TREATY DTT 15	24,933	3.25%
Japan Trustee Services Bank, Ltd. (Trust account 5)	12,183	1.59%
Japan Trustee Services Bank, Ltd. (Trust account 4)	10,974	1.43%
Mizuho Bank, Ltd.	10,078	1.31%
MIZUHO SECURITIES ASIA LIMITED-CLIENT A/C	10,062	1.31%
Sompo Japan Nipponkoa Insurance Inc.	9,726	1.27%
STATE STREET BANK WEST CLIENT-TREATY 505234	9,535	1.24%

*Number of shares held are rounded down to the nearest thousand shares

*The percentage of total shares held is calculated based on the number of shares excluding treasury stock of 2,014,841 shares

Contact for Inquiries:

Investor Relations Dept., SUBARU CORPORATION
Address: Ebisu Subaru Bldg., 1-20-8, Ebisu, Shibuya-ku,
Tokyo 150-8554, Japan
Telephone: +81-3-6447-8000 (switchboard)



SUBARU CORPORATION

Ebisu Subaru Bldg., 1-20-8, Ebisu, Shibuya-ku,
Tokyo 150-8554, Japan
Phone & Fax: +81-3-6447-8000
<http://www.subaru.co.jp/en/ir/>

