# FHI's CSR & Environmental Management System (EMS) Organization

#### Organization

FHI Corporate Environment Committee consists of representative director as chairman and representative managers from all companies and divisions. Setting it as the hub of FHI's EMS efforts, we have been actively pursuing various activities to reduce environmental burdens by making whole-company strategies and plans and by collecting the achievements. In FY2007 2nd half year, we changed to the CSR and Environmental Committee to discuss a wider rarge of issues in order to start top management of CSR besides EMS.

In FY2007 we held Corporate Environment Committee and CSR and Environmental Committee on May. 29 and Nov. 27 respectively to discuss and confirm the approaching status to CSR and the progress of the Environmental Conservation Program.

(The conventional Corporate Environment Committee and the CSR Committee were merged to form the CSR and Environmental Committee.)

### Organization of the CSR and Environmental Committee (As of April 2008)

# CSR Company Meeting

# Engineering Environmental Committee

In charge of pursuing reduction of environmental burden in the field of fuel economy and exhaust emissions of FHI products and responding to Japanese End-of -life Vehicles Recycling Law on the market

# Purchasing Environment Committee

In charge of environmental activities related to parts and material purchasing

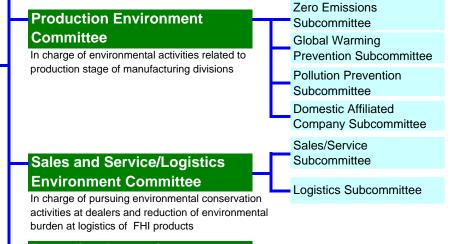
# CSR and Environmental Committee

Chairman: Representative Director\*1

Vice chairman: Vice president

Secretariat: General Manager of CSR &

**Environmental Affairs Promotion Office** 



Recycling Promotion Committee

# Environment Committee for Individual Companies

In charge of setting environmental subcommittees according to the characteristics of the activities (Production, Engineering environment, Purchasing environment, and Sales & Service/Logistics) to pursue environmental efforts.

# North American Environmental Committee

It consists of five FHI affiliate companies in North America. It pursues reduction of environmental burden of all vehicle manufacturing stage including development, procurement, manufacturing, sales and service, logistics and disposal (recycling).

# FHI's CSR & Environmental Management System (EMS) Organization

FHI's Environmental Performance Data (1)

### **Qualified Personnel in Environment-related Certifications**

FHI recognizes the necessity of acquiring environment-related certifications and is working systematically toward fostering qualified personnel every year.

# The Number of Personnel Holding Official Qualifications (As of March 31, 2008)

Qualification type			Total number of qualified personel
Pollution control managers	Chief managers		6
		Type 1	6
	Air-related	Type 2	7
	All-Telated	Туре 3	44
		Type 4	14
		Type 1	10
	Water-related	Type 2	22
		Туре 3	13
	Dioxin-related	23	
	Noise-related		46
	Vibration-related		43
	Noise & Vibration-relate	1	
	Tokyo Pollution Control	Managers	4
	Managers Responsible for To	okyo Water Quality	3
Energy management experts	(Heat / Electronic)		40
Soil contamination risk management	experts		1
Working environment measurement e	experts		1
Engineering manager for industrial wa	aste		10
Management representatives for indu	strial waste subject to special	control	43

# The Number of ISO14001 Internal Environmental Auditors

		(in FY2007)
Qualification type	Division/Company name	Number of internal auditors
ISO14001 Internal environmental auditors	Gunma Manufacturing Division	156
(internal qualifications)	Aerospace / Eco Technologies Companies	140
	Industrial Products Company	32
	Tokyo Office	60
	Head Office area	73
Overall FHI total		461

#### FY2007 the Number of Environment-related Complains We Received and Details

We received three complains related to the environment in FY2007 as following table, and we have already taken appropriate corrective measures for all of them as shown in the table.

The number of the complains in FY2007 has decreased by five compared to FY2006 (eight complains). we will proceed with our effort aiming at zero complain.

Name of manufacturing	Number of cases:		Details:	Main corrective measures:
Gunma manufacturing division	residents on the north side of Yajima Plant.		Complaint on paint odor received from residents on the north side of Yajima Plant.	Remedies taken include: cleaning intensified, sterilizer and water-based paint used. Then, odors under constant monitoring. In FY2008, more actions to follow.
			Complaint on paint odor and mist adhesion received from a resident on the west of the Main Plant	Activated charcoal filter for mist trap and odor absorption installed to prevent discharge of both odor and mist outside. In 2008, a device for sprinkling deodorizer to be added.
Aerospace Company (Utsunomiya Manufacturing Division)	1 (noise)		Complaint on flight noise seceived from resident on south side of air strip in Utsunomiya City.	Flight paths, altitudes, etc. modifled considering local residents, which has been accepted.

# FHI's CSR & Environmental Management System (EMS) Organization FHI's Environmental Performance Data (2)

### FY2007 The Number of Cases Where Limits Set in Environment-Related Laws were Exceeded and Details

FHI established voluntary standards, which are 20% stricter than environment-related laws, and is working to achieve zero cases where these standards are exceeded. However, 8 cases have exceeded voluntary standards 2 has exceeded the limits set in environment-related laws) in FY2007 as following table, and we are taking appropriate corrective measures for them as shown in the table. Unfortunately, the number of cases increased by 3 of FY2006 (5 cases). Taking this result seriously, we will make efforts to achieve zero cases.

Name of manufacturing	Number c cases:	of	Details:	Main corrective measures:
Gunma Manufacturing Division	2 (water pollution	1	The measured BOD at the Oizumi Plant exceeded the voluntary standard.	This was due to waste fluid flowing into individual sewage treatment tank which processes waste fluid from plant's dining hall beyond its capacity. Remedy already taken and maintenance of welfare
		2	The measured n-hexane mineral oil at the Oizumi Plant exceeded the locally agreed level after long holidays.	The incident reported to the local government, the operation procedure of waste fluid treatment facilities after long holidays reviewed and
Saitama Manufacturing Division	1 (noise)	1	Noise level at Akabori River bed northeast of plant exceeded the legal limit.	No complaint or claim, but reported to authorities and controlled properly. Reduction of noise level from ventilating and other fans under study.
	3 (water pollution)	3	BOD in discharged swage water exceeded voluntary standards two times. pH of discharged sewage water once exceeded the voluntary standard	Absorbent in effluent treatment replaced and monitoring drains from dinning hall enhanced. The volume of water from the dining hall adjusted and agent thrown in water from restrooms
Aerospace Companies(Handa West Plant)	1 (water pollution)	1	Swage water discharged from Handa West Plant to river once exceeded voluntary standards	To separate production and rain waters and monitor for reduction of pH fluctuation.
Tokyo Office	1 (water pollution)	1	n-hexane animai snd vergetable oils in swage water once exceeded the legal limit.	Reported to authorities. Trapping grease from dining hall and checking & monitoring swage processing enhanced.

#### FY2007 The Number of Environmental Accidents and Details

FHI is working to reduce the number of incidents and take proactive measures to prevent accidents which can have an environmental impact by keeping count of environmental accidents including those solved internally by the relevant office or division. 7 accidents occured within our premises in FY2007 as following table. We have prevented from leaking to the outside by collecting the discharge immediately and are taking appropriate corrective measures. The number of accidents is fewer than FY2006 (11 cases) by 4. We will keep working on prevention of environmental accidents.

Number of cases:		Number of cases:																Details:	Main corrective measures:
_		from tank at Oizumi Plant Booth water circulation tank at the paint shop of the	Accident prevention training held annually for work contractors. They were retrained and constant stock of emergency service supplies at the site and other Check sheet and equipment standards revised, and bulwark provided for accident prevention This was due to malfunction of the antifoam pump. The pumps and sensors at the site and the other paint booths improved for accident prevention.																
-	3	test vehicle after parts exchange. About 3 liters of coolant leaked to road from running test vehicle. Light oil leaked while its supplier was refueling light	Operating procedure of test vehicles revised to prevent oil leak. Aiso, revealing articles on prevention of related incldents placed in in-hoese news letter. Operation procedure and check sheet revised to prevent similar incidents																
	4	cases:         3       1         2       3         4       1         2       3         3       3	Cases:       Details:         3       1       Work contractor's high-place work vehicle rolled down from a trailer, causing about 1- liter leak of light and hydraulic oil.         2       Discharge of about 30 liters of coolant overflowed from tank at Oizumi Plant         3       Booth water circulation tank at the paint shop of the Yajima Plant overflowed, releasing circulating water.         4       1       About 2 liters of mission oil leaked to road from running test vehicle after parts exchange.         2       About 0.5 liters of oil leaked to road from running test vehicle after parts exchange.         3       About 3 liters of coolant leaked to road from running test vehicle.         4       Light oil leaked while its supplier was refueling light																

# FY2007 Administrative Advice from Government Authorities

There were no administrative advice and recommendations from governmental authorities.

#### The FHI Environmental Conservation Program -1 [FY2007 Results and FY2008 Plans]

We announced the FHI Environmental Conservation Program (FY2007 through 2011) in FY2006.

In this plan, in addition to setting higher environmental conservation goals, we set targets to make contributions to society through our products by offering our customers greener products through a system of environmentally clean plants, logistics networks and dealers and by carrying out appropriate environmental activities including compliance with laws. regulations and agreements and cooperation with the automotive industry. We will actively and continuously work on the improvements of the environmental issues by sharing the program within Subaru group as the policy of not only FHI but also

the aroup.

Described here is the items in the Environmental Conservation Program which was first presented in the 2007 Social & Environmental Report and the plan for FY2008.

#### Outline of the FHI Environmental Conservation Program (FY2007 through FY2011)

We are making every effort to prevent global warming

- We will continue working to imorove fuel economy with every full vehicle model change and annurl model change.
- We will reduce CO2 emissions at manufacturing plants by 15% compared to FY1990 levels by FY2010.
- Regarding logistics, we will reduce energy consumption per sales by 5% comparedb to FY2006 levels by the end of FY2011
- We will promote the development and marketing of products that use clean energy, such as electric vehicles and wind turbine systems.

