

Please Give Us Your Opinions and Thoughts.

Thank you for reading Fuji Heavy Industries' Year 2004 Environmental & Social Report.

This report is about measures for environmental conservation and social contributions implemented in fiscal 2003 focusing primarily on FHI. Going forward, environmental & social reports will be published annually. We believe that your opinions and thoughts will help make them more complete. So please take a moment to fill in the questionnaire on the reverse side and fax it to us at the number shown. Thank you for your cooperation.

Reports on the results of the questionnaire for our Year 2003 Environmental Report

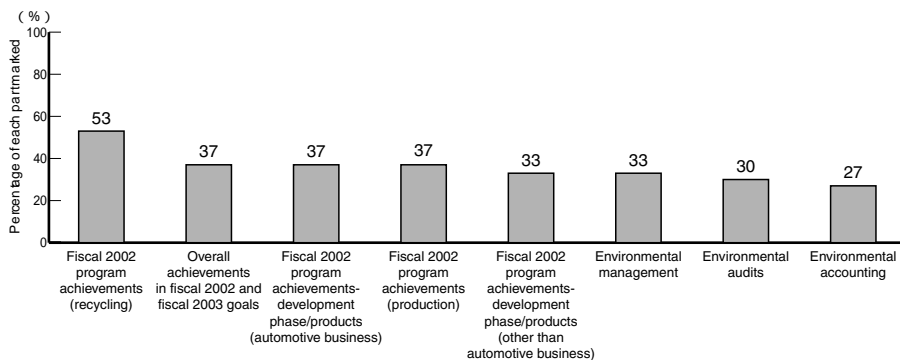
Our sincere thanks to the many that completed last year's questionnaire (published in June 2003). These are the results.

1. About the 2003 Environmental Report

(1) Were the contents of this report sufficient and suitable for an environmental report?



(2) What parts impressed you most? (Mark all that apply.)



2. About what topics you would like more detailed information?

- (1) It would be better if more detailed examples and explanations on recycling were indicated.
- (2) It would be better if the methods for ELV recycling techniques/research to be penetrated into scrappers are clearly explained.
- (3) Please introduce the detailed contents about development of the fuel battery and the hybrid car.
- (4) I almost understand the environmental audit but would like to know more.
- (5) Since the environmental issues are difficult, the report should be written with easier terms and clearer designs to be more easily understood.
- (6) It would be better if you could introduce important themes and achieved topics in more detail by highlighting, etc.

3. Please let us know your frank opinions about the environmental report and our environmental activities.

- (1) Your approaches of working sufficiently on environmental conservation based on the corporate philosophy seem favorable. Please go forward with ELV recycle continuously (in cooperation with companies in other businesses).
- (2) I would like you to further develop automobiles (hybrid, natural gas, electric cars, etc.) under current measures for environmental conservation. In addition, please make electric/natural gas cars more accessible to the general public.
- (3) As one of the important issues for reducing chemical substances, enormous efforts should be put into cutting down the use of organic solvents in the painting process.

We received many valuable ideas in addition to those presented here. To the extent possible, we have incorporated those ideas in our Year 2004 Environmental & Social Report including:

- (1) We indicated concrete examples on the automobile recycling.
- (2) We introduced the current status of the implementation of the environmental risk assessment in more detail.
- (3) When creating the report, we have always been concerned about the color use for diagrams, size, and expressions and incorporated articles explained by highlighting.

However, there is always room for improvement, and we again solicit the opinions and guidance of our readers.

Q1. How did you come to know about the 2004 Environmental & Social Report?

- Newspaper article Magazine article FHI's Web site Other website
- FHI employee FHI business partner/supplier Subaru dealers Friend or acquaintance
- Other (Please specify)

Q2. Were the contents of this report sufficient and suitable for and environmental & social report?

- Definitely Very much Fair Not very much Not at all

Please state your reasons.

Reasons: _____

Q3. What do you think of FHI's activities?

- [Environmental aspect] Definitely sufficient Sufficient Acceptable Not sufficient Definitely not enough
- [Social aspect] Definitely sufficient Sufficient Acceptable Not sufficient Definitely not enough

Please state your reasons.

Reasons: _____

Q4. What parts impressed you most? (Please mark all that apply.)

- New Voluntary Plans for the Environment Environmental audits Environmental accounting
- Overall achievements in fiscal 2003 and fiscal 2004 plans Development phase/products (automotive business unit)
- Development phase/products (aerospace, industrial products, eco technologies company) Production Recycling
- Logistics Activities of affiliated companies (domestic/overseas) Compliance Relationship with customers
- Relationship with employees Social involvement Plant site data Product data
- FHI environmental chronology Glossary

Q5. Please tell us what topics you would like more detailed information on.

Q6. What is your opinion of FHI's environmental activities based on this report?

Q7. What is your relationship with FHI?

- Customer Resident of an area neighboring FHI installation Engaged in government administration FHI shareholder
- News media-related Related to an environmental NGO or NPO Finance- or investment-related
- Business partner/supplier Employee or family member of employee
- Other (Please specify)

Thank you for your cooperation. If you wish, please provide some information about yourself (optional).

Name _____ Male/Female _____ Age _____

Occupation _____ Employer _____ Department/Title _____

Address (workplace or home) _____ Telephone _____

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The picture on the cover of the 2004 Environmental & Social Report shows the Pleiades star cluster, "Subaru" in Japanese (the image was partially processed for the cover use), based on which our six-star *mitsuraboshi* corporate symbol is designed.

In Japan, the Pleiades star cluster appears like fireflies flying in flocks above your head at dusk in winter. We can see the stars in the winter night sky even in cities when the air is clear.

We can count 6 to 7 stars of the Pleiades star cluster with the naked eye. In order to enjoy the beautiful stars forever, we need to continue to protect the precious global environment.

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**Please contact Fuji Heavy Industries' Environmental Affairs Promotion Office
with questions or comments about this report.**

FAX 03-3347-2530

This environmental & social report is also available on the FHI's Web site:

<http://www.fhi.co.jp/english/index.html>

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