Please Give Us Your Opinions and Ideas.

Thank you for reading Fuji Heavy Industries' Year 2006 Environmental and Social Report.

This report explains the measures for environmental conservation and social actions implemented in fiscal 2005 focusing primarily on FHI. We will continue to publish the report annually. We believe that your opinions and ideas will help make the reports more complete. Please take a moment to fill in the questionnaire on the reverse side and fax it to us at the number shown. Thank you for your cooperation.

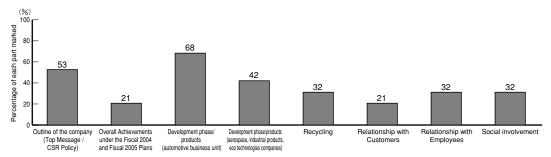
Reports on the results of the questionnaire for our Year 2005 Environmental and Social Report

Our sincere thanks to the many individuals that completed last year's questionnaire (published in June 2005). These are the results.

- 1. About the 2005 Environmental and Social Report
 - (1) Were the contents of this report sufficient and appropriate for an environmental report?



(2) What parts impressed you most? (Mark all that apply.)



- 2. Topics about which you would like more detailed information (Q5)
 - (1) I would like you to consider how such an excellent pamphlet could be utilized more effectively. I think it would be better to simplify the contents and prepare a leaflet instead, to be put at the reception in each dealer.
 - (2) Please let us know the achievements which prove your activities are practical and eliminate environmental and safety risks.
 - (3) I would like to know how energy could be used without destroying nature.
 - (4) I would like to know what progress is being made in developing new types of electric vehicles (using capacitors or lithium-ion batteries).
 - (5) I would like you to find out more details about how the consumption of paper and printed material places a burden on forest resources and report the results in the report.
 - (6) I would like to see the achievements for PRTR in chronological order, with a clear indication of improvement levels.
 - (7) I would like you to continue providing as many examples as possible for environmental improvements, as they are useful and informative.
 - (8) I would like you to disclose the content, accomplishments and targets of environmental activities not only at the plants but also in administrative departments.
 - (9) I would like you to provide more details on the efforts being made at your plants.
 - (10) I would like to know more about the "social involvement" activities being implemented.
 - (11) Do you have any plans to introduce disaster prevention accounting?
 - (12) I would like you to provide more details about your compliance system.
 - (13) Don't you have plans to revive your rail bus and container house business?
- 3. Opinions about FHI's environmental activities based on this report (Q6)
 - (1) Your activities are no better than average. You need to do better.
 - (2) For a company possessing a brand concept in manufacturing, the contents are pretty good, but I would like you to consider looking at topics from new perspectives, such as social activities to reduce traffic accidents.
 - (3) I look forward to your further reduction of waste material.
 - (4) The report is well-made but a little too thick.
 - (5) There are misprints, and it is hard to read as the contrast of the letters is strong. Do you employ foreigners as line workers? How do you cooperate with local communities?
 - (6) Please follow up the activities of LCA.
 - (7) I feel your environmental concept and social contribution activities for local communities are weaker than those of other companies in the same trade.
 - (8) There may be employees or their family members who suffer from leukemia. Because days off are needed for hospitalization in order to donate marrow fluid, I wonder if you could establish a volunteer system for employees to take leave to donate bone marrow fluid? Also, I recommend that the blood transportation vehicle (Forester), used at the Red Cross Society, be exhibited at the Visitors Center to promote blood donations. There are increasing concerns over environmental issues and corporate social contributions. How about putting the Environmental & Social Report at the reception of each dealer?
 - (9) I think it is important to publicize progress made in the HV development.

To the extent possible, we have incorporated the results of the year 2005 questionnaire, including the ideas above in our Year 2006 Environmental and Social Report in order to enrich the contents. However, there is always room for improvement, and we again solicit the opinions and guidance of our readers.

2006 Environmental and Social Report QUESTIONNAIRE FAX FORM

Q1. How did you learn about the Newspaper article Ma FHI business partner or sup Other (please specify	agazine article 🗌 FH	H Web site ☐ Ot		☐ FHI employee
Q2. Were the contents of this rep Definitely Very much Please state your reasons. Reasons:	port sufficient and app	•	vironmental rep	oort?
Q3. What do you think of FHI's a Environmental aspect : ☐ Definitely Social aspect : ☐ Definitely Please state your reasons.	y sufficient	☐ Acceptable ☐ No		finitely not sufficient finitely not sufficient
Reasons:				
Q4. What parts impressed you make the Corporate overview (Message from Featured Articles (Electric Vehicle, Large Environmental Policy, New Volue Environmental Audit, Environmental Audit, Environmental Policy, New Volue Production phase/products are Production phase at Automotive Design for Recycling/Disposal Activities of Aerospace/Industrial Activities of affiliated companies Relationship with employees Others (om the President, Corporative-Scale Wind Turbine System, Suntary Plans for the Environmental Education, Environmental Automotive Business Unit Making User-Friendal products/Eco-technolog	e Philosophy, CSR Police Subaru Eco Class Delivery Senment ental Communication, hit (Fuel economy, Emis istics Sales and dly Automobiles	Environmental Accession) Service Relationship with a Activities of Office ance	counting customers
Q5. Please indicate which topics	you would like more	detailed information	on.	
	_			
Q6. What is your opinion of FHI's	s environmental activ	ities based on this	report?	
Q7. What is your relationship wi	th FHI?			
	area neighboring and FH edia-related ☐ Relate ☐ Business partner/su	ed to an environmental	gaged in governm NGO or NPO ee or family membe	
Thank you for your cooperation some information about yoursel		the use of persona	al information,	¹ please provide
Name	()	Male/female	Age
Occupation	Employer		Department/title	
Address (workplace or home)	· · ·	Telephone () –	

*1. The use of personal information: Your personal information will be used as data in order to improve the contents of the Environmental and Social Report. Furthermore, we will not disclose that information to any third party without due cause.

To: CSR & Environmental Affairs Promotion Office, Fuji Heavy industries Ltd.

FAX: 03-3347-2530