We will address various environmental issues by making continuous improvements throughout all stages

- We will make further progress in reducing emissions produced by our automobile lineup and promote popularization of low emissions vehicles.
- We aim to achieve a 95% recycling ratio in 2015 by talking recyclabillity into account in new car designs
- We will reduce emissions of volatile organic compounds (VOCs) per painted surface area of bodies (g/m<sup>2</sup>) in vehicle production lines by 30% compared to FY2000 levels by the end of FY2010.
- We will reduce the amount of waste materials by controlling sources of waste and continuing zero emissions at all manufacturing plants.
- We will promote green procurement, which requires suppliers in and out of Japan to establish Environmental Management Systems and reduce substances with environmental imapct.
- We will support the environmental activities of dealers.
- We will conduct social action programs and disclose environment-related infomation.

#### FHI Environmental Conservation Program (FY2007 through FY2011)

1.Green Product Items	Goals and Actions	FY2007 Results	Ev.	Ev.: Evaluation, O: Achieved, X: Not Achieved FY2008 Plans
Improving fuel economy	a. Continue to improve fuel economy (FE) for every full model change and annual model change.	◆All fully changed Forester and Impreza (exc. WRX and STI version) models achieved the FY2010 FE Standards.		FE to be mproved continuously on any fully or annually changed models.
Automobiles]	<ul> <li>b. Increase models that achieve FY2010 FE Standards.</li> </ul>	◆Cars meeting the FY2010 Standards upped to 90% of their total production.     ◆The FY2010 Standards achieved in all weight categories.     *1	0	The scope of vehicles which meet the FY2010 Standards to be expanded.
	c. Promote improvement of FE toward for FY2015 FE standard.	◆FE improved toward the FY2015 FE Standards. Cars meeting the Standards marketed in May, 2008.	0	FE to be improved continuously to meet the FY2015 FE Standards.
Cleaner exhaust emission Automobiles]	a. Improve on technology which has already achieved a 75% reduction on the 2005 Standard for exhaust emissions in order to further reduce exhaust emissions and promote the use of low exhaust emission vehicles.	<ul> <li>◆Cars with emissions down 75% from the 2005 Standards (☆☆☆☆) upped to 64% of the total production.</li> <li>◆Cars with emissions down 50% from FY2006 Standards (☆☆☆) upped to 90% *1</li> </ul>	0	Cars with emission down 75% from the 2005 Standards to be further upped.
eveloping products sing clean energy	a. Hybrid vehicles: Develop a new hybrid system etc. in collaboration with new alliance partner. [Subaru Automotive Business]	A new hybrid system in collaboration with new alliance partner under development.	_	Development of a new hybrid system to be continued.
	b. Electric vehicles: Develop vehicles for launch on the market in addition to business use. [Subaru Automotive Business]	♦40 R1e delivered to Tokyo Electric Power Co., Inc. and now under verification tests.	0	Development to be promoted for its marketing in FY2009.
	c. Continue development of wind turbine systems and market expansion. [Eco Technologies Company]	<ul> <li>Mass production line for 2000kW large wind turbine system (SUBARU80/2.0) set.</li> <li>The 1<sup>st</sup> mass production unit deliverded.</li> </ul>	0	Sell the large wind turbine system to be promoted while improving further the performance.
	d. Expand market for applied products which use LPG/CNG engines. [Industrial Products Company]	Introduced EH72 gas engine on American market and started its production.	0	Production of gas engines to be expanded.
mproving recyclabillity Automobiles]	a. Improve design to increase recyclability in new models to achieve a recycling rate of 95% in 2015.	<ul> <li>Recycling rate of shredder residue (ASR) met the 2015 Standards with 72.9%.</li> <li>Recycling rate of air bags met the legal standards with 94.2%.</li> <li>Harness design guidelines set with ART*2 and announced in May, 2008.</li> <li>Recycle-efficient olefin resin used for most of resin materials for new cars. Its wide use to continue.</li> </ul>	0	Recycling rate to be further upped.     Information on removal of copper-containing part to be made open.     Recycle-oriented new car design to be further enhanced.
leducing substances vith environmental npact Automobiles]	<ul> <li>Enhance management of substances with environmental impact and further reduce the use of such substances.</li> </ul>	<ul> <li>Bearing shells and bushes made of lead compounds and machining aluminum changed lead free.</li> <li>Non lead solder employed to part of seatbelts, door mirrors and others. To be expanded in steps.</li> </ul>	0	Change of lead compounds to lead-free materials to be implemented in steps.
educing exterior noise	a. Continue to promote development of technology to reduce noise that is compatible with both fuel economy improvement and exhaust emissions reduction.	<ul> <li>Noise reduction promoted while balancing with FE improvement and emission gas reduction device.</li> <li>Quietness comparable to that of gasoline-powered vehicles realized on diesel-powered vehicles.</li> </ul>	0	Development of smaller and lighter noise reduction devices to be promoted.
egarding air	a. Promote futher reduction in the amount of refrigerant (HFC134a) per vehicle.	Usage reduced on New Forester over its predecessor.	0	Reduction in amount of refrigerant to be promoted further.
onditioning refrigerants	b. Advance the development of air conditioner with low GWP refrigerant.	Promoting the development of air conditioner with low     GWP refrigerant.     Prohe to be a construction output on provided for pilot	0	Further advance the development of air conditioner with low GWP refrigerant.
Research on traffic nvironments Automobiles]	a. Work further on Intelligent Transport Systems (ITS) that realize a safe and comfortable motorized society.	<ul> <li>Probe technology application system provided for pilot experiments in safe driving support project.</li> <li>Took part in advanced safety vehicle project by the Ministry of Land, Infrastructure, Transport and Tourism and conducted. evaluation tests on public roads</li> </ul>	0	Involvement in ITS to be further promoted.
eveloping nvironment-related roducts and usinesses	<ul> <li>Advance environment-related businesses such as development of refuse collection vehicles and environmental equipment and devices. [Eco Technologies Company]</li> </ul>	<ul> <li>Vehicle operation control system for refuse collection vehicles using ITS technology completed and marketed.</li> <li>"Eco conscious design" promoted.</li> <li>Loading efficiency upped by 5% on sanitation trucks with refusal-compacting capabilities over its preceding model.</li> <li>Noise level reduced (Direct drive"3) prototyped).</li> </ul>	0	"Eco conscious design" to be continued · Improvement of loading efficiency to be continuously pursued · Noise level reduction to be continued. A direct drive model to be commercialized
	b.Advance robot-related businesses for conservation of power,labor and energy.	◆In "The Robot Award 2007", the "articulated medical goods container transportation robot" developed jointly with Tsumura & Co. rewarded with outstanding award	0	Introduction of this robot to be prompted.

 Tsumura & Co. rewarded with outstanding award.

 11 This is one of the goals of the previous Environmental Conservation Program (FY2002 through FY2006) and has been achieved in FY2007

\*2 ART: Automobile shredder residue Recycling promotion Team, which is run by Nissan, Mazda, Mitsubishi, Subaru and other 12 companies.
\*3 Direct drive: mechanism which drives a conveyer panel directly by a hydraulic motor without chains at loading mechanism of refuse collection vehicles

# The FHI Environmental Conservation Program -2 [FY2007 Results and FY2008 Plans]

2. Clean Plants Items	Goals and Actions	Results in FY2007	Ev.	Plans in FY2008
	a. Aim to reduce CO <sub>2</sub> emissions by 15% from manufacturing plants compared to FY1990 level by FY2010.	♦CO <sub>2</sub> emissions reduced by 20% against FY1990.	0	■CO2 emissions to be reduced by 13% against FY1990.
Control and reduction of substances with environmental impact at manufacturing plants	<ul> <li>Continue reducing emissions of PRTR chemical substances to the environment.</li> </ul>	◆Reduced emissions by 60.2% against FY1999.	0	Emissions to be reduced by 59.9% against FY1999
	b. Reduce volatile organic compound (VOC) emissions (g/m <sup>2</sup> ) in vehicle production lines by 30% compared to the FY2000 level by the end of FY2010.	♦Emissions reduced by 30.9% in g/m <sup>2</sup> against FY2000.	0	■The reduction level of 30% or higher in g/m <sup>2</sup> against FY2000 to be maintained.
	c. Reduce environmental rinks throuth Environmental Risk Assessment and totally eliminate the occurrence of incidents, claims and cases where voluntary standards are exceeded	♦ In FY2007, 3 environment-related claims, 2 cases exceeding limits set in laws, 6 cases exceeding voluntary standards and 7 leak accidents within our premises occurred.	×	Promote activities to totally eliminate the occurrence of incidents, claims and cases where voluntary standards are exceeded.
Reducing wastes generated at manufacturing plants	increasing coating efficiency and improving packaging.	♦Wastes in FY2007 totaled 71,653 tons, a reduction by 21% against FY1999 and 2% against FY2006.	0	Due to large production increase, hike by 14% expected against FY2007. Remedies to be added to minimize the hike.
	b. Continue zero emissions (zero level of landfilled waste both directly and indirectly).	◆Zero emissions for both directly or indirectly landfilled kept (inc. bumt residues after thermal recycling).	0	Zero emission to be continued.
Saving water resources	a. Aim to reduce amount of water used at manufacturing plants by 45% compared to the FY1999 level by FY2011.	◆Reduce water used by 41.8% compared to FY1999. [Target of FY2007: Cut by 42.9% compared to FY1999]	×	Water used to be reduced by 43.4% compared to FY1999.
Green purchasing activities	a. Request domestic and overseas suppliers to reduce substances with environmental impact and to establish an Environmental Management System (EMS). The following are the targets for establishing EMS. - Automotive Business Unit and Industrial Products Company: Maintain the completed system. - Eco Technologies Company and Aerospace Company: Aiming to completed establishment of the system.	<ul> <li>◆97% of our suppliers (522/536) now have EMS.</li> <li>All the suppliers in Automotive (333 inc. 12 overseas) and Industrial Products (102) maintained their EMS status.</li> <li>All the suppliers in Eco Technologies (40) set EMS.</li> <li>•77% (47/61) of suppliers in Aerospace set EMS.</li> </ul>	0	<ul> <li>Automotive, Industrial Oroducts and Eco Technologies to keep 100% EMS status.</li> <li>Aerospace to work for 100% estabishment.</li> </ul>
	b. To reduce substances with environmental impact, adhere to the schedule of laws, regulations and agreements such as the EU directive.	♦Switch to parts as regulated by the E U directive completed.	0	Preliminary REACH registration to be proceeded.
	<ul> <li>c. For CSR procurement, set the guideline to develop for the suppliers.</li> </ul>	<ul> <li>Working out Global Green Purchasing Guidelines started as part of CSR Purchasing.</li> </ul>	0	■Global Green Purchase Guidelines to be released on FHI's website.

