Please Give Us Your Opinions and Ideas

Thank you for reading Fuji Heavy Industries Year 2007 Social and Environmental Report. This report explains the measures for social actions and environmental conservation implemented in fiscal 2006 focusing primarily on FHI.

We will continue to publish the report annually. We believe that your opinions and ideas will help make the reports more complete. Please take a moment to fill in the questionnaire on the reverse side and fax or mail it to us at the number and address shown. Thank you for your cooperation

Reports on the results of the questionnaire for our Year 2006 Environmental and Social Report

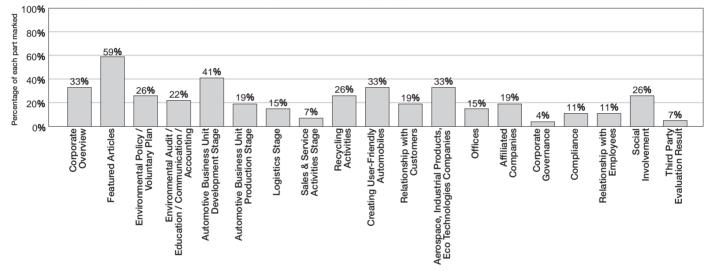
Our sincere thanks to the many individuals that completed last year's questionnaire (published in August 2006). These are the results.

1. About the 2006 Environmental and Social Report

(1) Were the contents of this report sufficient and appropriate for an environmental report?

| Definitely (44%) | Very Much (41%) | Fair (15%) |
|------------------|-----------------|------------|
| | | |

(2) What parts impressed you most? (Mark all that apply.)



2. Topics about which you would like more detailed information

•Articles should be more carefully selected for general readers.

- ·I found the featured articles to be very interesting and would like to see these articles continued.
- •The report on social activities should be more comprehensive (rather than simply enumerating the contents, it should include more specific information aligned to the PDCA.
- ·I would like to see more detail about the problems employees face, especially concerning equal opportunities for female employees and how human resource training is carried out.
- •Font size in the Third Party Verification is too small. Furthermore, to raise the credibility of the report, more concrete opinions need to be published.
- ·I would also like to read about unachieved targets and matters that present permanent problems.
- •I would like to read an article about regulation attitudes and related matters found in the various locations worldwide.
- •Fuel related articles should be more comprehensive.
- •How about incorporating a map of the website at the end of the report to link all the information carried in both the printed and digital reports?
- ·I would like to see plans and announcements for future fiscal years that relate to the trends shown in the report.
- ·I would like to see an outline of the financial statement in a supplementary data volume. Also, I would like to know about estimated economic effects, 0costs of damage caused by environmental impact and other such matters.

3. Opinions about this report and FHI's environmental activities based on this report

The design of the printed report is fine but it is too thick. There are some misprints. Font size and photos are too small. •As third party authentication is used to verify the content of the report, it is better than those of other companies that use certification organizations and reviewers.

- ·I think that the social action programs are weak.
- ·I would like the company to use education to promote the relationship between itself and society further.
- •As a basic principle, I would like the company to undertake activities which lead to minimal use of fossil fuels.
- •VOCs should be reduced not only at the production stage, but also in as much as possible in the products themselves.
- ·Commercialization of electric vehicles without further delay.
- •It is possible to imagine there would be some new areas of logistics created by modal shift. ·I would like the company to put more effort into risk management.

We have reflected the readers' valued opinions as much as possible in this report. We again solicit your opinions and guidance in order to promote improvement of our Social and Environmental Report continuously.

2007 Social and Environmental Report QUESTIONNAIRE FORM

Please fax or mail the form to the number or address below after filling it in. We will report the result of this questionnaire in the next our Year 2008 Social and Environmental Report.

Q1. How did you learn about the 2007 Social and Environmental Report?(Mark one that applies)

(1)Newspaper article (2)Magazine article (3)FHI Web site (4)Other Web site (5)FHI employee (6)FHI business partner or supplier (7)Subaru dealers (8)Friend, or acquaintance (9)Other (please specify;

Q2. Were the contents of this report sufficient and appropriate for an environmental report?(Mark one that applies)

(1)Definitely (2)Very much (3)Fair (4)Not very much (5)Not at all Please state your reasons. Reasons:

Q3. What do you think of FHI's activities?

[Social aspect](Mark one that applies)

(1) Definitely sufficient (2) Sufficient (3) Acceptable (4) Not sufficient (5) Definitely not sufficient

[Environmental aspect](Mark one that applies)

(1) Definitely sufficient (2) Sufficient (3) Acceptable (4) Not sufficient (5) Definitely not sufficient
 Please state your reasons.
 Reasons:

Q4. What parts impressed you most? (Please mark all that apply.)

(1) Corporate Overview (Messages from the CEOs, Business Overview) (2) SUBARU Originality
(3) Featured Articles (SI-DRIVE & SI-Cruise, Composite Structure Technologies, Service Robots, Activities of SIA)
(4) Corporate Philosophy / CSR / Corporate Governance (5) Compliance (6) For Customers (7) with Employee
(8) Social Contribution (9) Environmental Management (10) Voluntary Plan for the Environment
(11) Development Stage and Products (12) Production Stages (13) Logistics, Sales and Service Activities
(14) Recycling Activities (15) Affiliated Companies (Domestic / Overseas) (16) Company Office Activities
(17) Third Party Evaluation (18) Other (

Q5. Please indicate which topics you would like more detailed information.

Q6. What is your opinion of FHI's environmental activities based on this report?

Q7. What is your relationship with FHI?(Mark one that applies)

(1) Customer (2) Resident of an area neighboring and FHI installation (3) Engaged in government administration (4) FHI shareholder
(5) News media-related (6) Related to an environmental NGO or NPO (7) Finance- or investment-related (8) Business partner/supplier
(9) Employee or family member of employee (10) Other (please specify;)

Male/Female

Q8. Could you tell us your gender and age?

Thank you for your cooperation. If you agree with the use of personal information, please provide some information about yourself (optional).

Occupation

Address

Telephone

years old

In case we might contact you to know your opinion in more detail, do you accept it?

(1) Yes (2) No

The use of personal information: Your personal information will not be used for other purposes other than improving the contents of the Social and Environmental Report. Furthermore, we will not disclose that information to any third party without due cause.

| FUJI HEAVY INDUSTRIES LTD. | |
|---|--|
| General Administration Department, CSR & Environmental Affairs Promotion Office Address: 7-2 Nishi-shinjuku 1-chome, Shinjuku-ku, Tokyo 160-8316 Japan FAX: 03-3347-2381 (Domestic) +81-3-3347-2381 (International) | |