#### 3. Green Logistics

Items	Goals and Actions	Results in FY2007	Ev.	Plans in FY2008
Reducing the	a. Be certain of meeting the Revised Energy Saving Law.	Energy used per sales reduced by 13.3% against FY2006.	0	Energy used per sales to be further reduced by 1%
environmental burden	- Try to reduce energy used per sales by 5% compared to FY2006		-	against FY2007.
caused by logistics	by the end of FY2011.			
	b. Try to reduce substances with environmental impact by	Packaging materials increased by about 200 tons over	×	Returnable packaging materials to be expanded.
	promoting reuse of packaging materials and returmable boxes.	FY2006 due to increased shipments to overseas.		

Items	Goals and Actions	Results in FY2007	Ev.	Plans in FY2008
Promoting	a. Support environmental conservation activities by dealers.	Important monitor items selected and status at dealer	0	■Insufficient items to be improved in a systematic
environmental		outlets confirmed.		way.
conservation activities	b. Continue to collect used bumpers.	\$41,400 used bumpers were collected.	0	Collecting used bumpers to be continues.
at dealers	c. Continue to collect changed warning flares.	♦99,000 changed warning flares were collected.	0	Collecting changed warning flares to be continued.
	d. Continue to comply with the ELVs Recycling Law.	♦ FY2007 recycling achievements based on the ELVs Recycling Law •Shredder dust recycling rate reached 72.9%, exceeding the legally required 70%. • CFC's collected from 156,429 vehicles (47,089kg) and processed properly • Airbags from 45,498 vehicles (10,855kg) delivered to recycling facilities, and 10,222kg recycled with a recycling rate of 94.2%, exceeding the legally required 85%	0	Compliance with the ELVs Recycling Law to be continued for higher recycling rate

# 5. Improving Environmental Management

Items	Goals and Actions	Results in FY2007	Ev.	Plans in FY2008
Implementing actions contributing to socienty	<ul> <li>Continue to join environmental events, communicate with local residents at plants, and welcome visitors to plant tours.</li> </ul>	♦ Visitors for plant tours exceeded 100,000. Eco Class Delivery Service provided to about 4,200 pupils at 50 local elementary schools.	0	More people planned to be accepted.
	<ul> <li>b. Continue to join cleaning and tree-planting activities in local communities around plants.</li> <li>c. Offer support and cooperation to environmental activity groups.</li> </ul>	♦ A total of more than 200,000 people mobilized for continual local cleaning around plants.		Cleaning activities around plants to be continued.
Disclosing environment- related information	<ul> <li>a. Continue to publish social and environmental (S &amp; E) reports, and aim at releasing S &amp; E information through publicity channels from time to time.</li> <li>b. Improve and upgrade the contents of S &amp; E reports (e.g., compliance with guidelines, and reports including affiliates).</li> </ul>	<ul> <li>The 2007 S &amp; E Report issued in July (Japanese) and Oct. (English).</li> <li>Efforts made to improve the contents including the Supplementary for Data, showing them on website.</li> <li>The Report also includes activities of affiliates.</li> </ul>	0	<ul> <li>The 2008 edition to be issued in July (Japanese) and Sep. (English).</li> <li>The coverage to be expanded for more group- oriented reporting.</li> </ul>
Implementing environmental education and educational	<ul> <li>a. Continue to incorporate social and environmental education into the company education system and put it into practice.</li> <li>b. Continue to implement educational campaigns through company</li> </ul>	Skill and work site specific trainings on environment     Environmental education promoted through in-house		Trainings, education and presentation meetings to be further promoted.
campaigns	education newsletters and various media. c. Continue to implement lectures and presentations of operation improvement case studies at worksites.	<ul> <li>Chromotine tail education provided through in-house magazines and intranet.</li> <li>Operations Improvement Case Study Presentations held at each business unit.</li> </ul>	0	
Establishing Environmental Management System	a. Continue to improve the EMS at all business sites with ISO14001.	All business units continued with the external ISO 14001 certification and conducted internal audits for further improvement.	0	External certification and internal audits to be continued.
	<li>b. Continue to improve cooperation with affiliates and establish consolidated EMS.</li>	Domestic Affiliated Company Subcommittee and North America Environmental Committee each held twice to promote environmental activities as a group.		Establishment of consolidated EMS to be promoted.

#### (1) [Environmental Accounting] FHI (non-consolidated) Results in FY2007

Concept and calculation method of environmental cost and economic effect

With reference to the guidelines of the Ministry of the Environment, FHI formulated its own guidelines (calculation method has been partly changed from FY2005 data collection) according to its environmental conservation activity organization, based on which the environmental cost and economic effects are calculated. (The same method is applied to FHI's group companies.)

Please refer to p.9 to p.13 in the Supplementary Volume for Data related to 2006 Environmental & Social Report for the detail of calculation method.

Definition and Cat	tegorization of Environmental Co	ost						
	Costs for reducing environmental burden during the production process	Cost Effect	Time					
2) Investment cost	Costs for obtaining environmental conservation effects that continue for several terms	Cost	Time					
3) Other costs	Cost not belonging to the above categories							
		included in environmental cost and indicated separately [Depreciation cost of facility investment are excluded from the ironmental cost from the viewpoint of placing value on the cashflow ]						

#### Method used for calculating the environmental cost and the amount of money invested in facilities

The amount of money invested (amount invested ≥ 25 million yen) in facilities that have been introduced for both environmental and other purposes, plus related cost (maintenance, and management etc.), and finally labor cost are calculated on differential or pro-rata basis. For example, investment amount and environmental cost for energy saving at one manufacturing facility i calculated as follows

Amount invested in facilities, environmental cost = K x (amount invested in the manufacturing facilities, maintenance cost, etc.)

- This K is an environmental impact factor that is calculated by the following scheme:
- K = (Total amount invested Amount invested without energy-saving targets) / Total amount invested

Regarding small facilities whose investment amount is less than 25 million yen, and anything purchased primarily for environmental purposes, any costs related to these environmental facilities, such as investment amount and maintenance cost, are all included in the calculation. Please note that depreciation cost of facilities invested is not included in the environmental cost from the viewpoint of placing value on cash flow. Small expenses such as fixed asset tax and insurance cost are also extracted from the total.

Environmental cost and economic effect by environmental facilities are only recorded for 3 years starting from the 2nd year after the facilities are put into operation

#### Method used for calculating the economic effect

This calculation is based on information in the Ministry of the Environment's guidelines that states the attendant reductions in cost that can be gained from reducing environmental impact, interlinked with FHI's own independent ideas.

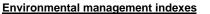
In detail, the reduction in waste treatment costs achieved by better control of waste output and changes in the waste treatment methods, and the reduction in energy costs, are all calculated according to their respective cost categories. With regard to environmental improvement measures that require no facilities, the difference in cost from the previous fiscal year (or the cost difference from cases where no such measures were taken) is recorded as an economic effect. Because currently it is difficult to obtain enough supportive evidence, other factors such as contributing to value-added products, and reducing risks (exempting the manufacturer from any liability, etc.), are excluded from this part of the economic effect calculation.

#### FY2007 calculation result

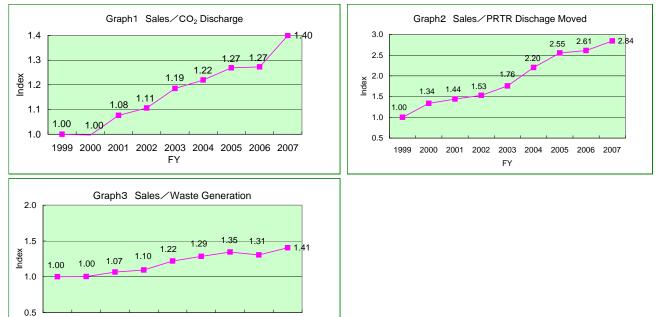
Environmental cost was 16.4 billion yen, an increase of 420 million yen (2.6%) compared with the previous fiscal year. The cost increased due to the increase in product R&D cost (+870 million yen) and due to cost for the reduction of volatile organic compound (VOC) in vehicle production (+70 million yen), etc.

• Economic effect was 2.0 billion yen, an increase of 80 million yen compared with the previous fiscal year. Increase in profit from the sales of valued materials (+130 million yen) contributed significantly to the increased economic effect.

• Environmental performance (quantitative effects) has improved successfuly in reduction of CQ discharge, wastes and VOC discharge. For PRTR chemicals, handled amount has increased but released one was reduced.



Environmental efficiency of business activities, which is one of the environmental management indexes, was regarded as [ sales ÷ environmental burden] They are calculated with the environmental burden in the production process by regarding the FY1999 levels as the standard. Environmental efficiency in CO<sub>2</sub> discharge, PRTR discharge moved and waste have been improved well. (Landfilled waste has maintained `zero level` since FY2004.)





Results of the Aggregated Environme	ental Cos	sts and I	Effects in	n FY2007 for Entire FHI (non-consolidated) Apr.	2007 - 1	Mar. 20	800					Note: As figur Data ce	es are round ollection peri			
	l	Environr	nental co	osts	Facili	ty invest	tment	Economic effects	6			Environmental performance (quantitative effect				
Cost categories in [] at the bottom is based on the Guideline by the Ministry of Environment	Cos	ts (millior	yen)	Main activities	(m	nillion yei	n)	Description	Effect	s (millio	n yen)	Category unit	FY2007	gap vs.	FY2006	FY2005
(see *1)	FY2007	FY2006	FY2005	☆ :New measures in FY2007 (cost increase factor)	FY2007	FY2006	FY2005		FY2007	FY2006	FY2005		result	FY2006	result	resuit
Waste treatment/recycling and waste	408	8 418	434	☆Re-equipping of paint sludge collection system	173	18	11	Reduced costs through waste control and treatment method changes	1,628	1,496	1,293	Amount of waste materials ton	71,653	-1,409	73,062	71,700
reduction				☆Grinding sludge solidification device introduced				Profit from the sales of valued materials obtained through recycling				Amount of landfilled waste ton (directly and indirectly)	C	-1	1	1
E [①-3]	]							Utilization of renewed engine oil								
Energy conservation and CO <sub>2</sub> emissions reduction	41	41	37	<sup>7</sup> ☆Paint shop renewed	729	254	254	Reduced energy costs	226	265	362	Energy consumption (crude 1,000kl oil equivalent)	134.6	0.4	134.2	134.0
orden of the second of the sec				☆Inverter lighting								Energy consumption per sale kl/100 milli yen	<sup>on</sup> 13.3	-0.7	14.0	13.8
(①-2)	]							Effect of introducing co-generation systems				CO <sub>2</sub> discharge 10,000tor CO <sub>2</sub>	- 21.8	-0.9	22.7	23.0
Reduction of CFC alternative discharge	0.7	0.7	0.7	★Air conditioner refrigerant collection device	0.3	0.3	1	Collected and recycled CFC alternative	4	4	0					
[①-2]	ו															
Pollution control such as wastewater and	271	383	427	✓ ☆Work to prevent bumper paint odor	276	268	558	Reduced treatment costs	5	5	3	PRTR chemicals *2				
exhaust gas treatment				☆Weld fume dust collector introduced								Amount handled ton	4,053	68	3,985	4,095
Reduction of VOC discharge	15 15	5 7	4	t ☆Paint shop renewed (water-based paint introduced)	726	8	0	Coating efficiency improved by changing paint guns	100	111	96	Amount released ton VOC discharged g/m <sup>2</sup> (Automobiles only)	843 63.2	-	869 69.8	899 46.2
$\overrightarrow{\alpha}$ Total of A) cost	735	5 849	902	2	1,905	548	825	Total savings from the effects of reducing the environmental burden	1,963	1,880	1,754	( ))				
Education and ISO 14001 related matters	114	115	120	Environmental education, maintenance of ISO Maintaining ISO14001(application fee, labor cost of full-time EMS staffs)	-	-	—		-	-	-	*2 Totaling chemicals, of which annual ar	nounts handl	ed are one t	on or more	(0.5 tons or
Product research and development	14,998	3 14,131	13,898	Improved fuel economy, cleaner emissions, and better recycling efficiency Development of eco products	893	532	647									
Total of B) cost	15,112	2 14,246	14,017		893	532	647	(Total investment effects) N/A for the time being	0	0	0	Rates of Environmental Co	nservation A	ctivities in Fl	HI Business	Activities
Measures for end-of-life products	229	258	318	Collection of used bumpers and recycling of other parts	2	5	116	Reduced virgin material purchasing costs by using recycled materials	29	34	23			FY2007	FY2006	FY2005
Social contribution and other environmental measures	283	3 586	346	Measures to cope with the ELVs Recycling Law Preparation of Social & Environmental Report, cleaning around the plants	0	0	0		0	0	0	Proportion of the R& environmental conse the test and resear	rvation to	29%	28%	30%
G [3567]	-			Environment-related projects by JAMA Planting trees, measures for environmental								Proportion of the inve				
Total of C) cost Grand Total	512				2 2 2 0 0	1 095		Total of other effects	29	34		environmental conse facility investm		8%	3%	7%
		15,938	· · · ·	↓ Costs in the business area; ①-1 Pollution prevention costs;①-2	2,800			onvation costo: (1) 2 Posource circulation cos		1,914						

obal environment conservation costs; (1)-3 Resource circulation costs; (2) Upstream and sed on the Guidelines by the (1) Costs in the business area; (1)-1 Pollution preve downstream costs; ③ Management activity costs; ④ R&D costs; ⑤ Social activity costs; ⑥ Environmental damage costs; ⑦ Other costs

# (2) [Environmental Accounting] Domestic Affiliated Companies (5 companies) Results in FY2007

#### Calculation method and the basis for recording

Calculation was conducted according to FHI environmental accounting guideline introduced in FY2005 counting. Please refer to the previous page, (1) FHI (non-consolidated) Results in FY2007 For outline of the guideline, also p.9 to13 in the Supplementary Volume for the Data related to the 2006 E & S Report for the detail on our Web site.

#### FY2007 calculation result

Regarding the environmental burden reduction activities in the manufacturing stage of the five domestic affiliated companies, environmental costs decreased to 140 million yen (by 9 million yen) and economic effects increased by 33 million yen (by 17%) to 230 million yen compared with the previous year.

Generally the actual results of the environmental performance have been reduced. Especially amount of landfilled waste was reduced by 10 ton (40%) compared to FY2006. The total amount of the 5 companies maintained the zero emission level (the amount of the landfilled waste is 1% or less of the total waste generated) this year again.

They continue to make efforts to reach zero level of waste at each company.

Total amount of energy consumption and CO<sub>2</sub> emissions decreased and CO<sub>2</sub> emissions (24200 ton) have been reduced by 2.3% compared to FY2006.

We aim at further reductions of energy consumption and CO<sub>2</sub> emissions to prevent global warming.

As for PRTR chemical substances, both the amount handled and the amount released and handled have been reduced. No companies handled more than 1 ton of targetted substances duning FY2007.

Note: As figures are rounded, some totals are not precise. • Data collection period: from April 2007 to March 2008

# Results of the Aggregated Environmental Costs and Effects in FY2007

·Companies subject to data collection: Yusoki Kogyo K.K., Fuji Machinery Co., Ltd., Ichitan Co., Ltd., Kiryu Industrial Co., Ltd., Subaru Logistics Co., Ltd. The data of Fuji Robin Industries Ltd. Is excluded in the result of FY2005 & 2006 as well.

Environmen	tal cost	-		Facil	lity invest	ment	Economic	effect	-		Environmental performance (quantitative effects)					
Cost categories in [] at the right bottom is	Co	st(million	yen)	1)	million yer	ר)	Description	Effect	s (million	yen)	Category	Unit	FY2007	gap vs.	FY2006	FY2005
based on the Guideline by the Ministry of Environment*1	FY2007	FY2006	FY2005	FY2007	FY2006	FY2005		FY2007	FY2006				result	FY2006	result	result
Waste treatment/recycling and wast	e 55	62	68	2	0.3	0	Reduced costs through waste control	193	153	155	Amount of waste materials	ton	7,775	-998	8,773	10,351
reduction							and treatment method changes, profit from the sales of valued materials				Amount of landfilled waste (directly and indirectly)	ton	14	-10	24	49
:-①]	-						obtained through recycling				, , , , , , , , , , , , , , , , , , ,					
reduction (①-3 (①-3 (①-3 (①-3 (①-3) ()	12	6	7	19	43	21	Reduced energy cost	33	41	27	Energy consumption (crude oil equivalent)	kl	13,765	-350	14,115	15,385
ufac											Energy consumption per	kl/100 million yen	38.55	-0.88	39.43	41.03
reducing (	.]										CO <sub>2</sub> discharge	ton-CO <sub>2</sub>	24,198	-559	24,757	26,483
ठु ह Pollution control such as wastewate	6	8	5	74	8	24	-	0	0	0	PRTR chemicals *2					
and exhaust gas treatment											Amount handled	ton	0	-2	2	0
											Amount released and handled	ton	0	-1	1	0
	72	77	80	95	52		Total savings from the effects of reducing the environmental burden	226	194	182	*1 Cost categories based on the Guidelines by the Ministry of Environment:					
Education, ISO 14001 related matters, environmental surveys,etc	12	. 18	22	—	-	—	-	-		_	① Costs in the busines	s area				
											1-1 Pollution prevention co	osts				
Product research and development	48	48	33	0.4	0.4	1.1					1-2 Global environment co		ts			
(4)					0		(Total investment effects) N/A for the time being		-	-	1-3 Resource circulation of					
Total of B) cost	60				0			0	V	<b>v</b>	2 Upstream and down					
Change of raw materials, measures for end-of-life products, social	12	10	9	0	1	0		0.7	0	0	③ Management activity ④ R&D costs	COSIS				
Contribution and other environmental	1										<ul> <li>(5) Social activity costs</li> </ul>					
measures											6 Environmental damage costs					
	]										<ol> <li>Other costs</li> </ol>	.g				
Total of C) cost	12	10	9	0	1	0	Total of other effects	1	0	0	*2 Totaling chemicals, of whi	ich annual am	ounts handle	ed are one to	on or more	
Grand Total	144	153	144	95	53	47		226	194	182	(0.5 tons or more for clas	ss I designate	d chemical s	ubstances).		
											No substance was subject	t to PRTR in	FY2007.			

# (3) [Environmental Accounting] Overseas Affiliated Companies (4 Automobile-related companies) Results in FY2007

We have summarized environmental accounting for FY2007 (from January to December 2007) of four affiliated companies related to Subaru automobiles in North America.

# Calculation method and the basis for recording

We have calculated according to FHI new environmental accounting guideline introduced by FHI (non-consolidated) and its domestic affiliated company subcommittee members in FY2005. Please refer to FHI (non-consolidated) Results in FY2007 on p.13 for the outline of the new guideline.

# FY2007 calculation result (trial)

•The environmental cost was 813 million yen in total. The breakdown is as follows: Waste treatment, 284 million yen; Pollution control such as wastewater treatment, 160 million yen; Product research and developmet, 285 million yen.

- •The economic effects have earned 760 million yen due to the reduction of waste treatment cost.
- •Although the waste amount has increased, the directly landfilled waste amount has decreased in the environmental performance (quantitative effects).

•Energy consumption and CO<sub>2</sub> discharge have risen due to the production increase. We will make further effort to reduce them to prevent global warming.

# Trial Value of FY2007 Environmental Costs and Economic Effects

Companies subject to data collection:SIA, SOA, SCI and SRD

·Data collection period: from January to December 2007

Environmental co	st	Facility Investment Economic effect				Environmental performance (quantitative effects)					
Cost categories in [] at the right bottom is based	Costs (m	illion yen)	(millio	n yen)	Description	Effects(m	illion yen)	Category	Unit	FY2007	[trial]
on the Guideline by the Ministry of Environment <sup>*1</sup>	FY2007	FY2006	FY2007	FY2006		FY2007	FY2006			result	FY2006
Waste treatment/recycling and waste	284	95	0	0	Reduced costs through waste control	758	751	Amount of waste materials	ton	18,159	15,083
e g reduction					and treatment method changes, profit from the sales of valued materials			Amount of landfilled waste (directly and	ton	555	616
Waste treatment/recycling and waste reduction [①-3] Energy conservation and CO <sub>2</sub>					obtained through recycling			indirectly)			
	7	4	7	24	Reduced energy cost	1	4	Energy consumption (crude oil equivale	kL	50,901	42,161
emissions reduction								CO <sub>2</sub> discharge	ton-CO <sub>2</sub>	99,094	81,252
emissions reduction [[1-2]											
Pollution control such as wastewater and exhaust gas treatment	160	94	0	25		0	0	) Note: As figures are rounded, some totals are not precise			
and exhaust gas treatment											
$\widehat{\mathbf{A}}^{-1}$ Total of A) cost	451	192	7	48	Total savings from the effects of reducing the environmental burden	760	755				
Education, ISO 14001 related	51	42	0	0	—	—	—	*1 Cost categories based on	the		
matters and environmental survey								Guidelines by the Ministry	of Environmen	t:	
matters and environmental survey (unsteady) Product research and development [4]								<ol> <li>Costs in the business</li> </ol>	area		
Product research and development [4]	285		0	0				1-1 Pollution prevention	on costs		
Total of B) cost	336		0	0	(Total investment effects) N/A for the time being	0	0	<ol> <li>Clobal environme</li> </ol>	nt conservatio	n costs	
Change of raw materials, measures	26	28	0	0		0	0	1-3 Resource circulat			
for end-of-life products, social contribution and other environmental								② Upstream and downs	tream costs		
measures								③ Management activity costs			
B								④ R&D costs			
0 [2567]								⑤ Social activity costs			
Total of C) cost	26		0	-	Total of other effects	0	0	⑥ Environmental damage	je costs		
Grand Total	813	687	7	48		760	755	⑦ Other costs			

# Environmental Levels Data (1)-1 Gunma Manufacturing Division

# Gunma Manufacturing\* FY2007 Plant Site Data

#### 1.Energy, Water, snd Waste \*

CO <sub>2</sub> emission	(Unit: ton-CO <sub>2</sub> )	Water consumption		
Item	FY2007 actual result	項目	FY2007 actual resuit	
CO <sub>2</sub> emission	165,161	Water consumption	2,671,618	
Index (FY1990 = 100)	79.2	Index (FY1999 = 100)	53.1	
Total consumption of electricity and fossil fuels (heavy oil, diesel oil, kero	sene dasoline urban das and LPG)			

are converted. The CO2 conversion factor is taken from JAMA (in some cases other conversion factors are used)

Waste materials and scrapped metals	(Unit:t)
Item	FY2007 actual result
Scrapped metal	60,403
Amount of materials recycled within FHI	1,723
Waste materials directly landfilled	0
Waste materials externally treated	4,620
Waste materials landfilled after external treatment	0

\* Range of data calculation: Manufacturing plants of Gunma Manufacturing Division. Subaru Test & Development Center and Subaru Parts Distribution Center are not included.

#### 2. Water Pollution Data (Each plant and Subaru Test & Development Center)

#### Main plant

Water pollution data (Water Pollution Control Law, Gunma Prefectural Ordinances) Water conduit No.1,2,3,4, and 5

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
рН	5.8~8.6	6.1~8.3	7.5	6.8	7.2
BOD	25	20	6.3	0.1	2.6
SS	50	40	6.9	0.9	2.4
Oil content (inorganic)	5	4	2.4	0.0	0.8
Fluorine	8	6.4	0.6	<0.2	0.3
Zinc	2	1.6	0.1	0.1	0.1
Soluble iron	10	8	<0.1	<0.1	<0.1
Soluble manganese	10	8	<0.1	<0.1	<0.1
Total phosphrus	16 (8)	6.4	1.4	1.0	1.2
Total nitrogen	120 (60)	48	5.8	2.6	4.2
Bacilus coli	3,000	2,400	120	50	85
[Notations] · · · pH :	Hydrogen-ion	concentration	, BOD: Bioch	emical oxyger	n demand

SS: Concentration of suspended solids in water (diameter: 2mm or smaller) Bacillus coli= number/ml, all others except pH: mg/L (Units) Regulated values for Total Phosphorus and Total Nitrogen are daily average value.

#### Ota north plant

Water pollution data (Water Pollution Control Law, Gunma Prefectural Ordinances) Water conduit No.1& No.5

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
рН	5.8~8.6	6.1~8.3	7.8	7.1	7.4
BOD	25	20	6.6	0.1	4.1
SS	50	40	10.0	0.4	4.1
Oil content (inorganic)	5	4	1.5	0.0	0.5
Fluorine	8	6.4	<0.2	<0.2	<0.2
Zinc	2	2	0.01	0.01	0.01
Soluble iron	10	8	0.2	0.2	0.2
Soluble manganese	10	8	0.2	0.2	0.2
Total phosphrus	16 (8)	6.4	2.6	2.6	2.6
Total nitrogen	120 (60)	48	2.1	2.1	2.1
Bacilus coli	3,000	2,400	10	10	10

SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]···Bacillus coli= number/ml, all others except pH: mg/L Regulated values for Total Phosphorus and Total Nitrogen are daily average value.

Isesaki plant

Wa	Water pollution data (Sewerage Law) Effluent outlet D and G								
	Substance	Regulated values (by agreement)	Voluntary standard	Maximum values	Minimum Values	Average values			
	pH	5.7~8.7	6.0~8.4	7.7	6.9	7.3			
	BOD	300	240	139	2.0	30.5			
	SS	300	240	35.9	3.6	12.6			
	Oil content (inorganic)	5	4.0	<1	<1	<1			
	Fluorine	8	6.4	1.7	<0.2	0.9			
	Zinc	2	1.6	0.9	0.007	0.2			
	Soluble iron	10	8	<0.1	<0.1	<0.1			
	Soluble manganese	10	8	0.2	<0.1	0.1			
	Total phosphrus	20	16	3.5	0.4	1.4			

 
 Total nitrogen
 150
 120
 20.0
 2.1

 Total nitrogen
 150
 120
 20.0
 2.1

 [Notations] ••• pH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or small
 aller) SS: Concentration of suspended solids in water (diameter, 2 [Units]-+---all except pH: mg/L Regulated values for Total Phosphorus and Total Nitrogen are daily average value

# Yajima plant

Water pollution data (Water Pollution Control Law, Gunma Prefectural Ordinances) Water conduit No.1

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pН	5.8~8.6	6.1~8.3	7.3	7.2	7.3
BOD	25	20	10.1	2.2	3.8
SS	50	40	5.3	0.7	2.2
Oil content (inorganic)	5	4	1.7	0.1	0.8
Fluorine	8	6.4	0.8	0.8	0.8
Zinc	2	1.6	0.3	0.3	0.3
Soluble iron	10	8	<0.1	<0.1	<0.1
Soluble manganese	10	8	0.2	0.2	0.2
Total phosphrus	16 (8)	6.4	1.5	1.5	1.5
Total nitrogen	120 (60)	48	3.9	3.9	3.9
Bacilus coli	3,000	2,400	85	85	85
[Notations]	gon ion concor		Piochomical	owygon domo	nd

[Notations] ••• pH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units] ••• Bacillus colie number/ml, all others except pH : mg/L Regulated values for Total Phosphorus and Total Nitrogen are daily average value.

#### Oizumi plant

Water pollution data (Water Pollution Control Law, Pollution Control Agreement with Ota City and

izumi Town) Water conduit No.1							
Substance	Regulated values (by agreement)	Voluntary standard	Maximum values	Minimum Values	Average values		
pH	5.8~8.6	6.1~8.3	7.7	6.9	7.3		
BOD	25 (10)	8	8.8*	1.4	4.0		
SS	50 (10)	8	7.8	1.5	3.9		
Oil content (inorganic)	5 (3)	2.4	3.3*	0.1	1.1		
Fluorine	8	6.4	<0.2	<0.2	<0.2		
Zinc	2 (2)	1.6	<0.1	<0.1	<0.1		
Soluble iron	10 (5)	4	<0.1	<0.1	<0.1		
Soluble manganese	10 (5)	4	<0.1	<0.1	<0.1		
Total phosphrus	16 (8)	6.4	0.3	0.3	0.3		
Total nitrogen	120 (60)	48	3.6	3.6	3.6		
Bacilus coli	3000 (1000)	800	0	0	0		

[Notations] ··pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units] ···PBacillus coli= number/ml, all others exceept pH: mg/L Regulated values for Total Phosphorus and Total Nitrogen are daily average value. \* Please see p.10 in this volume for measures against BOD and n-hexane (mineral oil) over

voluntary atandard.

#### Subaru Test & Development Center

Water pollution data (Water Pollution Control Law, Gunma Prefectural Ordinances and Pollution Control Agreement with Sano-city) Regulating pondage

Substance	Regulated values (by agreement)	Voluntary standard	Maximum values	Minimum Values	Average values
pH	5.8~8.6	6.1~8.3	7.4	7.1	7.3
BOD	25	16	1.5	1.0	1.3
SS	40	32	<1	<1	<1
Oil content (inorganic)	5	4	<1	<1	<1
Fluorine	8	6.4	0.2	0.2	0.2
Zinc	2	1.6	<0.1	<0.1	<0.1
Soluble iron	3	2.4	<0.1	<0.1	<0.1
Soluble manganese	3	2.4	<0.1	<0.1	<0.1
Total phosphrus	8	6.4	<0.1	<0.1	<0.1
Total nitrogen	60	48	0.9	0.6	0.8

 Total nitrogen
 60
 48
 0.9
 0.6
 CC

 [Notations] ··· pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units] ··· all except pH: mg/L Regulated values for Total Phosphorus and Total Nitrogen are daily average value.

# Environmental Levels Data (1)-2 Gunma Manufacturing Division

#### 3. Air Pollution Data (each plant)

#### Main plant

Air Pollution data (Air Pollution Control Law)								
Facilities	Substances	Regulated values	Voluntary Standard	Maximum values	Average values			
Boiler	NOx	150	120	110	103			
(No.5 & No.6)	SOx	60.3	48.2	0.32	0.28			
	PM	0.25	0.2	0.006	0.005			
Dry-off furnace	NOx	230	184	45	42			
(Electrocoat, 2 <sup>nd</sup> &final coat)	PM	0.2, 0.3	0.16、0.24	0.005	0.004			

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N \*Among the 32 facilities specified by Law, we present here data of big boilers and dry-off furnaces. Also at the specified facilities not indicated here, measured values were in the range of values specified by Law.

#### Yajima Plant

Air Pollution data (Air Pollution Control Law)								
Facilities	Substances	Regulated values	Voluntary Standard	Maximum values	Average values			
Co-generation system	NOx	70	56	30	25			
(Gas turbine No.1)	PM	0.05	0.04	0.001	0.001			
Co-generation system	NOx	600	480	289	230			
(Gas engine No.2)	PM	0.05	0.04	0.002	0.002			
Boiler	NOx	230	184	120	97			
(No.1 & No.2)	SOx	62	50	0.7	0.6			
	PM	0.25	0.2	0.004	0.004			
Dry-off furnace	NOx	230、250	184、200	85	48.60			
(Electrocoat, 2 <sup>nd</sup> &final coat, PP	PM	0.2, 0.35	0.16, 0.28	0.006	0.003			

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N \*Among the 26 facilities specified by Law, we present here data of cogeneration system, big boilers and dry-off furnaces. Also at the specified facilities not indicated here, measured values were in the range of values specified by Law.

#### **Ota North plant**

Facilities	Substances	Regulated values	Voluntary Standard		Average values
Air conditioner	NOx	250	200	85	77
(heater)	PM	0.3	0.24	0.08	0.067
Dry-off furnace	NOx	230	184	55	41.0
	PM	0.35	0.28	0.007	0.005

\*We present here data of 3 facilities specified by Law.

#### Oizumi plant

Air Pollution data (Air Pollution Control Law)

Facilities	Substances	Regulated values	Voluntary Standard	Maximum values	Average values
Dry-off furnace	Dioxines	5	4	0.011	0.006
Co-generation system	NOx	150	120	390	346.0
(Gas engine No.1 &2	PM	0.05	0.04	0.001	0.00
Alminum melting	NOx	180	144	71	23.00
fumace	PM	0.2	0.16	0.009	0.002

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N, Dioxines: ng-TEQ/m3N \*Among the 9 facilities specified by Law, we present here data of melting furnace and big boilers. Also at the specified facilities not indicated here, measured values were in the range of values specified by Law.

(Unit: kg/year, Dioxins: mg-TEQ/year)

#### Isesaki plant

We have no facilities specified by Air Pollution Control Law except two small boilers with respite of emission standard. however we voluntarily measure NOx and PM emitted from those boilers and results are within the voluntary standard.

### 4. PRTR

Gunma Manufacturing Division (Main plant, Yajima plant, Ota north plant and Oizumi plant)

Amount Code CAS No Chemical Substances Air release Transfei Consumptio wiping handled emissions Zinc compound (Water-soluble) 23,985 260 18,698 0 5,027 0 none 9 103-23-1 Bis (2-ehtylhexyl) adipate 1.147 0 1,136 0 12 0 611 0 141-43-5 1,910 0 153 1,146 16 0 2-Aminoethanol Polymer of 4,4'-isopropylidenediphenol and 1-30 25068-38-6 17,095 0 0 1,579 15,422 93 0 chloro-2,3-epoxypropane (liquid) 327,231 ,706,069 40 100-41-4 Ethylbenzene 168,841 49.911 0 22,067 86,412 0 107-21-1 Ethylene glycol 0 ,706,069 0 43 Xylene Dioxins 692,508 0 343,159 (0.27) 19,368 225,496 0 51,726 0 63 1330-20-7 0 0 0 0 72,127 179 none 29 431 2,069 3 873 224 108-67-8 1,3,5-trimethylbenzene 0 0 4 1 2 1 108-88-3 0 43,174 Toluene 268,770 0 287,063 34,083 227 633,090 232 none Nickel compound 6,445 0 283 4,836 1.326 0 0 272 117-81-7 Bis (2-ehtvlhexvl) phthalate 9.475 0 0 194 9.281 0 0 2,046 17,445 283 none Hydrogen fluoride and water-soluble salts 0 599 1,447 0 0 0 299 71-43-2 Benzene 59 0 0 17.386 0 0 309 9016-45-9 Poly (oxyethylene) = nonylphenyl ether 0 62 247 669 0 1,003 25 Formaldehyde 2,171 12,305 2,171 0 337 0 5,987 310 50-00-0 0 0 0 0 5,981 Manganese and its compounds 311 none 0 3,483,354 802,368 1,692 19,928 2,339,862 122,759 196.744 Total

Isesaki plant (Unit: kg/year)									
Code	CAS No.	Chemical Substances	Amount handled	Air release	Water emissions	Transfer	Consumption	Solvent wiping	Recycle
63	1330-20-7	Xylene	3,984	99	0	0	3,885	0	0
227	108-88-3	Toluene	4,645	18	0	0	4,627	0	0
272	117-81-7	Bis (2-ehtylhexyl) phthalate	2,173	0	0	109	2,064	0	0
		Total	10,801	116	0	109	10,576	0	0

Subaru Test & Development Center (Sano City, Tochigi Prefecture) (Unit: kg/year)									
Code	CAS No.	Chemical Substances	Amount handled	Air release	Water emissions	Transfer	Consumption	Solvent wiping Removal	Recycle
40	100-41-4	Ethylbenzene	3,189	11	0	0	3,178	0	0
63	1330-20-7	Xylene	15,192	52	0	0	15,139	0	0
227	108-88-3	Toluene	38,457	134	0	0	38,323	0	0
299	71-43-2	Benzene	983	3	0	0	980	0	0
		Total	57,820	200	0	0	57,620	0	0

# Environmental Levels Data (2)-1 Utsunomiya Manufacturing Division

# Utsunomiya Manufacturing FY2007 Plant Site Data

#### 1. Energy, Water, and Waste

#### . . ~~

CO <sub>2</sub> emission	(Unit:ton-CO <sub>2</sub> )	
Business establishment	FY2007 result	Index (FY1990 = 100)
Aerospace Company	25,777	94.5
Eco Technologies Company	2,794	36.0
Utsunomiya Manufacturing Division	28,571	81.6

Total consumption of electricity and fossil fuels (heavy oil, diesel oil, kerosene, gasoline, urban gas and L are converted. The CO2 conversion factor is taken from JAMA (in some cases other conversion factors a

#### Waste materials and scrapped metals (Utsunomiya Manufacturing Division)

	(Unit:t)
Item	FY2007 actual result
Scrapped metal	806
Industrial wastes & specially-controlled industrial wastes except scrapped metal	2,099
Waste materials directly landfilled	0
Waste materials landfilled after external treatment	0

Utsunomiya Manufacturing Division: Total of Aerospace and Eco Technologies

#### 2. Water Pollution Data

#### Main plant

Water pollution data (Sewerage law, Utsunomiya city ordinances) ator disch

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pH	5< , >9	5.4~8.6	8.0	6.3	7.2
BOD	600	480	292	<0.5	43.5
SS	600	480	367	<1.0	43.7
Oil content (inorganic)	5	4	<1.0	<1.0	<1.0
Oil content (norganic)	30	24	19	<1.0	4.0
Fluorine compounds	8	6.4	1.4	<0.2	0.4
Cadmium	0.1	0.08	0.02	< 0.005	0.006
Syanide	1	0.8	<0.1	<0.1	<0.1
Total chromium	2	1.6	0.08	<0.01	0.017
Hexavalent chromium	0.1	0.08	0.03	< 0.02	0.02

[Notations]...pH:Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]...mg/L (except pH)

#### South plant

Water pollution data (Sewerage law, Utsunomiya city ordinances) Water discharge effluent and public sewerage

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pH	5~9	$5.4 \sim 8.6$	8.0	6.6	7.2
BOD	600	480	113	1.6	34.9
SS	600	480	149	2.0	42.1
Oil content (inorganic)	5	4	<1.0	<1.0	<1.0
Oil content (norganic)	30	24	19.9	<1.0	4.5
Cadmium	0.1	0.08	< 0.005	< 0.005	< 0.005
Syanide	1	0.8	<0.1	<0.1	<0.1
Total chromium	2	1.6	0.04	< 0.01	0.02
Hexavalent chromium	0.1	0.08	< 0.02	< 0.02	<0.02

[Notations] ... pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]···mg/L (except pH)

South No.2 plant Water pollution data (Sewerage law, Utsunomiya city ordinances) Water discharge effluent and public sewerage

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pH	5<,>9	5.4~8.6	7.9	6.9	7.3
BOD	600	480	83.4	0.9	32.4
SS	600	480	204	0.8	32.9
Oil content (inorganic)	5	4	<1.0	<1.0	<1.0
Oil content (norganic)	30	24	11.9	<1.0	3.4
Fluorine compounds	8	6.4	2.5	0.3	0.9
Cadmium	0.1	0.08	< 0.005	< 0.005	< 0.005
Syanide	1	0.8	<0.1	<0.1	<0.1
Total chromium	2	1.6	0.13	<0.01	0.028
Hexavalent chromium	0.1	0.08	0.03	<0.02	0.02

[Notations] · · · PH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]····mg/L (except pH)

#### Handa plant

Water pollution data (Water Pollution Control Law, Aichi Prefectural Ordinances and Water Pollution Control Agreement with Handa City, etc.)

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pH	6~8	6.2~7.8	7.8	6.8	7.3
BOD	25	20	8.0	0.7	3.6
SS	25	20	10	1.0	4.5
COD	25	20	20	1.2	8.2
Bacilus coli (number/ml)	3000	2400	210	30.0	59.7

[Notations] · · · pH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]...mg/L (except pH)

		(Unit: m <sup>+</sup> )
Company	FY2007 result	Index (FY1990 = 100)
Aerospace Company	771,176	88.8
Eco Technologies Company	34,670	21.8
Utsunomiya Manufacturing Division	805,846	78.4

Water pollution data (Water Pollution Control Law) Water discharge and public river Regulated Voluntary Maximum Minimum

 Hexavalent chromium
 0.5
 0.4
 <0.02</th>
 <0.02</th>
 <</th>

 [Notations] ••• pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units] ••• mg/L (except pH)

ater pollution data (Water Pollution Control Law) Water discharge and public river							
Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values		
pH	5.8~8.6	6.0~8.3	7.7	7.0	7.3		
BOD	30	24	7.0	<0.5	1.2		
SS	50	40	6.0	2.0	3.4		
Oil content (inorganic)	5	4	<1.0	<1.0	<1.0		
Oil content (norganic)	30	24	<1.0	<1.0	<1.0		
Cadmium	0.1	0.08	< 0.005	< 0.005	< 0.005		
Syanide	1	0.8	<0.1	<0.1	<0.1		
Total chromium	2	1.6	< 0.01	< 0.01	<0.01		
Hexavalent chromium	0.5	0.4	< 0.02	<0.02	<0.02		

[Notations] ••• pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units] ••• mg/L (except pH)

#### Water pollution data (Water Pollution Control Law) Water discharge and public river

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pH	5.8~8.6	6.0~8.3	7.9	6.7	7.3
BOD	30	24	2.8	0.5未満	1.07
SS	50	40	1.2	1.2	1.2
Oil content (inorganic)	5	4	<1.0	<1.0	<1.0
Oil content (norganic)	30	24	<1.0	<1.0	<1.0
Cadmium	0.1	0.08	<0.005	<0.005	< 0.005
Syanide	1	0.8	<0.1	<0.1	<0.1
Total chromium	2	1.6	<0.01	<0.01	<0.01
Hexavalent chromium	0.5	0.40	< 0.02	< 0.02	< 0.02

[Notations] •••• pH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]····mg/L (except pH)

#### Handa west plant

w

Water pollution data (Water Pollution Control Law, Aichi Prefectural Ordinances and Water

Diution Control Agreement with Handa City, etc.)							
Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values		
pH	6~8	6.2~7.8	7.9	6.7	7.6		
BOD	15	12	4.2	<1	2.6		
SS	15	12	14	<1	4.6		
Oil content (inorganic)	2	1.6	1.4	<0.5	0.6		
Oil content (norganic)	2	1.6	3.3	<0.5	0.7		
Fluorine compounds	5	4	0.5	< 0.02	0.22		
Syanide	0.5	0.4	<0.1	<0.1	<0.1		
Total chromium	0.2	0.16	< 0.04	< 0.04	< 0.04		
Hexavalent chromium	0.3	0.24	<0.04	< 0.04	< 0.04		

 
 Hexavalent chromium
 0.3
 0.24
 <0.04</th>
 <0.04</th>
 <</th>

 INotations]···pH:Hydrogen-ion concentration, BOD: Biochemical oxygen demand
 SS: Concentration of suspended solids in water (diameter: 2mm or smaller)
 SS: Concentration of suspended solids in water (diameter: 2mm or smaller)
 SS: Concentration of suspended solids in water (diameter: 2mm or smaller)
 [Units]···mg/L (except pH)

Substance	(prefectural)	standard	values	Values	values
pH	5.8~8.6	6.0~8.3	7.9	6.8	7.5
BOD	30	24	7.9	6.8	7.6
SS	50	40	2.0	1.2	1.6
Oil content (inorganic)	5	4	<1.0	<1.0	<1.0
Oil content (norganic)	30	24	<1.0	<1.0	<1.0
Cadmium	0.1	0.08	< 0.005	< 0.005	< 0.005
Syanide	1	0.8	<0.1	<0.1	<0.1
Total chromium	2	1.6	< 0.01	< 0.01	< 0.01
Llevevelent ehremiven	0.5	0.4	.0.02	.0.02	.0.02

# Environmental Levels Data (2)-2 Utsunomiya Manufacturing Division

# 3. Air Pollution Data (each plant)

#### Main plant (Aerospace/ Eco Technologies Company)

All Foliution data (All Foliution Control Law)								
Facilities	Cultotopoor	Regulated Voluntary		Maximum	Minimum	Average		
Facilities	Substances	values	Standard	values	values	values		
10t-Boiler	NOx	250	200	80	76	78		
	PM	0.3	0.24	0.012	0.006	0.008		
2t-Boiler	NOx	180	144	78	75	77		
Dry-off furnace	NOx	230	184	61	51	56		
	PM	0.2	0.16	0.001	0.001	0.001		
Co-generation	NOx	600	480	158	157	158		

#### Air Pollution data (Air Pollution Control Law)

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N

#### South plant (Aerospace)

Air Pollution data (Air Pollution Control Law)

	Dukatanaa	Regulated Voluntary		Maximum	Average	
Facilities	Substances	values	Standard	values	values	values
10t-Boiler	NOx	250	200	88	82	85
	PM	0.3	0.24	0.003	0.002	0.003
3t-Boiler	NOx	180	144	124	120	120
	PM	0.3	0.24	0.001	0.001	0.001

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N

Handa plant (Aerospace)

#### Handa west plant (Aerospace)

Air Pollution data (Air Pollution Control Law)

Facilities		Regulated	Voluntary	Maximum	Minimum	Average
Facilities	Substances	values	Standard	values	values	values
2t-Boiler	SOx	1.5	1.2	0.07	0.02	0.04
	NOx	180	144	38	33	35
	PM	0.1	0.08	0.002	0.002	0.002

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N

# Air Pollution data (Air Pollution Control Law)

Facilities	bulk at a man		Voluntary	Maximum	Minimum	Average	
Facilities	Substances	values	Standard	values	values	values	
2t-Boiler	SOx	1.5	1.2	0.01	0.01	0.01	
	NOx	180	144	37	27	30	
	PM	01	0.08	0.002	0.002	0.002	

(Unit: kg/year)

(Unit: kg/year)

[Unit] SOx:m3N/h, NOx: ppm, PM: g/m3N

# 4. PRTR

#### Utsunomiya Manufacturing Division (Aerospace company except Handa plant)

Code	CAS No.	Chemical Substances	Amount handled	Air release	Water emissions (Public water)		Iranster	Consum ption	Solvent wiping Removal	Recycle
30	25068-38-6	Chloro-2,3-epoxypropane	2,715				1,086	1,629		
40	100-41-4	Ethylbenzene	418	106				312		
63	1330-20-7	Xylene	4,656	2,274			793	1,589		
227	108-88-3	Toluene	26,025	18,226			5,053	2,746		
69	none	Hexavalent chromium compounds	4,658			3	2,435	1,279	940	
		Total	38,472	20,606		3	9,367	7,555	940	

#### Utsunomiya Manufacturing Division (Handa Plant [Aerospace company])

In FY2007, the amount of chemical substance subject to PRTR handled at Handa plant and Handa west plant was less than 1 ton/year.

#### Utsunomiya Manufacturing Division (Eco Technologies Company)

							、 <b>、</b> 、			
Code	CAS No.	Chemical Substances	Amount handled	Air release	Water emissions (Public water)		Iransfer	ntion	Solvent wiping Removal	Recycle
40	100-41-4	Ethylbenzene	6,605	4,016			1,605			984
63	1330-20-7	Xylene	17,995	10,941			4,373			2,681
227	108-88-3	Toluene	3,707	2,254			901			552
		Total	28,307	17,211			6,879			4,217

# Environmental Levels Data (3) Saitama Manufacturing Division\*

# Industrial Products Company FY2007 Plant Site Data

# 1. Energy, Water, and Waste

CO <sub>2</sub> emission		Water consumption	(Unit: m <sup>3</sup> )
Item	FY2007 actual result	Item	FY2007 actual result
CO <sub>2</sub> emission (ton-CO <sub>2</sub> )	8,718	Water consumption	32,321
Index (FY1990 = 100)	75.2	Index (FY1999 = 100)	84.4
Total consumption of electricity and fossil fuels (heavy oil	, diesel oil, kerosene, gasoline, urban gas and LPG)		

(I Init · ton)

are converted. The CO<sub>2</sub> conversion factor is taken from JAMA (in some cases other conversion factors are used)

#### Waste materials and scranned metals

Waste materials and scrapped metals				
Item	FY2007 actual result			
Scrapped metal	1,310			
Industrial wastes & specially-controlled industrial wastes	380			
Waste materials directly landfilled	0			
Waste materials landfilled after external treatment	0			

\* Currently we have no organization called "Saitama Manufacturing Division", but in this report we sometimes use in the meaning of a manufacturing plant of the Industrial Products Company for convenience purpose.

#### 2. Water Pollution Data

Water pollution data (emission to public sewerage, Kitamoto City ordinances)

Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
5~9	5.4~8.6	8.7*	7.4	8.3
600	480	539*	162	298
600	480	214	34	117
30	24	9.2	<0.5	5.6
	values (prefectural) $5\sim9$ 600 600	values         Voluntary           (prefectural)         standard           5~9         5.4~8.6           600         480           600         480	values (prefectural)         Voluntary standard         Maximum values           5~9         5.4~8.6         8.7*           600         480         539*           600         480         214	values (prefectural)         Voluntary standard         Maximum values         Minimum Values           5~9         5.4~8.6         8.7*         7.4           600         480         539*         162           600         480         214         34

[Notations] ••• PH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller)

[Units] · · · mg/L (except pH)

\* Please refer to p.10 in the Supplementary Volume for handling pH and BOD which exceed Voluntary Standards.

### **3. Air Pollution Data**

We do not have any facility subject to Air Pollution Control Law.

# **4.PRTR**

Industr	ial Products C	ompany	(Unit: kg/year)						
Code	CAS No.	Chemical Substances	Amount handled	Air release	Water emissions	Transfer	Consumption	Solvent wiping Removal	Recycle
43	107-21-1	Ethylene glycol	2,394				2,394		
63	1330-20-7	Xylene	7,939	48	0	0	7,891	0	0
224	108-67-8	1,3,5-trimethylbenzene	1,050	4			1,046		
227	108-88-3	Toluene	12,153	154	0	0	11,999	0	0
299	71-43-2	Benzene	530	20			510		
	Total		24,066	226	0	0	23,840	0	0

#### 5. Point Where Noise Level Exceeding Legal Requirement was Measured

The point where noise exceeded the regulated level as described in page 38 of the 2008 Social and Environmental Report is shown in the photo on the right. Although the premise boundary is close to the plant building, the outside of which is a riverside walking trail. The nearest resident lives about 150 meters away and no complaint has been received so far.

Measures to reduce operating noise of ventilation fans and others are under study in FY2008.





Premise boundary fence

# Environmental Levels Data (4) Tokyo Office

# Tokyo Office FY2007 Plant Site Data

### 1. Energy, Water, and Waste

#### CO<sub>2</sub> emission

Item	FY2007 actual result					
CO <sub>2</sub> emission (ton-CO <sub>2</sub> )	15,171					
Index (FY1990 = 100)	80.6					
Total consumption of electricity and fossil fuels (heavy oil, diesel oil, kerosene, gasoline, urban gas and LPG)						

are converted. The CO<sub>2</sub> conversion factor is taken from JAMA (in some cases other conversion factors are used)

Waste materials and scrapped metals	(Unit:ton)		
Item	FY2007 actual result		
Scrapped metal	153		
Industrial wastes & specially-controlled industrial wastes	277		
Waste materials directly landfilled	0		
Waste materials landfilled after external treatment	0		

# 2. Water Pollution Data

#### Tokyo Office No.1 wastewater catch basin (final)

Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values
pН	5.7~8.7	5.9~8.4	8.4	7.6	8.0
BOD	300	240	230	13	102
SS	300	240	140	14	69
Oil content (norganic)	30	24	16	<5	5.8
Total nitrogen	120	96	52.8	3.7	32.5
Total phosphrus	16	12.8	6.3	0.4	3.5

[Notations] · · · pH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) Regulated values for Total Phosphorus and Total Nitrogen are daily average value. [Units] · · · mg/L (except pH)

# 3. Air Pollution Data (each plant)

Air Pollution data (Air Pollution Control Law)									
Facilities	Substances	Regulated	Voluntary	Data					
Boiler of Eng'g	NOx	100	80	79					
No.2 building	SOx	out of scope	out of scope	<0.001					
(for heating)	PM	0.3	0.24	0.001					
Killet 1 00 3N//		NA							

[Unit] SOx:m<sup>°</sup>N/h, NOx: ppm, PM: g/m<sup>°</sup>N

# 4. PRTR

Tokyo O	okyo Office (Unit: kg/year)								
Code	CAS No.	Chemical Substances	Amount handled	Air release	Water emissions	Transfer	Consumption	Solvent wiping Removal	Recycle
40	100-41-4	Ethylbenzene	20,230	0	0	0	20,230	0	0
43	107-21-1	Ethylene glycol	4,043	0	0	0	4,043	0	0
63	1330-20-7	Xylene	91,877	2	0	0	91,875	0	0
224	108-67-8	1,3,5-trimethylbenzene	12,186	0	0	0	12,186	0	0
227	108-88-3	Toluene	273,627	15	0	0	273,612	0	0
299	71-43-2	Benzene	6,824	1	0	0	6,823	0	0
		Total	408,788	19	0	0	408,769	0	0

#### Water consumption

Water consumption	(Unit: m <sup>3</sup> )
Item	FY2007 actual result
Water consumption	111,120
Index (FY1999 = 100)	93.9

#### Tokyo Office No.2 wastewater catch basin (final)

Water pollution data (emission to public sewerage/Regulation: Mitaka City ordinances)								
Substance	Regulated values (prefectural)	Voluntary standard	Maximum values	Minimum Values	Average values			
pH	5.7~8.7	5.9~8.4	8.4	7.2	7.9			
BOD	300	240	110	1.5	32.8			
SS	300	240	67	5	22.4			
Oil content (norganic)	30	24	10	1	5			
Total nitrogen	120	96	38.2	1.0	15.5			
Total phosphrus	16	12.8	4.2	0.1	1.6			

 Total phosphrus
 16
 12.8
 4.2
 0.1

 [Notations]---pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller) Regulated values for Total Phosphorus and Total Nitrogen are daily average value. [Units]---mg/L (except pH)

# Environmental Levels Data (5)-1 Domestic Affilitated Companies (5 companies)

#### 1. Energy and Waste

#### FY2007 Energy consumption and CO<sub>2</sub> emission

	Yusoki Kogyo	Fuji Machinery	Ichitan	Kiryu Industrial	SLCO*	5 companies total	Index (FY2001 = 100)
Energy consumption (crude oil equivalent KL)	614	5,001	7,276	266	608	13,765	96.1
CO <sub>2</sub> emission (ton-CO <sub>2</sub> )	265	10,789	11,657	444	1,043	24,198	107.4

\*SLCO = Subaru Logistics Co. Ltd.

### FY2007 Amount of waste materials and amount landfilled

	Yusoki Kogyo	Fuji Machinery	Ichitan	Kiryu Industrial	SLCO*	5 companies total	Index (FY2001 = 100)
Amount of waste materials(ton)	77	1,621	5,204	422	451	7,775	69.8
Waste materials directly landfilled (ton)	0.2	13.0	0.7	0.3	0.3	14.5	8.0

# 2. Water Pollution Data (companies that emit subject materials)

### Yusoki Kogyou K.K.

Water Pollution Control Agreement with Handa City

Substance	Regulated values	Max.imum values	Minimum Values	Average values					
pH	6~8	8.0	7.8	7.9					
BOD	15	6.7	1.3	3.0					
COD	(15)	8.8	2.8	4.9					
SS	15	9.0	2.6	4.8					
Total nitrogen	30	2.2	0.8	1.2					
Total phosphrus	4	0.42	0.14	0.29					
[Notations] · · · pH : Hydrogen-ion c	[Notations] · · · pH : Hydrogen-ion concentration, BOD: Biochemical oxygen demand								

SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]···mg/L (except pH)

# Fuji Machinery Co., Ltd.

Substance	Regulated values	Maximum values	Minimum Values	Average values
pH	5.7~8.7	7.6	6.6	7.2
BOD	300	12	1	5.2
COD	-	10	1	5.8
SS	300	7	2	3.2
Oil content (inorganic)	5	1	1	1
Notations I····PH: Hydrogen-ion concentration, BOD:Biochemical oxygen demand, COD:Chemical oxyg				

SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units]---mg/L (except pH)

#### Jonan Plant (Water Pollution Control Law)

Regulated values	Maximum values	Minimum Values	Average values
5.8~8.6	7	6.8	6.9
20	4	1	2.2
20	2	2	2
3	2	1	1.2
	5.8~8.6 20 20 3	5.8~8.6         7           20         4           20         2           3         2	values         values         values           5.8~8.6         7         6.8           20         4         1           20         2         2           3         2         1

[Notations]···pH:Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller)

[Units]····mg/L (except pH)

#### Ichitan Co., Ltd.

Substance	Regulated values	Voluntary standard	Maximum values	Minimum Values	Average values
pН	5.8~8.6	6.0~8.4	9.7	6.6	7.4
BOD	25	20	4.2	0.6	2.8
SS	50	40	44	<0.1	7.5
Oil content (inorganic)	5	4	<0.1	<0.1	<0.1

[Notations] · · · pH: Hydrogen-ion concentration, BOD: Biochemical oxygen demand SS: Concentration of suspended solids in water (diameter: 2mm or smaller)

son-convention or suspensed solids in water (diameter: 2mm or smaller)
 The pH and SS exceeding the regulation values were measured only once in July due to accidental water for

afforestation work. A remedy has already been taken by setting work monitoring system.

[Units]···mg/L (except pH)

Kiryu Industrial Co., Ltd does not have any specified facilities.

#### Haga Plant (Sewerage Law)

Substance	Regulated values	Maximum values	Minimum Values	Average values
pH	5~9	7.3	6.6	6.9
BOD	600	3	1	1.6
COD	-	6	2	3.4
SS	600	4	2	3
Oil content (inorganic)	5	1	1	1

[Notations] · · · pH : Hydrogen-ion concentration, BOD:Biochemical oxygen demand, COD:Chemical oxygen SS: Concentration of suspended solids in water (diameter: 2mm or smaller) [Units] · · · mg/L (except pH)

#### Subaru Logistics Co. Ltd

Wastewater from the Center (Water	Nastewater from the Center (Water Pollution Control Agreement with Oizumi Town)						
Substance	Regulated values	Voluntary standard	Maximum values	Minimum Values	Average values		
рН	5.8~8.6	6.1~8.3	7.43	6.76	7.15		
BOD	10	8	11.9	1.6	4.8		
SS	10	8	46	17	3.3		

\* : BOD exceeded Standard once at measurement in Feb. and its progress is being observed. [Units]----mg/L (except pH)

# Environmental Levels Data (5)-2 Domestic Affilitated Companies (5 companies)

# 3. Air Pollution Data (companies that emit subject materials)

Yusoki Kogyou K.K.

Air pollution data (Air Pollution Control Agreement with Handa City)

Facilities	Substances	Regulated values	Data
Heater	PM	0.1	0.004
rieatei	F IVI	0.1	0.003

【Unit】 PM: g/m<sup>3</sup>N

#### Fuji Machinery Co. Ltd.

Air Pollution data (Air Pollution Control Law)

Facilities	Substances	Regulated values	Amount measured
	SOx	0.28	<0.01
Headquarters Boiler	NOx	-	63
	PM	-	<0.001
	SOx	0.28	<0.01
Haga Plant Boiler(1)	NOx	-	59
	PM	-	<0.001
	SOx	0.28	<0.01
Haga Plant Boiler(2)	NOx	-	65
	PM	-	< 0.001

【Unit】 SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N

#### Ichitan Co., Ltd.

Air Pollution data (Air Pollution Control Law)

Facilities Substances		Regulated	Voluntary	Amount measured	
r aciintes	Substances	values	Standard	29-Jun	18-Dec
	SOx	8	4	0.15	0.1
N III (Boiler)	NOx	180	90	60	120
	PM	0.25	0.15	< 0.002	0.005
Ku ul oo 3uu uo		•			

[Unit] SOx:m<sup>3</sup>N/h, NOx: ppm, PM: g/m<sup>3</sup>N \*Correction of NOx emission over the self-imposed standard is under study, including how the self-imposed standard should be set.

\*Kiryu Industrial Co. Ltd. and Subaru Logistics Co. Ltd. do not have any specified facilities.

#### 4. PRTR (No company is concerned)

■ In FY2007, no company handled 1 ton or more amount of chemical substance subject to PRTR a year. (Type 1 specific chemical substance: less than 0.5 ton / year)

# 5. ISO 14001 Environmental Management System Certification Status

Company name	Timing of certification	Auditor
Fuji Machinery Co., Ltd.	Jun. 2002	TÜV Rheinland Japan Ltd.
Ichitan Co., Ltd.	Mar. 2004	Japan Quality Assurance Organization
Kiryu Industrial Co., Ltd.	Oct. 2004	TÜV Rheinland Japan Ltd.
Subaru Logistics Co. Ltd	Feb. 2004	Japan Automobile Research Institute Registration Body
Yusoki Kogyou K.K.	jul. 2007	In the past, we had been certified by TÜV Rheinland Japan Ltd., but we returned the certification on August 25, 2006. Instead, we acquired the certification by Japan Quality Assurance Organization (JQA) anew in July, 2007 in the form of expanded certification of our Utsunomiya Manufacturing Dision. We will keep promoting EMS-related activities together with the Utsunomiya Manufacturing Division.